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Horizontal Analysis

- Calculates the trend between one year and the next
- Identifies important trends and allows the owner to see the business as a whole and the direction it is heading in
- Calculation: [(current year base year) / base year] * 100
 - o Always calculated using the same element / account over two different years
- In the examples below, 2015 is used as the base year

Horizontal Analysis of Income Statement – Example

| ABC Company Year Ended December 31, 2019 | | | |
|---|---------|---------|---------------------|
| | 2016 | 2015 | Horizontal Analysis |
| Net Sales | 150,000 | 130,000 | 15.4% |
| Cost of Goods Sold | 30,000 | 25,000 | 20.0% |
| Gross Profit | 120,000 | 105,000 | 14.3% |
| Operating Expenses | 85,000 | 70,000 | 21.4% |
| Interest Expense | 3,000 | 2,500 | 20.0% |
| Profit Before Income Taxes | 35,000 | 32,500 | 7.69% |
| Income Tax Expense | 2,500 | 2,000 | 25.0% |
| Profit | 32,500 | 30,500 | 6.6% |

Horizontal Analysis of Balance Sheet – Example

| ABC Company At December 31, 2019 | | | | |
|-------------------------------------|---------|---------|---------------------|--|
| | 2016 | 2015 | Horizontal Analysis | |
| Cash | 17,000 | 15,000 | 13.3% | |
| Accounts Receivable | 26,000 | 25,000 | 4.0% | |
| Inventory | 40,000 | 30,000 | 33.3% | |
| Property, Plant & Equipment | 60,000 | 60,000 | 0.0% | |
| Total Assets | 143,000 | 130,000 | 10.0% | |
| Current Liabilities | 20,000 | 15,000 | 33.3% | |
| Long-Term Liabilities | 45,000 | 40,000 | 12.5% | |
| Retained Earnings | 55,000 | 50,000 | 10.0% | |
| Owner's Capital | 23,000 | 25,000 | -8.0% | |
| Total Liabilities and Equity | 143,000 | 130,000 | 10.0% | |





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Vertical Analysis

- Shows the relationship between different items on the same financial statement
- Vertical analysis on the Income Statement
 - o Calculates all accounts / elements as a percentage of Net Sales
 - Net Sales = 100%
- Vertical analysis on the Balance Sheet
 - o Calculates all accounts / elements as a percentage of Total Assets or Total Liabilities and Equity
 - Total Assets = 100%
 - Total Liabilities and Equity = 100%

Vertical Analysis of Income Statement – Example

| | 2016 | Vertical Analysis |
|----------------------------|---------|-------------------|
| Net Sales | 150,000 | 100.0% |
| Cost of Goods Sold | 30,000 | 20.0% |
| Gross Profit | 120,000 | 80.0% |
| Operating Expenses | 85,000 | 56.7% |
| Interest Expense | 3,000 | 2.0% |
| Profit Before Income Taxes | 35,000 | 23.3% |
| Income Tax Expense | 2,500 | 1.7% |
| Profit | 32,500 | 21.7% |

Vertical Analysis of Balance Sheet - Example

| | 2016 | Vertical Analysis |
|------------------------------|---------|-------------------|
| Cash | 17,000 | 11.9% |
| Accounts Receivable | 26,000 | 18.2% |
| Inventory | 40,000 | 28.0% |
| Property, Plant & Equipment | 60,000 | 42.0% |
| Total Assets | 143,000 | 100% |
| Current Liabilities | 20,000 | 14.0% |
| Long-Term Liabilities | 45,000 | 31.5% |
| Retained Earnings | 55,000 | 38.5% |
| Owner's Capital | 23,000 | 16.1% |
| Total Liabilities and Equity | 143,000 | 100% |





