FIN401: Chapter 24: Mergers and Acquisitions

TRAIN TO LEARN EFFECTIVELY: TIP SHEETS

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Types of Mergers

- Horizontal: Same line of business (Ex. Gap and Old Navy)
- Vertical: Producer-supplier relationship (Ex. Car manufacturer and Tire company)
- Conglomerate: Unrelated business

Cash Acquisition

- **NPV for bidder**= Value After-Value Before
 - Value before= # of shares*Price per share
 - Value After=Value Before+Value of Target+Value of synergy-cash paid
- Synergy=NPV of bidder+Premium paid to Target
 - Premium=Price paid-Target Price per share
 - Total Premium paid=Premium*Target Share outstanding
- Price/Share after
 - Value after/# of shares
 - (Price/share before +NPV)/# of shares
- Maximum Price/Share
 - (Value of Target+Synergies)/# of shares of the target

Stock Acquisition

- **NPV for bidder**= Value After-Value Before
 - Value before= # of shares*price per share
 - Value After=Value Before+Value of Target+Value of synergy*(Initial # of shares of bidder/combined number of shares)
- Exchange Ratio=Bidder's value of Target share price/Bidder's share price
 - # of new shares issued=Exchange ratio*# of Target's shares
 - Synergy=NPV of bidder+Premium paid to Target
 - Premium=Price paid(NPV for bidder*(# of new shares/# of bidder shares initially))-Value of Target before
- Price/Share after
 - ✤ Value after/# of shares
 - (Price/share before +NPV)/# of shares
- Maximum Price/Share
 - Value of bidder before/Value after=x
 - Bidder's initial number of shares/x=Total # of shares

Defenses against hostile takeovers

- **Poison pill defense** makes the acquisition financially unfavorable or more complex for the acquiring entity through mechanisms like diluting shares or **offering highly discounted** prices to **current shareholders**.
- White knight-is a hostile takeover defense whereby a 'friendly' individual or company acquires a corporation at fair consideration when it is on the verge of being taken over by an 'unfriendly' bidder or acquirer.
- White squire-an investor or company that takes a stake in a company to prevent a hostile takeover-will not exercise controlling interest.
- **Golden parachutes-**lucrative severance packages inked into the contracts of top executives that compensate them when they are terminated.



