



BOARD OF GOVERNORS
September 29, 2025
2:00 p.m. to 4:00 p.m.
School of Medicine
150 Central Park Drive, Brampton

MINUTES

Minutes of a meeting of the Board of Governors (the “Board”) of Toronto Metropolitan University (the “University”) held on Monday, September 29, 2025, at 2:00 p.m.

ATTENDANCE:

Present: S. Akhlaghi, A. Bernabe, N. Campbell, D. Chin-Loy Chang, J. Cockwell, T. Conte, R. Dagher, J. Dallaire, M. Davis, S. Dworkin, A. Elshahed, I. Gammel, H. Gawne, N. Gupta, G. Kalra, M. Lachemi, C. MacDonald, C. Paisley (Chair), D. Porter, S. Ragunathan, S. Sinha, M. Turco, A. Virmani

Regrets: J. Fukakusa, W. Soliman, T. Staffieri, L. Taylor Green

Board Secretariat:

W. Lawrence, General Counsel, Secretary of the Board of Governors, and Chief Privacy Officer

V. Luckiram, Program Manager, Governance

A. Mall, Executive Director, Legal and Governance and Assistant Secretary of the Board of Governors

Others in Attendance:

N. Alvarez, Dean, The Creative School

M. Anthony, Director, Real Estate

K. Azinwi, JD Student

T. Chan, Dean of the School of Medicine, Vice-President, Medical Affairs

T. De Mello, Vice-President, Equity and Community Inclusion

M. Dettweiler, Executive Director, Campus Development

K. Hotwani, Senior Consultant, Odgers

R. Iannacito-Provenzano, Provost and Vice-President, Academic

S. Liss, Vice-President, Research and Innovation

G. Mallon, Assistant Vice-President, Facilities Management and Development

K. McCausland, Vice-Provost, University Planning

J. McKee, Chief Financial Officer

J. McMillen, Vice-Provost, Students
K. Mehta, Vice-President, University Advancement and Alumni Relations
I. Nadeem, JD Student
L. Nater, Senior Presentation Technology Specialist
J. O'Donnell, Chief Human Resources Officer
A. Patrick, Partner, Odgers
A. Peng, Dean, Faculty of Arts
J. Robarts, Partner, Odgers
S. Vavougios, Assistant Dean, Student Programming and Equity
D. Young, Dean, Lincoln Alexander School of Law
S. Zolfaghari, Vice-President, Administration and Operations

1. IN-CAMERA DISCUSSION (Board Members Only)

2. IN-CAMERA DISCUSSION (Executive Group Invited)

END OF IN-CAMERA SESSION

3. INTRODUCTION

3.1. Welcome

3.1.1. Land Acknowledgement

3.1.2. Chair's Remarks

C. Paisley welcomed the new and returning Board members to the first Board meeting of the academic year and noted the historic launch of the two (2) medical programs at the SoM.

3.2. **CONSENT AGENDA**

3.2.1. Approval of the September 29, 2025 Agenda

The agenda was approved as presented.

3.2.2. Declaration of Conflicts of Interest

No conflicts of interest were declared.

3.2.3. Approval of the June 26, 2025 Minutes

The minutes were approved as presented.

4. REPORT FROM THE PRESIDENT

M. Lachemi reported on the launch of the new SoM and the events that honoured this milestone, the new Wellbeing Central website, and the continued progress on the Student Wellbeing Centre.

5. REPORT FROM THE SECRETARY

The report of W. Lawrence, General Counsel, Secretary of the Board of Governors, and Chief Privacy Officer, was enclosed in the materials for the Board meeting.

6. REPORT FROM THE PROVOST AND VICE-PRESIDENT ACADEMIC

R. Iannacito-Provenzano, Provost and Vice-President, Academic, reported on Orientation Week, the implementation of the Academic Plan, and the launch of the SoM, including the appointment of clinical faculty and facilitators. R. Iannacito-Provenzano discussed the sold-out Global AI Summit 2025, that the University is co-hosting in October, which brings together global leaders in artificial intelligence and higher education.

