



SENATE MEETING AGENDA

Tuesday, January 25, 2011

SENATE MEETING AGENDA

Tuesday, January 25, 2011

4:30 p.m. Light dinner will be served.

5:00 p.m. Meeting starts (in the Commons – POD-250)

- Award Presentation – 2011 Faculty Service and Counselor Awards

1. Call to Order/Establishment of Quorum

2. Approval of Agenda

3. Announcements

Pages 1-4 4. Minutes of Previous Meeting

Motion: *That Senate approve the minutes of the December 7, 2010 meeting*

5. Matters Arising from the Minutes

5.1 Report of the *Ad hoc* Committee re Fall Break

Motion #1: *That Ryerson Senate approve a move to a 12-week undergraduate teaching semester with implementation commencing Fall 2012.*

Motion #2: *That the Faculty of Engineering, Architecture and Science submit a report to Senate on or before the December 2011 meeting which confirms strategies to address accreditation issues in relation to a 12-week undergraduate teaching semester.*

Pages 10-11 5.2 Interdisciplinarity discussion questions

6. Correspondence

Pages 12-14 6.1 Letters to Maclean's Magazine and Toronto Star re article "Too Asian"

6.2 Response from Maclean's Magazine

7. Reports:

7.1 Report of the President

7.1.1 President's update

7.1.2 Achievement Report

Pages 15-17

Pages 18-24

- 7.1.3 Presentation - 2011-2012 Budget planning context – Paul Stenton
- 7.1.4 Ombudsperson's Report - 2009-2010 (see: <http://www.ryerson.ca/senate/agenda/2011/omdbuds-report-2009-10.pdf>)

Pages 25-26 7.2 Report of the Secretary

Pages 27-30 7.3 Committee Reports

- 7.3.1 Report #W2011-1 of the Academic Governance and Policy Committee
 - Motion:** *That Senate approve the establishment of a School of Accounting and Finance in the Ted Rogers School of Management*

Page 31 7.3.2 Report #W2011-1 of the Senate Priorities Committee

- Motion:** *That Senate approve the amendment of the terms of reference of the Awards & Ceremonials Committee to include the creation of an Awards Action Sub-Committee*

8. Old Business

9. New Business as Circulated

10. Members' Business

11. Consent Agenda

- 11.1 Course changes – Chemistry and Biology

12. Adjournment

MINUTES OF SENATE MEETING			
Tuesday, December 7, 2010			
MEMBERS PRESENT:			
Ex-Officio:	Faculty:		Students:
K. Alnwick	A. Anderson	G. Mothersill	L. de Montbrun
C. Cassidy	R. Banerjee	C. Mooers	Y. Chevtchouk
G. R. Chang	M. Braun	M. Panitch	K. El Sayed
C. Evans	D. Chant	K. Raahemifar	A. Hyder
G. Fearon	L. Fang	A. Rauhala	D. Jaiswal
D. Foster	A. Furman	R. Ravindran	A. McAllister
U. George	D. Checkland	A. Saloojee	L. Salvador
J. Hanigsberg	R. Church	D. Sydor	C. Sule
G. Hauck	M. Dionne	N. Thomlinson	A. West
K. Jones	A. Ferworn	J. Turtle	T. Whitfield
M. Lachemi	A. Hunter	K. Webb	R. Zanussi
M. Lefebvre	M. Kolios	Z. C. Zhuang	
S. Levy	L. Lavallée		
M. Lovewell	V. Lem		
A. Shepard	J. Leshchyshyn		
P. Stenton	A. Mitchell		
SENATE ASSOCIATES:			ALUMNI:
P. Monkhouse			P. Nichols
C. Smith			A. Rasoul
F. Tang			
REGRETS:		ABSENT:	
H. Alighanbari		S. Ahmed	
D. Baxter		M. A. Aumeer	
D. Elder		F. Gunn	
J. Isbister		M. Munawar	
A. Kahan			
H. Lane Vetere			
N. M. Lister			
I. Omar			
M. Sengupta			

Members participated in an Interdisciplinarity group discussion prior to the start of the meeting. All seven groups provided Senate with a list of three questions and discussion notes.

1. Call to Order/Establishment of Quorum

2. Approval of Agenda

K. Alnwick moved, A. Rahualala seconded

Agenda approved

3. Announcements – There were no announcements.

4. Minutes of Previous Meeting

Motion: *That Senate approve the minutes of the November 2, 2010 meeting*

L. Fang moved, N. Thomlinson seconded

Minutes approved.

5. Matters Arising from the Minutes

5.1 **Motion #1:** *That Senate request the Vice Provost Academic and the Vice Provost Students to jointly investigate the options available – including, but not necessarily restricted to, the establishment of a University-wide Examination Centre – to ensure that make-up tests and exams are conducted efficiently and with a high standard of academic integrity.*

N. Thomlinson moved, K. Raahemifar seconded

Motion approved

5.2 **Motion #2:** *That Senate request the Vice Provost Academic and the Vice Provost Students report on their investigation before Senate recesses for the Summer of 2011.*

N. Thomlinson moved, L. Salvador seconded

Motion approved

6. Correspondence

7. Reports:

7.1 Report of the President

7.1.1 President's update

7.1.2 Achievement Report

7.2 Report of the Secretary – Announcement of presentation on Interdisciplinarity by Harvey Weingarten, February 17, 2011, 3-5 pm ENG102.

7.3 Committee Reports

7.3.1 Report #F2010-1 of the Research Ethics Board

7.3.2 Report #F2010-3 of the Academic Governance and Policy Committee

7.3.2.1 Amendment to the membership of the Research Ethics Board (REB)

Motion #1: *That Senate approve the addition of a Vice Chair and additional community member to the composition of the Research Ethics Board.*

A. Shepard moved, C. Cassidy seconded

Motion approved

7.3.2.2 Amendment of Policy 157: Establishment of Student E-Mail Accounts for Official University Communication

Motion #2: *That Senate approve the amendment of Policy 157: Establishment of Student E-Mail Accounts for Official University Communication as presented.*

A. Shepard moved, J. Leschychyn seconded

Motion approved

7.3.2.3 Department of Economics Council Bylaw

Motion #3: *That Senate approve the Department of Economics Council Bylaw*

A. Shepard moved, P. Nichols seconded

Motion approved

7.3.3 Report #F2010-3 of the Academic Standards Committee

Motion #1: *That Senate approve the periodic program review of the Early Childhood Education program.*

B. Evans moved, U George seconded

Motion approved

Motion #2: *That Senate approve the Certificate in Organizational Leadership.*

C. Evans moved, G. Fearon seconded

Motion approved

8. Old Business

- a. Fall Study Break – the report of that committee is expected to be completed by January meeting.
- b. Report on the amendment of the GPA policy is expected in January.

9. New Business as Circulated - none

10. Members' Business

- a. Discussion of capacity of Ryerson email system. There will be a global review of the system.
- b. L. Lavallée will draft a statement to be sent from Senate in regard to a Toronto Star article on universities being “Too Asian”. This will be vetted through the Senate Priorities Committee before being sent.

11. Consent Agenda

11.1 Course change forms:

(see www.ryerson.ca/senate/documents/course-changeforms-dec0710.pdf)

From Arts: English; Criminal Justice; History, French/Spanish; Geography; Liberal Studies; Philosophy; Politics & Public Administration.

