

SENATE MINUTES OF MEETING
Tuesday, October 1, 2019
THE REAL INSTITUTE – 424 Yonge Street, 2nd Floor

MEMBERS PRESENT:

EX-OFFICIO:	FACULTY:		STUDENTS:
F. Anger	R. Adams	E. Ignagni	M. Arif
D. Cramb	D. Androutsos	C. Kular	S. Donato-Woodger
G. Craney	R. Babin	L. Lavallée	H. Elsayed
C. Falzon	A. Bailey	A. McWilliams	O. Karp
L. Fang	S. Benvie	P. Moore	J. Kewal
C. Hack	C. Bradish	J. Neil	M. Moghaddas
M. Lachemi	T. Burke	R. Noble	K. Nguyen
K. MacKay	D. Checkland	S. Rakhmayil	K. Park
J. McMillen	K. Dermody	H. Rollwagen	V. Prevost
D. O’Neil Green	M. Dionne	S. Sabatinos	D. Salman
A. Saloojee	A. El-Rabbany	J. Tiessen	H. Shahid
C. Searcy	A. Ferworn	M. Tiessen	J. Spagnuolo
P. Sugiman	N. George	M. Vahabi	
S. Zolfaghari	M. Green	N. Walton	
	R. Hudyma	A. Yazdani	
			EX-OFFICIO STUDENTS:
			N. Brayannis

SENATE ASSOCIATES:

ALUMNI:

A. M. Brinsmead

N. Di Cuia

M. Zouri

S. Rattan

Elder Joanne Dallaire

Riley Kucheran

REGRETS:

ABSENT:

K. Agyemang

D. Bitondo

L. Barnoff

K. Kumar

M. Benarroch

R. Meldrum

D. Brown

S. Liss

A. Miransky

I. Mishkel

C. Shepstone

D. Taras

Presentation Summary – SMA3: An Overview

Committee of the Whole Discussion – Glenn Craney

The Deputy Provost and Vice Provost, University Planning presented an overview of the Strategic Mandate Agreement 2020-2025, also known as SMA3, which is in the process of being developed and negotiated in response to a September 2019 directive from the Ministry of Colleges and Universities. SMA3 will be the successor to Ryerson's current SMA2.

Negotiations will last from October 2019 to March 2020, with one site visit to Ryerson and additional information anticipated from the ministry. A key difference is that there is no new money being allocated to the sector. Instead, a progressively increasing portion of government grant revenue (from 25% and approx. \$57 M in 2020-21 to 60% and roughly \$140 M by 2024-25) becomes tied to achieving performance metrics. Penalty amounts for not achieving targets are redistributed annually to those institutions that do meet them, on an indicator by indicator basis.

The method the ministry will use to set targets and bands of tolerance (the allowable variation that does not result in financial penalty) was described. The method will be dynamic and incorporate prior year actuals rather than setting annual targets for each SMA3 year at the outset of the process.

Regarding enrolment, the ministry has reconfirmed the Corridor Funding Model and limit on undergraduate enrolment growth funding for five years, and also signaled that it is freezing graduate enrolment at 2019-20 levels. On the other hand, the ministry might potentially relax fundability restrictions in place between the undergraduate, master's, and doctoral level enrolment that it funds.

It was noted that the ministry would use six funding metrics in 2020-21, nine in 2021-22, and ten the following years, and that there were two additional reporting metrics for which institutions would need to post results by March 31, 2021 for which it will provide further information at a later date.

Illustrative information on what is known about the SMA3 funding metrics based on Ryerson data and its understanding of ministry definitions to date was presented. This information also appears on the SMA3 website (www.ryerson.ca/sma2020).

The presentation noted that Ryerson would need to choose a proportion of its enrolment to count toward its institutional strength/focus metric, and enumerated some criteria such as strength of projected enrolment that could be used to find this subset of enrolment. Central to these criteria was building on the areas of strength in the current SMA: Innovation and Entrepreneurship, Design and Technology, Management and Competitiveness, Creative Economy and Culture, and Health and Technology. Ryerson will also need to propose an economic impact metric and three alternatives were suggested: a diversity index, the number of start-ups, and the number of invention disclosures.

Institutions will be able to choose the weight that applies to each funding metric provided it falls within a minimum and maximum set by the ministry. Based on what is known about historical

results and future trends, a risk factors score card for the funding metrics was presented, along with weights based on minimizing risk and a draft set of weights that attempts to incorporate institutional values.

The institutional submission is due to the ministry on December 17, 2019 and next steps after Committee of the Whole include Town Halls and a Chairs, Directors and Deans (CDD) discussion.

Feedback on three questions would be of particular help in framing Ryerson's response to the ministry: (1) What criteria should be used to arrive at Ryerson's institutional strength/focus for SMA3? (2) Which metric should Ryerson adopt as its institution-specific economic impact measure? (3) When assigning weight to metrics, how should we balance internal priorities/values with the need to protect Ryerson's government grant revenue?

The Deputy Provost indicated that ideas, questions and suggestions for SMA3 are welcome, that an email address (sma2020@ryerson.ca) is available for feedback, and that a website (www.ryerson.ca/sma2020) with additional information, including the presentation, has been launched.

