

**BOARD OF GOVERNORS  
March 31, 2026  
2:00 p.m. to 4:00 p.m.  
Video and Teleconference**

**MINUTES**

Minutes of a meeting of the Board of Governors (the “Board”) of Toronto Metropolitan University (the “University”) held on Tuesday, March 31, 2026 at 2:00 p.m.

**ATTENDANCE:**

**Present:** A. Bernabe, N. Campbell, D. Chin-Loy Chang, T. Conte, R. Dagher, J. Dallaire, M. Davis, S. Dworkin, A. Elshahed, I. Gammel, H. Gawne, G. Kalra, M. Lachemi, C. Paisley (Chair), D. Porter, S. Raganathan, S. Sinha, L. Taylor Green, M. Turco, A. Virmani

**Regrets:** S. Akhlaghi, J. Cockwell, J. Fukakusa, N. Gupta, C. MacDonald, K. Noor, W. Soliman, T. Staffieri

**Board Secretariat:**

W. Lawrence, General Counsel, Secretary of the Board of Governors, and Chief Privacy Officer  
V. Luckiram, Program Manager, Governance  
A. Mall, Executive Director, Legal and Governance and Assistant Secretary of the Board of Governors

**Others in Attendance:**

M. Anthony, Director, Real Estate  
M. Baker, Chief of Staff and Senior Director, Government Relations  
B. Boase, Senior Presentation Technology Specialist  
T. Chan, Dean of the School of Medicine, Vice-President, Medical Affairs  
M. Dettweiler, Executive Director, Campus Development  
R. Frankle, Assistant Vice-President, University Advancement and Alumni Relations  
R. Iannacito-Provenzano, Provost and Vice-President, Academic  
S. Liss, Vice-President, Research and Innovation  
G. Mallon, Assistant Vice-President, Facilities Management and Development  
M. Martin-Griem, Executive Director, Research and Innovation  
K. McCausland, Vice-Provost, University Planning  
J. McKee, Chief Financial Officer  
K. Mehta, Vice-President, University Advancement and Alumni Relations  
J. O’Donnell, Chief Human Resources Officer  
S. Zolfaghari, Vice-President, Administration and Operations

1. **IN-CAMERA DISCUSSION (Board Members Only)**
2. **IN-CAMERA DISCUSSION (Executive Group Invited)**

**END OF IN-CAMERA SESSION**

3. **INTRODUCTION**

- 3.1. Welcome

- 3.1.1. Land Acknowledgement

C. Paisley acknowledged the land.

- 3.1.2. Chair's Remarks

C. Paisley welcomed everyone to the second Board meeting of 2026, congratulating Chancellor Chin-Loy Chang on her appointment to the Order of Ontario; President Lachemi on being awarded the 2026 Brampton Board of Trade Business Person of the Year; and M. Davis on her re-appointment to the Board for a three (3) year term.

- 3.2. **CONSENT AGENDA**

- 3.2.1. Approval of the March 31, 2026 Agenda

The agenda was approved as presented.

- 3.2.2. Declaration of Conflicts of Interest

No conflicts of interest were declared.

- 3.2.3. Approval of the January 26, 2026 Minutes

The minutes were approved as presented.

4. **REPORT FROM THE PRESIDENT**

M. Lachemi reported on the opening of the Integrated Health Centre, which has been receiving patients since February 17, 2026, and is now named the TMU Integrated Health Centre supported by 407 ETR in recognition of the gift from the 407 ETR in

support of SoM. M. Lachemi announced that for the second consecutive year, the SoM was the only medical school in Canada to fill all post-graduate seats in the first round of the residency match; reviewed the Spring 2026 list of Honorary Doctorate recipients; and highlighted recent athletic successes.

## **5. REPORT FROM THE SECRETARY**

### **5.1. Notice of Amendments to *By-Law No. 1 being the General By-Laws***

W. Lawrence, Secretary of the Board, provided notice that the University's General By-Laws are under review and that amendments will be proposed to the Board to update the eligibility of the individuals who wish to stand as candidates to represent students, and other constituents on the Board. W. Lawrence noted that the proposed amendments will also include revisions allowing for more inclusive, gender-neutral language with respect to references to Board members. W. Lawrence added that these proposed amendments will be presented to the Governance Committee for review and approval in May and then to the Board at the June 26 meeting, for review and approval.