From Communication and Design: Fashion; Graphic Communication Management; Interior Design; Journalism; Professional Communication; Radio and Television Arts; Theatre

From Community Services: Disability Studies; Early Childhood Education; Midwifery; Nutrition; Social Work

From Faculty of Engineering, Architecture and Science: Architectural Science; Chemistry & Biology; Electrical & Computer Engineering; First-year & Common Science; Mathematics; Mechanical and Industrial; Physics

From Ted Rogers School of Management: Hospitality & Tourism; Human Resources Management; Global Management Studies; Business Technology Management; Marketing Management; Retail Management

11. Adjournment 6:25 pm.

Respectfully Submitted,

Diane R Schulman PhD
Secretary of Senate

REPORT TO SENATE
AD HOC COMMITTEE ON FALL READING BREAK
January 14, 2011

1. Original Motions to Senate

The following motions were approved by Senate on April 6, 2010:

Motion #1: *That Senate endorse, in principle, the creation of a fall reading break, starting in the 2011-2012 academic year.*

Motion #2: *That an Ad Hoc committee, consisting of:*

- Registrar, as Chair (with power to add)
- Secretary of Senate
- 1 designate from each faculty, including the School of Graduate Studies
- 1 Chang school representative
- 2 RSU representatives
- 1 CESAR representative

be struck to determine an implementation strategy and report back to Senate no later than October, 2010 .

2. Committee Analysis

2.1 Background

With the exception of the FEAS representative, all Committee members fully endorsed Senate's support for a Fall semester study break to provide students with additional time for reading, study and reflection during Ryerson's Fall semester. In reviewing options to provide a Fall study break between Labour Day and December 25, it became clear that any practical strategy to implement a Fall study break of even modest length meant a *de facto* 12-week Fall semester for most undergraduate courses. All strategies to maintain a marginal 13 week semester would require a "Wednesday is Monday" or "Tuesday is Monday" to balance the number of Monday class meetings, would challenge clinical placement arrangements for the School of Nursing and would challenge Engineering programs with concerns regarding the totals of "Accreditation Units" (AU's) for accredited Engineering curricula. In addition, all strategies would lead to a heightened imbalance between Fall and Winter semesters creating challenges to deliver Ryerson courses in a consistent manner across the two semesters.

The committee also noted that the majority of Ontario universities have now moved to a 12-week teaching semester including universities with accredited Nursing and Engineering programs.

2.2 Conclusion

With the exception of the FEAS representative, the committee concluded that the only realistic and practical means to provide a Fall semester study break was to move to 12-week undergraduate teaching semesters for BOTH fall and winter semesters.

Some programs in Community Services have concerns about managing clinical placements in a 12-week semester while some FCAD programs have concerns about studio and performance courses taught over a 12-week semester. In both cases, it was felt that plans could be developed to optimize a move to 12 weeks while mitigating challenges. FEAS, on the other hand, has accreditation issues related to a 12-week semester which are acknowledged to be substantive. The committee accepts that FEAS may ultimately elect to maintain 13-week teaching semesters rather than altering FEAS curricula to accommodate 12 weeks of teaching.

With this in mind, the committee proposes that Senate formally endorse a move to 12-week undergraduate teaching semesters. FEAS would be asked to report to Senate on their strategy (alter curriculum, skip Fall Break, start Winter earlier and/or other) no later than December 2011.

2.3 Sample Calendar/ Outstanding Issue

The attached calendar provides an overview of how a move to 12-week semesters could be operationalized. The material provides for the possibility that FEAS (either for Engineering programs only or for ALL undergraduate FEAS programs) may elect to retain 13 weeks of teaching. In the sample provided, two breaks in the fall semester are proposed. An alternative would be one Fall break the Tuesday to Friday following Thanksgiving. Although there are advantages to this latter approach, it is felt that the possible benefits to students would be maximized by a Fall break later in the semester.

2.4 Timing

A move to 12-week teaching semesters could be effectively implemented for Fall 2012 or Fall 2013. A Fall 2012 implementation may prove optimal. This would follow the Winter 2012 Engineering Accreditation visit.

3. Motions

Motion #1: *That Ryerson Senate approve a move to a 12-week undergraduate teaching semester with implementation commencing Fall 2012.*

Motion #2: *That the Faculty of Engineering, Architecture and Science submit a report to Senate on or before the December 2011 meeting which confirms strategies to address accreditation issues in relation to a 12-week undergraduate teaching semester.*

Keith Alnwick (Chair)

For the Committee: Mohammed Ali Aumeer, Philip Chan, Linda Cooper, Rose Donato, Cathy Faye, Gillian Mothersill, Maureen Reed, Liana Salvador, Diane Schulman, Andrew West, Neil Wolff

Fall break proposal

12-week semester both fall and winter/breaks fall and winter

Fall Semester – no. of weeks	Options for FEAS	Winter Semester – no. of weeks	Options for FEAS
12 weeks with break	A. Fit curriculum into new timeline B. FEAS students skip the break(s)	12 weeks with February reading week	A. Fit curriculum into new timeline B. FEAS starts one week earlier than other undergrad

Fall 2012 – 12 weeks plus break

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY	SUNDAY
September Labour Day 3	CLASSES START 4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
October 1	2	3	4	5	6	7
Thanksgiving Day 8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	Fall Break 31	November 1	2	3	4
5	6	7	8	Drop Deadline 9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	December 1	2
CLASSES END 3	Exams 4	Exams 5	Exams 6	Exams 7	Exams 8	9
Exams 10	Exams 11	Exams 12	Exams 13	Exams 14	Exams 15	16
17	18	Grade deadline 19	20	21	22	23

Winter 2013 – 12 weeks plus break

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY	SUNDAY
FEAS CLASSES START 7	8	9	10	11	12	13
UNDERGRAD CLASSES START 14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31	February 1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
Family Day 18	STUDY WEEK..... 19	20	21	22	23	24
25	26	27	28	March 1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	Good Friday 29	30	31
April 1	2	3	4	5	6	7
8	9	10	11	CLASSES END 12	13	14
Exams 15	Exams 16	Exams 17	Exams 18	Exams 19	Exams 20	21
Exams 22	Exams 23	Exams 24	Exams 25	Exams 26	Exams 27	28
29	30	May Grade deadline 1	2	3	4	5

**Interdisciplinarity
Senate Discussion
December 7, 2010**

QUESTIONS

Topic 1: Governance and Organization (Leadership, structure, budget)

1. As a university, do we want to encourage and “grow” our interdisciplinary profile, and if yes, how much bigger?
2. If much larger is the answer, then the structure has to reflect this, which raises the question, who owns the program, who owns the curriculum and who assigns the budget?
3. Should we have a separate faculty? (We could answer this question differently from the Task Force on restructuring.)

Topic 2: Interdisciplinary research (Funding/credit)

1. What can Ryerson do to facilitate “credit” sharing between departments, faculties and even universities?
2. How can the ORS facilitate interdisciplinary research at Ryerson, especially in terms of increasing awareness of expertise amongst the faculty, but also identifying the appropriate funding sources (case work model)?
3. Can we devise a system to share credit internally only? (e.g. Can we have more than one PI?)