R. Iannacito-Provenzano announced the recent appointments of A. Peng as Dean of the Faculty of Arts and N. Alvarez as Dean of The Creative School. R. Iannacito-Provenzano highlighted key initiatives in learning and teaching, and the activities and accomplishments of the Indigenous Education Council over the past year. R. Iannacito-Provenzano provided an early update on the preliminary enrolment outlook for the upcoming year, noting that it is positive with domestic enrolment slightly above last year and international enrolment down about ten percent (10%) due to federal visa policies, which was anticipated in the budget.

7. REPORT FROM THE VICE-PRESIDENT, ADMINISTRATION AND OPERATIONS

7.1. Administration and Operations Update

S. Zolfaghari's annual report was enclosed in the materials for the Board meeting.

8. DISCUSSION ITEMS

8.1. REPORT FROM THE CHAIR OF THE GOVERNANCE COMMITTEE

8.1.1. Amendments to By-Law No. 1 being the General By-Laws

C. Paisley, Chair of the Governance Committee, reported that the committee met on July 23, 2025, and heard from W. Lawrence and A. Mall, Executive Director, Legal and

Governance and Assistant Secretary of the Board of Governors, regarding the Amendments to *By-Law No. 1 being the General By-Laws*, and recommended that the Board approves the amendments.

It was moved, seconded, and carried:

BE IT AND IT IS HEREBY RESOLVED:

THAT the Board of Governors approves the amendments to By-Law No. 1 being the General By-Laws of Toronto Metropolitan University, as presented.

8.1.2. Revised Board Committee Memberships 2025-2026

R. Dagher was recused for this agenda item.

C. Paisley advised that the Board approved the Board Committee Memberships 2025-2026 on June 26, 2025, but that since then R. Dagher was appointed to the Board as an LGIC appointee. C. Paisley reported that via electronic ballot on September 19, 2025, the Governance Committee recommended that the Board approves the revised Board Committee Memberships 2025-2026, to reflect R. Dagher's appointment to the Finance Committee.

It was moved, seconded, and carried:

BE IT AND IT IS HEREBY RESOLVED:

THAT the Board of Governors approves the revised Board Committee Memberships 2025-2026, as presented.

8.2. **Lincoln Alexander Law Students' Society Referendum Proposal**

J. McMillen, Vice-Provost, Students, and I. Nadeem, a Juris Doctor student in the Lincoln Alexander School of Law, presented the Lincoln Alexander Law Students' Society ("LALSS") Referendum Proposal and explained how the proposed levy would help fund the operation of the LALSS and its clubs, associations, programs, and events. In response to a Board member's question, J. McMillen explained that the referendum will be binding and any student enrolled in academic activities will be charged the fee even if they take longer than three (3) years to complete their law school degree. In response to a Board member's question, J. McMillen noted the process student groups should use to bring forward a proposal to be considered for referendum, including an increase to an existing levy, as well as the administrative role the Office of the Vice-Provost, Students, plays in supporting students during this process.

It was moved, seconded, and carried:

BE IT AND IT IS HEREBY RESOLVED:

THAT the Toronto Metropolitan University Election Procedures Committee be authorized to hold a student referendum at a time to be determined, for all students enrolled in the Juris Doctor (JD) program at the Lincoln Alexander School of Law to seek approval for the creation of an annual fee of up to One Hundred and Forty Dollars (\$140.00) to support the operation of the Lincoln Alexander Law Students' Society.

THAT the compulsory fee be adjusted annually by the change in the Toronto Consumer Price Index (CPI); and

THAT the specific wording of the referendum question be subject to approval by the Vice-Provost, Students.

9. FOR INFORMATION

9.1. Toronto Metropolitan University Common Abbreviations

9.2. University Relations Monthly Metrics and Reach

10. IN-CAMERA DISCUSSION (Board Members Only)

11. ADJOURNMENT

NEXT MEETING: November 25, 2025