

2024-25 – Research Security Outcomes Report

Project Title	Performance Objective	Performance Indicator	Actual Results/Outcomes/Impacts
Enhance Research Security	<p>Develop and implement a research security strategy for TMU that includes appropriate organizational framework, infrastructure and support</p> <p>Engage with all levels of the University and Faculties to strengthen risk management and research security by examining, advocating and advancing research security matters in SRC activities, internationalization, and commercialization at the University</p> <p>Engage with provincial and federal governments, granting agencies and other research security stakeholders to share best practices and ensure compliance and alignment of research security related policies, programs and procedures</p> <p>Development of evaluation framework based on a maturity model that includes qualitative</p>	<p>Development of plan to incorporate research security into TMU's existing enterprise risk management framework</p> <p>Development of research security organizational framework and infrastructure that aligns with and enhances TMU's enterprise risk management framework</p> <p>Creation and delivery of training workshops, research security briefings / guidance issued / tools</p> <p>Number of <i>National Security Guidelines for Research Partnerships</i> Risk Assessment Forms (or comparable documents) completed</p> <p>Number of successful grant applications subject to new research security requirements</p>	<p>TMU developed and implemented a comprehensive institutional research security framework, integrating research security into enterprise risk management, hiring, international partnerships, and research administration processes.</p> <p>Over 15 training sessions and awareness briefings were delivered across faculties and administrative units, significantly improving institutional awareness of research security threats and compliance requirements.</p> <p>523+ risk-based due diligence checks were conducted using newly deployed Kharon and Strider platforms, enhancing pre-award compliance and enabling early identification of high-risk files.</p> <p>More than 60 tailored consultations were provided to faculty and staff on foreign affiliations, export control compliance, sanctions, and reputational risk mitigation.</p> <p>Completion of NSGRP Risk Assessment Forms, Mitigating Economic and Geopolitical Risk Checklists, and provincial attestation forms was coordinated with researchers and program officers, ensuring robust compliance. Guidance resources were developed and published to support the provincial forms completion process.</p> <p>Institutional policies and procedures were revised or developed, including updates to Policies 95, 118, and 154, and the integration of research security considerations into workflows for visiting scholars, faculty hiring, and immigration documentation.</p>

	<p>and quantitative measures to determine success of integration within enterprise risk management framework</p>	<p>Number of tailored consultations and advice provided to faculties and researchers</p> <p>Development and implementation of risk-based due diligence reviews for partnerships and grant applications</p> <p>Active participation and contribution to national and international research security conferences</p> <p>Leadership role in both the regional and national research security community of practice</p>	<p>Extensive stakeholder engagement included coordinated briefings and collaborative planning with provincial and federal agencies (e.g., MCU, NSERC, Public Safety), participation in research security consultations with Universities Canada, and bilateral engagements with international partners such as the UK, Germany, and the U.S. Five Eyes partners.</p> <p>TMU represented at 12 national and international conferences, contributing to knowledge exchange and co-leading national dialogue. TMU secured its role as co-host of the 2026 National Research Security Conference, reinforcing its leadership in this emerging field.</p> <p>A business case for expanding institutional capacity was approved, leading to the creation of additional research security staff position to support long-term sustainability.</p>
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