Topic 3: Faculty Appointments (Tenure, promotion, “home”)

1. Can the Collective Agreement have a clause that deals with cross-disciplinary hiring?
2. Collectively, should we devise interdisciplinary clusters that we support strategically as a university?
3. Are there structural models of faculty agreements at other universities that we can use?
4. Should cross-disciplinary programs be housed in a disciplinary department or an interdisciplinary cluster?

Topic 4: Graduate Program Staffing (“backfill” for disciplinary departments/schools. TA’s, general cooperation and resources)

1. How do we ensure that undergraduate (usually disciplinary, department-based) programs are not cannibalised to support graduate programs, especially interdisciplinary graduate programs?
2. Can we clarify, to the faculties and departments, the particular funding arrangements for graduate and undergraduate programs, both disciplinary and interdisciplinary?
3. How do we ensure equitable support for graduate students in disciplinary and interdisciplinary graduate programs? (Particularly worrisome is the term of GA appointments, which are mostly controlled by discipline-based program departments.)
4. How can the university balance the FTE requirements of disciplinary programs, disciplinary department-based undergraduate programs, interdisciplinary graduate programs and interdisciplinary undergraduate programs?

Topic 5: Issues in Undergraduate Interdisciplinary Programs (Student experience, preparation for graduate study and careers.)

1. Should we focus on professional differences or commonalities? Service courses are essentially the same with a slightly different slant, e.g. ACS401, so would it be beneficial to combine them?
2. Given the limitations of a high school education, how do we provide a broad, yet deep, knowledge base to give students the confidence to specialize in their chose field?
3. How can we find structural ways to provide a faculty identity while providing flexibility of choice in courses?

Topic 6: Issues in Graduate Interdisciplinary Programs (Student experience, graduate supervision, careers)

1. How do we ensure students have access to professional accreditation?
2. Who will champion interdisciplinary programs?
3. How do we nurture the development of interdisciplinary collaboration?

Topic 7: Are we true believers? (Role and importance of interdisciplinary programs and interdisciplinarity)

1. Are we already sufficiently interdisciplinary but at different levels (macro/micro)?
2. Are we in danger of short-changing students without a strong disciplinary background?
3. What are we willing to give up to be, or not be, inter/multi-disciplinary?
4. How much inter/multi disciplinary content is necessary to be real added value (more than “dabbling”)?

Kenneth Whyte, Publisher and Editor-in-Chief, *Maclean's*, Magazine
Cathrin Bradbury, Editor-in-Chief and General Manager, *Maclean's* Intelligence Unit,
Mary Dwyer, Senior Editor, University Rankings,
Philippe Gohier, Acting Managing Editor, *Macleans.ca*,
Carson Jerema, Editor, *OnCampus*,
Nicholas Köhler, Senior Writer,
Stephanie Findlay, Intern,

Maclean's Magazine
One Mount Pleasant Road
11th floor
Toronto, ON
M4Y 2Y5
Canada

letters@macleans.ca

January 5, 2011

The Ryerson University Senate has requested that I write to you on its behalf to express disappointment with the 'Too Asian?' article (re-titled, 'Enrollment Controversy') in *Maclean's* newsmagazine and the article, 'Asian Students Suffering for Success,' in the 10 November 2010 edition of the *Toronto Star*. Ryerson University greatly values and welcomes all communities and fosters constructive dialogue on issues of diversity, particularly in ways that historically contextualize Canadian society and do not generate "us" versus "them" distinctions.

The Senate believes that the articles contribute to the racial stereotype of Asian Canadians as perpetual foreigners in Canada and thus reinforce anti-Asian resentment. It is the opinion of the Senate that the articles feed a construction of Asians as foreigners in Canada because they fail to examine critically the anti-Asian attitudes being reported. The articles, we believe, perpetuate stereotypes which we reject.

While we appreciate both Kathy English's November 20 *Toronto Star* public editorial article entitled "Star falls below its standard", and the November 25 *Maclean's* opinion piece entitled "Merit: the best and only way to decide who gets into university", we believe it would be both appropriate and valuable for *Maclean's* and the *Toronto Star* to publish further articles that would provide thoughtful and reasoned analysis of these issues, including the shortcomings of the November articles.

Diane R Schulman, PhD
Secretary of Senate
Ryerson University

John A. Honderich, Chair, Torstar Corp.,
John D. Cruickshank, Publisher, *Toronto Star*,
Michael Cooke, Editor,
Kathy English, Public Editor,
Louise Brown, Education Reporter

The Toronto Star
One Yonge Street
Toronto, Ontario M5E 1E6

lettertoed@thestar.ca

January 5, 2011

The Ryerson University Senate has requested that I write to you on its behalf to express disappointment with the 'Too Asian?' article (re-titled, 'Enrollment Controversy') in *Maclean's* newsmagazine and the article, 'Asian Students Suffering for Success,' in the 10 November 2010 edition of the *Toronto Star*. Ryerson University greatly values and welcomes all communities and fosters constructive dialogue on issues of diversity, particularly in ways that historically contextualize Canadian society and do not generate "us" versus "them" distinctions.

The Senate believes that the articles contribute to the racial stereotype of Asian Canadians as perpetual foreigners in Canada and thus reinforce anti-Asian resentment. It is the opinion of the Senate that the articles feed a construction of Asians as foreigners in Canada because they fail to examine critically the anti-Asian attitudes being reported. The articles, we believe, perpetuate stereotypes which we reject.

While we appreciate both Kathy English's November 20 *Toronto Star* public editorial article entitled "Star falls below its standard", and the November 25 *Maclean's* opinion piece entitled "Merit: the best and only way to decide who gets into university", we believe it would be both appropriate and valuable for *Maclean's* and the *Toronto Star* to publish further articles that would provide thoughtful and reasoned analysis of these issues, including the shortcomings of the November articles.

Diane R Schulman, PhD
Secretary of Senate
Ryerson University

From: "letters@macleans.ca" <macleansletters@rci.rogers.com>
Sent: Thu, January 06, 2011 10:59 AM
To: Diane Schulman <dschulma@gwemail.ryerson.ca>
Subject: Re: "Too Asian?"

Dear Ms. Schulman,

Thank you for your letter.

It will be considered for publication, but final decisions are not made until the final moments of the magazine's production, and no letter's inclusion can be guaranteed. If you do not want it considered for publication, let us know immediately.

Meanwhile, it has been forwarded to the requested recipients, who will appreciate the feedback.

All the best,

Maclean's

Ryerson University
President's Update to Senate
January 25th, 2011



Everyone Makes a Mark

In Memoriam - With the passing of George Vari on December 9th, the world lost a brilliant professional engineer and builder, a visionary supporter of progress, and a humanitarian with a special affection for students and scholars. Dr. George Vari was a great friend to Ryerson, awarded an Honorary Doctorate for the kinship and inspiration provided by his achievements and way of life. We join together as a community in expressing our heartfelt condolences to his family including Ryerson Board member Chris Hilkene and most especially to Helen Vari, a former member of the Ryerson Board of Governors and a wonderful partner with her husband in the legacy that bears his name, both at our university and among so many beneficiaries of their wisdom and generosity.