## **6. REPORT FROM THE PROVOST AND VICE-PRESIDENT, ACADEMIC**

R. Iannacito-Provenzano, Provost and Vice-President, Academic, reported on recognitions received by faculty, students and schools at the University; and noted that recruitment momentum remains strong with increased applications and offers for fall 2026. R. Iannacito-Provenzano reviewed recent events and engagements focusing on International Women's Day and advised that Faculties and Provostial units have finalized academic plans aligned with the 2025–2030 *Transforming Futures* Academic Plan, with implementation plans submitted. R. Iannacito-Provenzano provided an update on the Generative AI Leadership Task Force and the progress made in the development of revenue-generating professional master's programs aligned with societal needs. R. Iannacito-Provenzano provided further detail regarding how to view the academic plan in relation to other University plans; the reason behind increased applications; support for international students; and supporting students amidst student financial aid cuts.

## **7. DISCUSSION ITEMS**

### **7.1. REPORT FROM THE CHAIR OF THE FINANCE COMMITTEE**

#### **7.1.1. 2026-27 Budget Planning Update**

D. Porter reported that the committee met on February 17, 2026, and heard from M. Lachemi, R. Iannacito-Provenzano, K. McCausland, Vice-Provost, University Planning, and J. McKee, regarding the 2026-27 Toronto Metropolitan University Budget, Environmental Scan, Student Enrolment and Budget Principles.

D. Porter noted that the Finance Committee also met on March 23, 2026, and received a presentation on the 2026-27 Budget Planning Update. D. Porter noted that the committee heard from J. McKee and S. Aves, Co-Head of Canadian Institutional Clients, Fiera Capital, regarding the Fiera Capital Report as of December 31, 2025.

7.1.2. Financial Statements (unaudited) for the period ending January 31, 2026

D. Porter noted that when the committee met on March 23, 2026, it heard from J. McKee and R. Haldavnekar who presented the unaudited Financial Statements for the period ending January 31, 2026, and that the committee recommended that the Board approve them.

It was moved, seconded, and carried:

**BE IT AND IT IS HEREBY RESOLVED:**

**THAT the Board of Governors approves the Financial Statements (unaudited) for the period ending January 31, 2026, as presented.**

7.2. **REPORT FROM THE CHAIR OF THE AUDIT AND RISK COMMITTEE**

7.2.1. Fighting Against Forced Labour and Child Labour in Supply Chains Act Annual Report Approval

C. Paisley reported that when the Audit and Risk Committee met on March 23, 2026, it heard from J. McKee and V. Carinci, Director, Strategic Procurement and Payment Services, regarding the *Fighting Against Forced Labour and Child Labour in Supply Chains Act* Annual Report and that the committee recommended that the Board approve the Annual Report.

It was moved, seconded, and carried:

**BE IT AND IT IS HEREBY RESOLVED:**

**THAT the Board of Governors approves the *Fighting Against Forced Labour and Child Labour in Supply Chains Act* Annual Report for the Reporting Period of May 1, 2025 to April 30, 2026, as presented.**

7.3. **REPORT FROM THE VICE-PRESIDENT RESEARCH AND INNOVATION**

7.3.1. Scholarly, Research and Creative Activities as a Strategic Asset: Positioning TMU for What's Next

S. Liss, Vice-President, Research and Innovation, provided his annual report on the University's scholarly, research and creative ("SRC") activity, highlighting successes from the past year and priorities for the year ahead. S. Liss noted that the University had achieved a historic milestone, securing One Hundred and Thirty-One Million Four Hundred Thousand Dollars (\$131,400,000.00) in externally funded research, the highest level in the University's history.

S. Liss discussed the continued growth in scale and ambition of SRC activity, recognizing faculty contributions to public policy, the advancement of new technologies, and solutions to complex societal problems and challenges. S. Liss advised that the launch of the 2025 Strategic Research Plan sets the direction for the University's SRC enterprise through 2030, guiding decision-making and aligning institutional efforts in support of research excellence. S. Liss also emphasized the importance of collaboration, interdisciplinary teams, structured partnerships, and the ability to mobilize expertise quickly in a more complex and competitive research environment. S. Liss noted the growing need of global engagement in advancing the University's research priorities, and the need to continue building partnerships that support long-term impact.

**8. FOR INFORMATION**

- 8.1. [Toronto Metropolitan University Performance Indicators - March 2026 Report](#)

**9. ADJOURNMENT**

**NEXT MEETING: April 29, 2026**