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Profitability Ratios

| Ratio | <u>Formula</u> | <u>Example</u> | Notes |
|--------|----------------------------|----------------------------|---------------------------------------|
| Gross | (Gross Profit / Net Sales) | Net Sales = 150,000 | What numbers are good for the |
| Profit | * 100 | Gross Profit = 120,000 | profitability ratios? |
| Ratio | | | - depends on the industry average |
| | | Gross Profit Ratio | - in general, high percentages are |
| | | =(120,000 / 150,000) * 100 | good |
| | | = 80% | - should be increasing or stable from |
| | | | year to year |
| Net | (Net Income / Net Sales) | Net Sales = $150,000$ | |
| Profit | * 100 | Net Profit = 32,500 | |
| Ratio | | | |
| | | Net Profit Ratio | |
| | | = (32,500 / 150,000) * 100 | |
| | | = 21.7% | |

Liquidity Ratios

Liquidity: the ability of a company to pay its liabilities as they come due

| Ratio | <u>Formula</u> | Example | <u>Notes</u> |
|--|--|---|---|
| Working Capital | Current Assets – Current Liabilities | Current Assets = 83,000 Current Liabilities = 20,000 | |
| | | Working Capital = 63,000 | |
| Current Ratio | Current Assets / Current Liabilities | Current Assets = 83,000 Current Liabilities = 20,000 | What numbers are good for this ratio? - depends on the industry average |
| | | Current Ratio = 83,000 / 20,000 = 4.15 to 1 | higher is better to a certain point it is possible for a company to have too much cash sitting in a bank account |
| Quick Ratio (also called acid-test ratio) | (Cash + Accounts Receivable) / Current Liabilities | Cash = $17,000$ Accounts Receivable = 26,000 Current Liabilities = $20,000$ Quick Ratio = $(17,000 + 26,000) / 20,000$ | What numbers are good for this ratio? - depends on the industry average - it is often less than 1 to 1, so anything more is good |
| | | = 2.15 to 1 | |





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Solvency Ratios

Solvency: a company's ability to pay its long-term debt (a measure of risk – more long-term debt means more risk in terms of ultimate survival)

| Ratio | <u>Formula</u> | Example | Notes |
|---------|----------------------------------|----------------------------|--------------------------|
| Debt to | Total Liabilities / Total Equity | Total Liabilities = 65,000 | What are good numbers |
| Equity | | Total Equity = 78,000 | for the solvency ratios? |
| Ratio | | | - depends on the |
| | | Debt to Equity Ratio | industry average |
| | | = 65,000 / 78,000 | - in general, lower |
| | | = 0.83 to 1 | numbers are better |
| Debt to | Total Liabilities / Total Assets | Total Liabilities = 65,000 | |
| Total | | Total Assets = 143,000 | |
| Assets | | | |
| Ratio | | Debt to Total Assets Ratio | |
| | | = 0.45 to 1 | |







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Efficiency Ratios

Efficiency: how well a company is managing its assets and liabilities

| <u>Ratio</u> | <u>Formula</u> | <u>Example</u> | <u>Notes</u> |
|--------------|------------------------|--|-----------------------------|
| Accounts | Net Sales / Average | Net Sales = 150,000 | What numbers are good |
| (A/R) | the past 2 years | A/R 2010 = 20,000 A/R 2015 = 25,000 | - depends on the |
| Turnover | | | industry average and |
| | | Accounts Receivable Turnover | past years |
| | | = 150,000 / [(26,000 + 25,000) / 2] | - for A/R turnover, it also |
| | | - 5.00 | terms |
| | | Accounts Receivable Turnover in | - in general, lower |
| | | days | numbers are better |
| | | = 365 / 5.88 = 62.07 days | |
| | | - 02.07 days | |
| | | Meaning of Example | |
| | | - the company's Accounts Receivable | |
| | | ones 5 88 times over the year (every | |
| | | 62.07 days) | |
| | Cost of Goods Sold / | COGS = 65,000 | |
| Iurnover | Average Inventory over | Inventory $2016 = 40,000$ | |
| | line past 2 years | Inventory $2010 = 40,000$ Inventory $2015 = 30,000$ | |
| | | | |
| | | Inventory Turnover | |
| | | = 65,000 / [(40,000 + 30,000) / 2] = 1.86 times | |
| | | | |
| | | Inventory Turnover in days | |
| | | = 365 / 1.86 = 196 24 days | |
| | | - 100.24 days | |
| | | Meaning of Example | |
| | | - the company's inventory is sold and | |
| | | over the year (every 196.24 days) | |





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