Premier visits campus – On December 15th, Premier Dalton McGuinty visited the Ryerson Digital Media Zone. The Premier toured the facility and spoke to a number of innovators about their projects and experience at the Zone. In his remarks, he said: “Ryerson's Digital Media Zone is a model for the Ontario economy - a place where people with energy, ideas and passion come together to develop technologies that people will use and create high-skilled jobs.”

Welcome – Winnie Ng, labour rights activist and scholar, begins her three-year term in January as CAW-Sam Gindin Chair in Social Justice and Democracy. The first union-endowed chair at a Canadian university, the CAW-Sam Gindin Chair in Social Justice and Democracy has a mandate to engage activists and academics on issues of social justice. Cross-appointed to the Faculty of Arts and the Faculty of Community Services, Ng will build on the work of Judy Rebick who held the Chair from inception in 2002 until 2010.

Royal Society of Canada – It was a special privilege to be in Ottawa on November 27th to join Acting Vice President Research and Innovation Dr. Carla Cassidy at the induction of Ryerson colleagues Professor Marta Braun and Dr. Tas Venetsanopoulos. Ryerson distinction and recognition from scholarly and professional societies and associations continues to rise.

Transformational Canadians – At the turn of the year, *The Globe and Mail* published its list designed to answer the question: “Everyone can name a great Canadian, but what does it mean to be in this group?” On the list, in addition to esteemed Ryerson professor Wendy Cukier, we are proud to number three honorary doctorate recipients: Stephen Lewis, Brenda Milner, and David Suzuki. Over the fall of 2010, the Transformational Canadians program considered nominations of exceptional individuals drawn from six fields: business, science and technology, environment, education, health care and the community – and chose twenty-five individuals whose vision, leadership and actions immeasurably improved the lives of others.

Visit from Nobel Laureate – On November 25th Ryerson was honoured to welcome Derek Walcott, 1992 Nobel Prize winner in literature, for a special reading on campus. The event was organized by the Architectural Science, English and Literatures of Modernity programs, and was

a wonderful initiative both for its academic pre-eminence and also for celebrating the strength of the multicultural and interdisciplinary connection with our students, scholars and community.

VPRI Search Committee – The work of the committee is progressing on schedule, and the position has been posted in a number of publications. Input with regard to the search has been received from many members of the community and is greatly appreciated.

Diversity Institute and Law Centre Breakfast Panel – On November 24th, a panel entitled “Diversity in the Legal Profession: Opening the door to Legal Education” welcomed over 110 guests to an important and timely discussion. In a frank assessment of issues such as systemic barriers in law firms, factors affecting student awareness of opportunities in the law sector, role models in the profession especially for Aboriginal students, and challenges in law education such as cost, flexibility of instructional format, and limited accessibility in the GTA, the focus was on ways to ensure the best talent is attracted and retained. The excellent feedback from the audience recognized the perspective provided by the unique Ryerson collaboration that brings together research on both diversity in the workplace and issues of law and justice.

MBA Champions – Competing against 15 teams from across Canada and the U.S. in late November, Ryerson MBA students Shakil Alam, Jen Hiscock, Charles Segal, Shane Saunderson and Jaime Heinke won First Place in the 6th annual Tata Cup Sustainability Case Competition hosted by Concordia University. The competition is known for its focus on corporate social responsibility (CSR), and the intensity of having to analyse a problem and prepare cases for presentation over the course of only one day. The level of success achieved by the MBA program since its launch in 2006 has been outstanding and, as the Tata Cup winners, the Ted Rogers School of Management will host next year's competition at Ryerson.

Leadership Award for First Nations Program – The Ryerson University First Nations Public Administration and Governance program won the 2010 IPAC/Deloitte Public Sector Leadership Silver Award in the Education category. The program is delivered in collaboration with First Nations Technical Institute and, since inception a decade ago, 39 First Nations administrators have completed degrees, more than 150 have earned certificates, and nearly 200 have taken courses in the program. The award recognizes leadership on an issue of national significance, and its impact is even more extensive as an exemplary sustained partnership.

TEDx – On November 27th Ryerson presented its inaugural TEDx conference as a link with Technology Entertainment and Design (TED) events taking place around the world. I was very pleased to be asked to participate, and extend congratulations to Parvinder Sachdeva, curator of the TEDxRyersonU event, and everyone involved in hosting and contributing to a stimulating and thoughtful exchange of ideas. Plans are already moving forward for a larger event next year.

OPSEU Staff Star Award 2010: The 13th annual Ontario Public Service Employees Union (OPSEU) Staff Star Award was presented to Michael Hemsworth, IT Administrator, School of Journalism, on November 25th. Mike was praised for his work ethic, ingenuity in solving every problem, and ability to turn ideas into reality, and recognized for sharing his help and expertise with other units in addition to his own. The OPSEU Staff Star Award celebrates exemplary job performance, and contributes significantly to the strength of the Ryerson community.

Window Wonderland – Retail Management students Naila Abbasova, Melissa Lee, Karthiga Ramachanthran, and Sandra Wainwright are members of the team awarded both the Grand Prize and the Moneris Solutions Award in this year's Window Wonderland competition sponsored by

the *Downtown Yonge Business Improvement Association*. This year's theme 'Feel the Magic!' not only contributed to the seasonal celebration and professional display at the Hard Rock Cafe, but continued the tradition of a very special partnership that defines city-building and all that we are trying to do together.

Regent Park Centre of Learning (RPCL) – On December 1st a new hub of learning opened in our community, and I was delighted to be asked to speak on this important occasion. The lead agency for RPCL is the Toronto Centre for Community Learning & Development, and Ryerson has been involved from the start, through the Spanning the Gaps program and its director O'neil Edwards, along with the University of Toronto and George Brown College. The RPCL opening featured the first panel of a planned "Community Dialogue" series on the topic *Creating a Healthy Community*, moderated by O'neil Edwards and including our MPP Glen Murray, and Ryerson Master Planner Ken Greenberg among the panelists. Ryerson will continue to be involved in developing and offering services based on the needs of the community.

Ingenious Invention – Under the headline *When it comes to innovation, Canada reigns supreme*, national online forum *The Mark* featured 'Music for the Deaf' on its list of 'Five Ingenious Canadian Inventions,' posted on the website on November 24th. The development of a chair that allows the deaf or hard of hearing to feel melodies through vibrations, undertaken by a team led by Ryerson researchers Deborah Fels and Frank Russo, continues to earn recognition for its leadership.

NHL/TRSM BreakAway Program – In December the Ted Rogers School of Management and the National Hockey League Alumni Association (NHLAA) jointly announced the launch of the new BreakAway program, designed to help current and former NHL players prepare for life after professional hockey. The partners will work together to develop customized programs, courses and career services to assist NHL players in making a successful shift into the business world. Courses will be app- and internet-enabled to provide enhanced access, and planned subjects include personal finance, leadership, personal brand development and transitioning to a new career. Ryerson was chosen for its career-based orientation, its understanding of the unique circumstances of professional athletes, its reputation for innovation and its Toronto location.