Senate Meeting:

1. Call to Order/Establishment of Quorum
2. Land Acknowledgement
"Toronto is in the 'Dish With One Spoon Territory'. The Dish With One Spoon is a treaty between the Anishinaabe, Mississaugas and Haudenosaunee that bound them to share the territory and protect the land. Subsequent Indigenous Nations and peoples, Europeans and all newcomers have been invited into this treaty in the spirit of peace, friendship and respect."
3. Approval of the Agenda
Motion: *That Senate approve the agenda for the October 1, 2019 meeting*

A. McWilliams moved; O. Karp seconded
Motion approved
4. Announcements
5. Minutes of the Previous Meeting
Motion: *That Senate approve the minutes of the June 11, 2019 meeting*

R. Babin moved; T. Burke seconded
Motion approved
6. Matters Arising from the Minutes - None
7. Correspondence - None

8. Reports
 - 8.1 Report of the President
 - 8.1.1 President's Update

The President Reported:

- 1) Welcome to the new Senate members and the team involved in finding the new location along with a welcome to the following new people:
 - Kwame Addo, New Ombudsperson.
 - Pedro Barata, Executive Director of the Future Skills Centre
 - Louise Cowin, New Executive Director for Athletics & Recreation
 - Tom Duever, FEAS Dean re-appointed
 - John MacRitchie, Ryerson's Inaugural Assistant Vice-President, Zone Learning and Strategic Initiatives
- 2) Thank you to Charmaine Hack and her team, and all staff, faculty and students who volunteered over the three days at the University Fair (826 Ryerson people in attendance). Over 120,000 people attended the fair with 30,000 people who attended Ryerson seminars. An increase of 25% over last year.
- 3) The Law School – government has approved that students will be eligible for OSAP.
- 4) The Daphne Cockwell Health Sciences Complex is now operational. Beautiful state-of-the-art building which encompasses four departments, study space and classrooms.
- 5) Ryerson welcomed Toronto International Film Festival (TIFF) last month. There were five Ryerson graduates who debuted their films this year.
- 6) The Ryerson Pow Pow took place over two days. This the second year for this event at Ryerson.
- 7) Convocation will take place on October 16th and 17th. There will be three ceremonies.

Honorary doctorates will be presented to:

- Maryka Omatsu, former lawyer practicing human rights, environmental and criminal law, and lecturer at Ryerson
 - Sajjad Ebrahim, Entrepreneur in plastics with Par-Pak Toronto, Chairman and CEO of Lark Investments.
- 8) A number of our executive offices are developing strategic plans. There are also other plans (e.g. Academic Plan; Research Plan, Fundraising Plan, International Plan and the Master Plan). It is important for us to have a unified document - work is ongoing on the Strategic document.

8.2 Communications Report – as presented in the agenda.

8.3 Report of the Secretary

8.3.1 Committee Updates

- Vacancies on committees are being filled.
- There will be a by-election to replace the Faculty of Science student on Senate.

8.4 Committee Reports

8.4.1 Report #F2019-1 of the Academic Standards Committee (ASC): K. MacKay

8.4.1.1. Discontinuation of the Health Information Management program

Motion: *That Senate approve the discontinuation of the Health Information Management program*

K. MacKay moved; J. Tiessen seconded

Motion approved

8.4.1.2. Modifications to the Health Services Management program

Motion: *That Senate approve the Modifications to the Health Services Management Program*

K. McKay moved; J. Tiessen seconded

Motion approved

8.4.1.3. Department of History's new Minor in Middle East and North Africa Studies

Motion: *That Senate approve the Department of History's new Minor in Middle East and North Africa Studies*

K. McKay moved; M. Vahabi seconded

Motion approved

8.4.1.4. School of Hospitality and Tourism and the School of Creative Industries' new Minor in Events and Live Entertainment Management

Motion: *That Senate approve the School of Hospitality and Tourism and the School of Creative Industries' new Minor in Events and Live Entertainment Management*

K. MacKay moved; C. Falzon seconded

Motion approved

8.4.1.5. Grading variations for the Juris Doctor program

Motion: *That Senate approve the grading variations for the Juris Doctor program*

K. MacKay moved; S. Rattan seconded

Comments/Questions:

Q: Inquiry about the impacts of government changes and how they want higher retention rates from students.

A: Graduation rates and retention rates for law students are higher than the average programs, so that will be better for us.

C: There will be are supports in place to assist students with meeting their grades.

Q: Inquiry about the “late policy”. Three other schools in Canada that do not have a late policy. What kind of measures are in place to ensure that students provide their submissions on time to ensure that they are enrolled?

A: Instructors will assist students in that regard. This will be handled at the course level.

Q: Is the boot camp the same as legal practice program? Boot camp sounds very militaristic.

A: The boot camp does not lead to the LLP program. The Law Society confirmed and approved that students do not have to do articling if they do not want to.

C: President Lachemi said this is a huge advantage for law students. The law school will start in September 2020 and we have allotted space for 150 students.

Q: Query about the gap between domestic students and international regarding tuition fees?

A: For a domestic student it is approximately 21, 168 and for an international student it is 10,000 more.

Motion approved

8.4.1.6. For information: Addendum to the Medical Physics 2-year follow-up report for Periodic Program Review

8.4.2 Report #F2019-1 of the Academic Governance and Policy Committee (AGPC):
M. Benarroch

8.4.2.1. Provost’s Update

This item was tabled for the next meeting as the Provost was not able to attend this meeting.

8.4.2.2. Removal of Senate Policy 155: Approval of Collaborative Academic Program Agreements - K. MacKay

Motion: *That Senate approve the removal of Senate Policy 155: Approval of Collaborative Academic Program Agreements*

This is due to redundancy as there are other policies (IQAP) which cover this area.

K. MacKay moved; A. McWilliams seconded
Motion approved

9. Old Business

10. New Business as Circulated

11. Members' Business

12. Consent Agenda

President Lachemi referred to a commitment that Ryerson made last year to increase Indigenous faculty. We now have eight new faculty members. He also acknowledged the new Indigenous Senator roles held by: Lynn Lavallée, Indigenous faculty member; and two Senate Associates, Riley Kucheran and Elder Joanne Dallaire.

13. Adjournment

The meeting adjourned at 6: 44 p.m.