Lalani Building – As everyone knows, the new year began with a 6-alarm fire in the historic building at 335 Yonge Street, once the site of the Empress Hotel. Given the proximity of the building to Ryerson, we have been contacted on an ongoing basis by media for comments and reaction, and have been consistent in expressing our regret that the building was allowed to languish after the collapse of its north wall on Gould Street last year. We continue work together with our city counsellor Kristyn Wong-Tam who shares our desire to see a dynamic and positive solution for that space.

Government Relations November-December 2010

- On November 22nd Ryerson welcomed Chinese Consul General Ligang Chen and Director of Education Jung Fang for a meeting and conversation about international collaboration.
- We have had several opportunities to meet with local MPP Glen Murray, also the Minister of Research and Innovation, to discuss university issues and direction in general, and to seek support and input on shared priorities and the role of Ryerson in advancing Ontario.

RYERSON ACHIEVEMENT REPORT

A sampling of achievements and appearances in the media by members of the Ryerson Community for the January 2011 meeting of Senate.

Events

The Digital Media Zone hosted Ontario Premier Dalton McGuinty in December at his daily media availability. The event was mentioned by CBC-TV News, The Toronto Star, Mississauga News, and Guelph Mercury.

MEDIA APPEARANCES

Chancellor Chang was profiled in the Toronto Star.

President Levy spoke to the Globe and Mail about George Vari's contributions to Ryerson.

The fire in the former Empress Hotel has been widely covered by the media. **President Levy** was quoted in stories in the Globe and Mail, Toronto Star, Maclean's.ca, and CBC Radio One: Here & Now.

Phyllis Yaffe, Ryerson Board of Governors, was profiled in the Globe and Mail on why the executive suite is the final frontier for women.

A new biography of Canadian musician Victor Feldbrill by former Ryerson President **Walter Pitman** was reviewed in the Hamilton Spectator.

The DMZ continues to be in the news.

- **President Levy** was quoted in the National Post story on the Digital Media Zone receiving funding from the Federal Economic Development Agency. The announcement was also profiled on TechVibes.
- **Gerry Sinclair**, Special Advisor on Digital Media and Distinguished Visiting Professor, was interviewed on TVO's The Agenda.
- **Josh Davey, Dave Senior** and **Hossein Rahnama** were quoted in a story on the launch of online companies by DMZ graduates in Postmedia News, National Post, Ottawa Citizen, Montreal Gazette, Prince George Citizen, Vancouver Sun, Calgary Herald, Regina Leader-Post.
- **Adrian Bulzacki**, PhD candidate Electrical Engineering, was interviewed on CTV.ca. He was quoted in the Toronto Star about holiday digital media gift ideas.
- The Huffington Post carried holiday shopping tips from the DMZ.

Usha George, Dean, Faculty of Community Services was interviewed on the new Canadian citizenship test on CJEO-TV.

April Lindgren, Journalism, was quoted by the Canadian Press in a story Premier McGuinty possibly stepping down after the October 6 provincial election. She was also quoted in a story on Russell Williams being named Newsmaker of the Year on CKDV-FM, CFAZ-AM, CHML-AM, CFFR-AM, CIWW-AM, CKPT-FM, CJOB-AM, CKEC-FM, CFPL-AM, CFOS-AM, CJAD-AM, CKQM-FM, CHQR-AM, Can360, CFRA-AM, CHEZ-FM, CKXC-FM, CIKR-FM, CKPC-AM, CKRU-AM, CFMK-FM, CKLY-FM, CHAS-FM, CHNO-FM, CKAT-AM, CKTG-FM, CFXN-FM, CKPT-FM, CKGB-FM, CHPB-FM, CJLX-FM, CHRL-FM, CIGL-FM, CKQM-FM.

Tim Sly, Occupational and Public Health, spoke to CBO-FM, CBU-AM, CBK-AM, CBL-FM, CBQ-FM, CFWH-AM, CBCK-FM, CBCV-FM on incidence of flu this year. His holiday tips on staying healthy ran in Bloomberg Business Week, US News, UPI.com, HealthDay News, National Post, Toronto Sun, Montreal Gazette, Chatham This Week, Sarnia This Week, Grande Prairie Daily Herald-Tribune, Fort McMurray Today, Woodstock Sentinel-Review, Welland Tribune, Edmonton Sun, Barrie Examiner, Edmonton Journal, Metal News, Winnipeg Free Press and Winnipeg Sun.

Patrice Dutil, Politics and Public Administration, discussed the practice of former municipal councillors not making their files available to newly elected councillors, and the decision to make the TTC an essential service on CJBC-AM. MSN News quoted him in a story on Rob Ford becoming mayor. The Toronto Star, Metro, the Canadian Press and CFTR-AM interviewed him about Ford's announcement to cancel Transit City.

Tariq Amin-Khan, Politics and Public Administration, discussed the political situation in Pakistan on RCI-R and WikiLeaks on OMNI News: South Asian edition.

The Welland Tribune reported on Factories a new exhibit by Alumnus and renowned photographer **Edward Burtynsky**.

Ted Rogers School of Management student **Valerie Freeman** was quoted in a Toronto Star story on rising personal debt.

Paul Moore, Sociology, discussed the portrayal of absent fathers in the movies in an article in the Globe and Mail.

Martin Anthony, Psychology, discussed how to deal with shyness on the blog Jezebel. The Chilean-based publication La Tercera quoted him about the fear of public speaking. He spoke to the Toronto Star, Metro, Cape Breton Post, Breitbart, Canadian Press, Fort Francis Times, News 1130, CBC Radio One, CBC.ca, CHQR-AM, CJOB-AM, CKLW-AM, CHEZ-FM, CKPC-AM, CJRL-FM, CKJJ-FM, CHQR_AM, CJLX-FM, CHFX-FM, CJOB-AM, CHYM-FM, CHTT-FM, CKKQ-FM, CKDH-AM, CIKR-FM, CJTN-FM, CISQ-FM, CFRA-AM, CKLW-AM, CFTR-AM, CJLS-AM, CKTB-AM, CJLR-FM, VOCM-AM, CJWL-FM, CKHK-FM, CKBW-FM, and CKNW-AM, CHCH-TV, CP24-TV, CTV News on children and anxiety. UPI.com and NOW Magazine quoted him on perfectionism.

James Norrie, Ted Rogers School of Management, was interviewed on the John Oakley Show on the new version of Huckleberry Finn, Craigslist, Canadians spending more time on the Internet than other nationalities, Don Cherry's speech at Mayor Ford's investiture, Toronto municipal politics, high speed Internet access in rural Ontario, and the role of media. CKNI-AM quoted him on Canadians' Internet habits. CFPL-TV, CKVR-TV, CHWI-TV interviewed him on Time Magazine's person of the year.

David MacKenzie, History, was interviewed in CTV.ca about Canada's changing foreign policy.

The Globe and Mail ran a feature story on a speed mentoring event organized by **students in the Ted Rogers School of Retail Management**.

The Globe and Mail, Maclean's.ca and Canada.com covered the launch of BreakAway, a new program run jointly by the NHL Alumni Association and the Ted Rogers School of Management to help professional hockey players transition to life after hockey.

First-year student **Bevleen Kaur Saini** was profiled in a Toronto Star article on how a group of exceptional female high school students are adapting to university.

Wendy Cukier, Ted Rogers School of Management, was profiled in a Globe and Mail story on 25 transformational Canadians.

Pamela Palmater, Centre in Indigenous Governance, was nominated for the Globe and Mail's next generation of transformational Canadians. In a follow-up story on her nomination, she was described as the "full package." She was interviewed on APTN-TV about extreme poverty conditions in First Nations, what the most significant human rights issues are in First Nations and the Federal Discrimination Prevention Forum at which she spoke. She was also interviewed on CIUT about her concerns over the proposed privatization of reserve lands.

The Record ran a story on the **Ryerson Rams women's basketball team** victory over the Guelph Gaiters in the second round of the Concordia-Reebok Invitational Women's Basketball Tournament in Sherbrooke.

Electrical Engineering student **Imtiaz Miah** was quoted about using energy drinks in the Canadian Press, Hamilton Spectator, Winnipeg Free Press, and Prince George Citizen.

The National Post and Canada.com ran a book review by **Randy Boyagoda**, English, of *The Emperor of All Maladies: A Biography of Cancer* by Siddhartha Mukherjee.

Cheryl Teelucksingh, Sociology, was quoted in a story about new ``green" guides for new Canadians in Postmedia News and the Montreal Gazette.

An interview with **Brent Barr**, Ted Rogers School of Retail Management on Boxing Day discounts ran in the Waterloo Record, Prince George Citizen, The Telegram, Cape

Breton Post, Penticton Herald, The Trail Daily Times, Whitehorse Daily Times, CJBK-AM, CIWW-AM, CKLY-FM, CKQM-FM, CFOS-AM, CKGL-AM, CJBC-AM, CP-24-TV, and CBLT-TV. He also spoke to the Toronto Star on the expectation that Canadians' spending will slow in 2011.

Voice of America News profiled **Gregory Levey**, School of Professional Communication, and author of *How to Make Peace in the Middle East in Six Months or Less Without Leaving Your Apartment*.

Engineering student, **Dustin Dopsa**, was profiled in the Barrie Examiner.

Martin Greig, History, was quoted in 24 Hours about the origins of Boxing Day.

Neil Thomlinson, Politics and Public Administration, was quoted by the National Post about Canada's premiers holding office for a shorter period of time.

InsideToronto.com profiled a new film lecture series presented in partnership with the G. Raymond Chang School of Continuing Education and the Revue Cinema.

Ryerson MBA student **Saif-al-Naib** was quoted in the Globe and Mail about the impact of increased United Arab Emirates visa fees.

Catherine Middleton, Ted Rogers School of Management, was quoted in PostmediaNews about Canadians leading the world in YouTube viewing.

The Welland Tribune mentioned that **Lacey Sullivan** was named Ryerson Student Female Athlete of the Year after her 60 steals on the basketball court, the third highest in Canada.

Ramani Ramakrishnan, Architectural Science, spoke to CBQ-FM and CBN-AM on wind turbine syndrome.

Eric Kam, Economics, was interviewed on Global-TV News about end of the year tax deadlines and quoted in the Toronto Star and Metro about the impact of the recession on women. He spoke to the Toronto Star about unemployment projections for Ontario.

Julia Spaniol, Psychology, was quoted in the Toronto Sun, Sudbury Star, Orillia Packet and Times, Chatham Daily News, Kingston Whig-Standard, Ottawa Sun, Edmonton Sun and Calgary Sun, Fort McMurray Today and Grande Prairie Herald-Tribune on keeping New Year's resolutions.

CTV News featured the annual Ryerson annual national invitational basketball tournament.

The National Post published a letter to the editor by **David Reville**, Disability Studies, on the importance of housing, jobs, income and social inclusion to maintaining good mental health.

Arne Kislenko, History, spoke to the Christian Post and MCT Regional News about the upcoming three-part National Geographic documentary Living in the Time of Jesus and to OMNI News about Mumbai, India.

Holiday tips on surviving holiday travel by **Gabor Forgacs**, Ted Rogers School of Hospitality and Tourism Management, ran in the Toronto Sun, and 24 Hours. He spoke to the Globe and Mail about hip hotels offering pop-up restaurants and shops.

Holiday tips on preparing the Christmas turkey by **Marilyn Lee**, Occupational and Public Health, and **Yvonne Yuan**, Nutrition, ran EHS Today and Medical News Today.

Fourth-year student **Colin Rogers** spoke to the Globe and Mail about his Do Not Call list experience.

Myer Siemiatycki, Politics and Public Administration, spoke to the National Post about electronic voting and to the Toronto Star about the new citizenship test. The Globe and Mail interviewed him about Ford's announcement to cancel Transit City.

Lori Schindel Martin, Daphne Cockwell School of Nursing, was quoted in the Toronto Star on care for people with dementia.

The Canadian Press, Brandon Sun, Winnipeg Free Press, and Cape Breton Post quoted **Sahri Woods-Baum**, Centre for Student Development and Counselling, on first-year students helping others in first-year.

Judy Rebick, Politics and Public Administration, spoke to CBC Radio One: Q on WikiLeaks founder Julian Assange.

PhysOrg reported on a study by **Margaret Yap**, Ted Rogers School of Management, on the career benefits of diversity training.

TMC.net reported that the G. Raymond Chang School of Continuing Education and the New York Institute of Finance had formed a partnership.

The Tampa Bay Tribune carried Ryerson's holiday tips for helping seniors enjoy the holidays.

EHS Today carried tips provided by **Andrew Laursen**, Chemistry and Biology, on how to have a green Christmas.

James Cunningham, Philosophy, discussed a new anti-religion advertisement campaign on CBC Radio One: Metro Morning, CBG-AM, CBCV-FM, CBCS-FM, CBCT-FM, CBK-AM.

Fashion student, **Ryan Joelson**, was reported as a finalist in the 6th TELIO's National Design Competition in Inside Halton.

Nora Hassaan, Ryerson Students' Union Women's Centre, was quoted in a story about the December 6 Memorial Ceremony at Ryerson on rabble.ca. The Toronto Observer also ran a story on the December 6 Memorial Ceremony at Ryerson.

Ivor Shapiro, Journalism, was quoted in the Canadian Press, Maclean's, Waterloo Region Record, MSN Canada News and Metro on the Stafford case publication ban.

Murray Pomerance, Sociology, discussed the anniversary of John Lennon's death on CHCH-TV.

Avner Levin, Ted Rogers School of Management, participated in an expert panel live online chat on cybersecurity and was quoted about cyber attacks in the National Post and FP Executive. He was quoted along with Tony Hernandez, Ted Rogers School of Management, in a National Post story about cyberthreats and the retail sector. He also spoke to Tech News World about the future of the Internet.

Bryan Evans, Politics and Public Administration, discussed Transit City, Mayor Ford's first full week in office and his meeting with Premier McGuinty on CFTR-AM.

Olivier Courteaux, History, was interviewed on CKVR-TV and CHWI-TV on WikiLeaks founder Julian Assange. He spoke to CKNW-AM about WikiLeaks.

Duncan MacLellan, Politics and Public Administration, was quoted in the National Post on electronic voting.

A study by **Vicki Vanwagner**, Midwifery, on birth outcomes in Nunavik was cited by the Ottawa Citizen and Vancouver Sun in a feature story on home births in Canada's North.

The Journal of Commerce and the Daily Commercial News carried stories about the construction of the Ryerson Sports and Recreation Centre at Maple Leaf Gardens.

BiomedME.com and PhysOrg profiled a study by **Catherine Beauchemin**, Physics, on treating a severe form of influenza more effectively.

Alumnus **Eric McCormack** was interviewed on George Stroumboulopoulos Tonight on CBC-TV.

Elizabeth Evans, Ted Rogers School of Retail Management, spoke to the Globe and Mail, National Post, Toronto Star, CBG-AM, CBR-AM, CBN-AM, CBK-AM, CBCV-FM,

CBCT-FM, CBCS-FM, BNN-TV and CTV News about holiday shopping in Canada. She also spoke to CBX-AM, CBO-FM, CBCV-FM, CBN-AM, CBZ-AM, CBCS-FM, CBF-FM, CBI-AM, CBH-FM, CBCT-FM about Black Friday in the United States.

24 Hours carried the tips by **Diana Ning**, International Services for Students, for international students spending the holidays away from home.

PhsyOrg profiled the work of **Xavier Fernando**, Electrical and Computer Engineering, in developing wireless underground communication.

Ryerson student **Stephane Pare** participated in a roundtable discussion on friendship on TFO-TV.

Lynn Cunningham, Journalism, spoke to the National Post about digital publications.

A study on ecotourism by **Rachel Dodds** and **Sonya Graci**, Ted Rogers School of Hospitality and Tourism Management was profiled in Consumer Affairs.

Trevor Hart, Psychology, spoke to CKNW-AM about a recent study on sexually abused street teens. The study was also profiled on MedicineNet.

The **Ted Rogers School of Retail Management student winners** of the Winter Magic Window Wonderland competition were announced on CITY-TV's Breakfast Television.

Prepared by Marketing and Communications

Report of the Secretary of Senate
January 25, 2010
#W2011-1

1. Senate By-elections: As per Senate Bylaw:

3.7. Filling vacancies between general elections:

- 3.7.1.** Senate vacancies will be filled provided there are at least two Senate meetings remaining in a Senator's term when the vacancy occurs.
- 3.7.2.** If a Senate vacancy occurs in the Chair/Director, Library or Union constituencies between general elections, the Chief Electoral Officer will ask the affected group to conduct a by-election.
- 3.7.3.** If a Senate vacancy occurs in any other constituency between general elections, the Chief Electoral Officer will call for nominations from the affected group. If more than one nomination is received from the affected group, the replacement member will be elected by Senate from among the nominees, with all Senators eligible to vote.
- 3.7.4.** The Chief Electoral Officer shall inform Senate of the results of all Senate elections, including an accounting of votes cast.

Two vacancies occurred beginning January, 2011.

Faculty of Arts, Faculty Senator: Alex Wellington was the sole nominee and is elected by acclamation.

Faculty-At-Large Senator: There were two nominees, and an election by all 68 voting Senators was held. 31 votes were cast. The results are as follows:

R. Bruce Elder, Image Arts: 7
Nancy Walton, Nursing: 21 (Elected)
Declined to vote 3

2. Senate Elections: See www.ryerson.ca/senate for details

- Nominations - February 7–16
- Candidate Information session - February 11
- Mandatory Student Candidate session - February 18

3. Senate Sponsored Presentation and Discussion:

Greater Differentiation of Ontario's University Sector

Guest speaker: Dr. Harvey Weingarten, president and CEO, Higher Education Quality Council of Ontario (HEQCO)

Dr. Harvey Weingarten, president and CEO, HEQCO, and former president and vice-chancellor of The University of Calgary, will discuss the HEQCO's recent report, "[The Benefits of Greater Differentiation of Ontario's University Sector](#)." The report was produced in response to a request from the Deputy Minister of Training, Colleges and Universities to determine if increased differentiation would improve the system's overall

performance and sustainability. It is important to note that to date, the government has not taken a policy decision on differentiation. There will be an opportunity for questions and comment from the audience.

Dr. Weingarten's presentation is meant to better prepare and inform the Ryerson community for a follow-up discussion on differentiation to be held during the March Senate meeting. You are welcome to contact your Senate representative on this or any other academic issue.

WHAT: Greater Differentiation of Ontario's University Sector

WHEN: Thursday, February 17 from 3:00 – 5:00 PM

WHERE: ENG 102, George Vari Engineering and Computing Centre, 245 Church Street

Respectfully submitted,

Diane R Schulman, PhD
Secretary of Senate and
Director of Academic Initiatives

Report of the Academic Governance and Policy Committee
January 25, 2011
#W2011-1

1. Ad Hoc Committee to review Policy 61: *Student Code of Non-Academic Conduct*

Manpreet Chana, Student, Early Childhood Education
Mickey Cirak, Student Conduct Officer
Cathy Faye, Associate Dean, Yeates School of Graduate Studies
Jen Gonzales, Residence Life and Education Coordinator
Imre Juurlink, Crime Analyst, Ryerson Security and Emergency Services
Liana Salvador, RSU, Education and Equity Coordinator
Diane Schulman, Director, Academic Initiatives and Secretary of Senate (Chair)
Emily Shelton, Student Rights Coordinator, CESAR
Karen Spalding, Director, Daphne Cockwell School of Nursing
Ann Whiteside, Officer, Discrimination and Harassment Prevention Services

2. MOTION: That Senate approve the establishment of a *School of Accounting and Finance* in the *Ted Rogers School of Management*. – Report attached.

Respectfully submitted,

Alan Shepard, Chair

For the Committee: Keith Alnwick, Alexandra Anderson, Rupa Banerjee, Keemo El Ayed, Heather Lane Vetere, Lynn Lavallee, Jurij Leshchyshyn, Mark Lovewell, Mariam Munawar, Melanie Panitch, Liana Salavador, Diane Schulman, Claudette Smith, John Turtle



A Submission to Create a School of Accounting & Finance Executive Summary

As a part of Ryerson University's mandate, the Ted Rogers School of Management (TRSM) has as its mission the delivery of a relevant, applied business curriculum that produces graduates who are career ready and able to immediately contribute back to the global business community. We believe that by creating a School of Accounting and Finance (A&F) within TRSM we will enhance our collective long-term reputation with all stakeholders: students, industry, certification bodies, staff and faculty.

In the full proposal submitted to the Governance Committee of Senate, we set out the rationale with respect to the creation of a new School of A&F instead of the current organizational structure of the TRSBM. We then discussed how this change helps to better achieve existing academic goals through this new proposed structure.

The scale of this new entity must be understood in context: the two Departments currently have 7,532 annual course enrolments in Accounting and 6,974 course enrolments in Finance. These totals represent 27.8% of the total credit hours taught in 2010 within the Ted Rogers School of Business Management and 19.3% of total business student registrations. There are currently 21 full-time RFA in addition to a substantial number of CUPE to support this large-scale academic enterprise. These numbers also exclude the various programs run in partnership with the Chang School.

We note here that our staff and faculty have worked constantly to improve the education we deliver to our students and to achieve the learning outcomes associated with our individual programs. However, having implemented all of these relevant changes, the current organizational and governance structure of TRSBM does not allow us to fully achieve our goal of taking in the most qualified students and consequently producing the best possible graduates. The status quo structure of TRSM creates a situation where all departments need to be coordinated and aligned to a single program entry point suitable for all majors rather than for any particular combination of majors.

The structure of the combined Schools would include two working departments for Accounting and Finance, each with their own Chair/Director, Curriculum Committee, and other required academic and/or administrative functions. First year students would enter into a common first year in the new School of A&F and would declare their intentions to major in one or the other field only at the end of their first year. This approach is consistent with the approach to the first year and Common Science platform. At least initially, a considerable amount of the administrative functions of the new School will be served by staff within the TRSBM, as was the case previously. Over time, this resource base will be examined for its sufficiency and effectiveness.

The following sets out in brief the justification for the proposal's conclusions as presented in the full report:

In the first instance, the current admission requirements for TRSBM students apply equally to all students; both eventual Accounting and Finance majors as well as those not entering these streams. Students are currently required to have just one "U" (University) level math course from High School upon admission. We believe that our A&F Majors need to take at least two "U" math credits, one of which must be Calculus. This change will match the practices at most other Universities in the province. Given this change in entrance requirements, and the associated incoming student academic preparation, we believe that the performance of our A&F students in our program, their attempt and success rates on certification exams after leaving our program, and their general performance in the workplace will be significantly improved. However, the imposition of this requirement for all incoming students attending TRSM is not necessary. Within the current program structure of TRSM, we cannot impose different entrance requirements for students eventually seeking different specializations.

In the second instance, we are hopeful that a more consistent quality of incoming students will allow us to deliver our courses at a level that better prepares our students for the workplace and certification. Currently, our classes are designed to cater to the needs of all of our students, including those who might not meet these more challenging new standards.

In the third instance, this structural change also benefits those students who are not Accounting or Finance majors. Currently, introductory A&F courses are mandatory for all TRSM students. These courses are offered in either the first and second years of the Business program for a variety of reasons. We have considerable evidence from retention data analysis that non-A&F students find their introductory A&F courses to be highly challenging. Creating a School of A&F enables us to offer our non-majors the opportunity to take these courses at a more appropriate point and with suitable course expectations through service curriculum modifications. The current combined program structure also does not allow for these types of alterations in the nature, ordering or timing of these courses.

In the fourth instance, there is considerable anecdotal evidence suggesting industry representatives and recruiters are aware of some quality issues amongst our current A&F programs and graduates. As an example, only one of the three accounting bodies, CGA Ontario, has accredited Ryerson's Accounting program. The lack of accreditation on the part of the other professional Accounting bodies (CMA and CICA) has not been due to a lack of effort on our part. We anticipate that a combined School of A&F, with enhanced entrance and exit requirements, will increase our chances of obtaining accreditation from the other relevant Accounting bodies.

In the fifth instance, we believe there is currently an opportunity for Ryerson to exploit a gap in the educational marketplace in the GTA. There is currently no undergraduate School of Accounting and/or Finance in the Toronto area. In fact, there is only one English-speaking School of Accounting and Finance in Canada. While this lack of competition may make it easier for us to establish ourselves, we can also use the example set by the Waterloo School of A&F to guide us in our activities so that we can better anticipate the various challenges associated with

the implementation of any new program. At the same time, by creating a School of A&F at this time, we may distinguish ourselves from our Community College competitors who are actively seeking to provide professional education in this area.

For all of these reasons, we (faculty within both disciplines) believe that Ryerson should move forward at this time with a School of Accounting and Finance within the TRSM.

Report of the Senate Priorities Committee
January 25, 2011
W2011-1

Creation of a standing Awards Action Sub-Committee of the Awards & Ceremonials Committee

♦ **Senate Bylaw states:**

6.3.4. Awards and Ceremonials Committee (AWCC):

6.3.4.1. General Purpose: Approves, on behalf of Senate, the award of graduate and undergraduate degrees and certificates, Honorary Doctorate degrees and various medals and awards for excellence. Recommends to Senate (via the SPC, which includes both the President and the Provost) policies and procedures respecting the awarding of, as well as the ceremonies associated with, the awarding of degrees, certificates, medals, and other marks of academic achievement.

6.3.4.2. Reporting: The AWCC reports directly to Senate regarding its regular business. It directs to the SPC recommendations regarding policy changes or changes to its terms of reference or composition.

♦ At the November meeting, Senate approved the Student Awards Policy (see <http://www.ryerson.ca/senate/policies/pol161.pdf>) which states that there is a role for administration of procedures related to this policy. An Awards Action Committee is already established to deal with these matters. It has been suggested that the terms of reference of the Awards & Ceremonials Committee be amended to read (bolded section added):

General Purpose: Approves, on behalf of Senate, the award of graduate and undergraduate degrees and certificates, Honorary Doctorate degrees and various medals and awards for excellence. Recommends to Senate (via the SPC, which includes both the President and the Provost) policies and procedures respecting the awarding of, as well as the ceremonies associated with, the awarding of degrees, certificates, medals, and other marks of academic achievement. Administers policies and procedures related to student awards.

Standing Sub-Committee: Establishes a standing Awards Action Sub-Committee to provide advice with respect to the administration of student awards (Senate Policy 161). The sub-committee is composed of a representative from each of the following: Convocation and Awards Office (as chair); Financial Services; Student Financial Assistance; Undergraduate Admissions; Financial Administration; Stewardship Office.

Reporting: The AWCC reports directly to Senate regarding its regular business. It directs to the SPC recommendations regarding policy changes or changes to its terms of reference or composition.

MOTION: *That Senate approve the amendment of the terms of reference of the Awards & Ceremonials Committee to include the creation of an Awards Action Sub-Committee.*

Respectfully submitted,

Sheldon Levy, Chair, for the Committee
D. Checkland, K. Jones, M. Kolios, M. Lefebvre, N.M. Lister, A. Mitchell, D. Schulman, A. Shepard, P. Stenton, C. Sule, N. Thomlinson, A. West

**UNDERGRADUATE
SIGNIFICANT COURSE CHANGE SUMMARY FORM (CCS)**

Use only for course additions, deletions, and changes that required signatures on the *Approvals and Consultations (AAC) Form*.

SCHOOL/DEPARTMENT INITIATING THE COURSE CHANGE: Chemistry and Biology

DATE of SUBMISSION: October, 2010

Course Code/ Number	Course Title	Nature of Change					Identify Change (i.e., add to Required- Group 1)	Program(s) / School(s) / Department(s) / continuing education affected by and informed of change	Implementation Date			
		Existing Courses Check one		Check one								
		Registration	Addition	Deletion	Required	Elective						
BCH 501	Protein Biochemistry and Proteomics	X					X	add to Prof Rel Elect. Table I	Biology and Biology co-op	Fall 2011		
BLG 411	Cell Biology II	X					X	add to Prof Rel Elect Table I	Biology and Biology co-op	Fall 2011		
BLG 702	Genomics and its Applications	X					X	add to Prof Rel Elect Table I	Biology and Biology co-op	Fall 2011		

Form CCS – May 2013

NOTE: TWO HARD COPIES are required. Handwritten entries will not be accepted. Please type your entries.

200