



BOARD OF GOVERNORS
March 29, 2022
3:00 p.m. to 5:00 p.m.
Video and Teleconference

M I N U T E S

Minutes of a meeting of the Board of Governors of Ryerson University (the "University") held on Tuesday, March 29, 2022, at 3:00 p.m. By video and teleconference.

ATTENDANCE:

Present: H. Al-Jarrah, S. Babikian, N. Campbell, J. Cockwell (Vice-Chair), J. Dallaire, S. Dworkin, J. Fukakusa, C. Garay, R. Graham, M. Lachemi, G. Leong, D. Miller, M. Mullings, C. Paisley, D. Porter, S. Ragunathan, C. Randall, R. Rodrigues, E. Shim, S. Sinha, W. Soliman, T. Staffieri (Chair) B. Venkatesh

Regrets: T. Ho, M. Kolios, N. Mohamed

Board Secretariat:

J. Shin Doi, General Counsel, Secretary of the Board of Governors, and University Privacy Officer
V. Luckiram, Governance Coordinator
J. MacInnis, Associate General Counsel and Assistant Secretary of the Board of Governors
A. Mall, Senior Legal Counsel and Governance Officer

Others in Attendance:

T. Atari, Founder/Partner, Operative
D. Barkin, Faculty of Community Services Student Society Board
N. Burton, Associate Dean, Faculty of Community Services
B. Boase, Senior Presentation Technology Specialist
G. Craney, Deputy Provost, International and University Planning
T. De Mello, Assistant Dean, Lincoln Alexander School of Law
R. DiSaia, Associate Director, Next Chapter Implementation
M. Dwyer, Founder/Partner, Operative
M. Forbes, Chief of Staff and Executive Director, Communications
R. Frankle, Assistant Vice-President, Advancement
J. Grass, Assistant Vice-President, University Relations
K. Greflund, Marketing Manager, University Relations
R. Iannacito-Provenzano, Vice-Provost, Faculty Affairs
S. Liss, Vice-President, Research and Innovation
G. Mallon, Assistant Vice-President, Facilities Management and Development
C. Martin, Director of Operations and Strategic Initiatives

J. McKee, Chief Financial Officer
J. McMillen, Vice-Provost, Students
I. Mishkel, Vice-President, University Advancement and Alumni Relations
D. Nixon, Partner, The Strategic Counsel
J. O'Donnell, Chief Human Resources Officer
A. Saloojee, Interim Vice-President, Equity and Community Inclusion
J. Simpson, Provost and Vice-President, Academic
K. Staniszewski, Faculty of Community Services Student Society Board
P. Ward, Principal, The Strategic Counsel
J. Wentzell, Executive Director, University Relations
S. Zolfaghari, Vice-President, Administration and Operations

1. IN-CAMERA DISCUSSION (Board Members Only)

2. IN-CAMERA DISCUSSION (Executive Group Invited)

END OF IN-CAMERA SESSION

3. INTRODUCTION

3.1 Welcome

3.1.1 Land Acknowledgement

T. Staffieri delivered an acknowledgement of the land.

3.1.2 Chair's Remarks

3.2 Approval of the March 29, 2022 Agenda

The agenda was approved as presented.

4. REPORT FROM THE PRESIDENT

M. Lachemi reported that Premier Ford recently announced the province's support for the proposed school of medicine, noting that the University is in discussions with the City of Brampton to confirm a location for the school. M. Lachemi explained that this will be the first medical school in the Greater Toronto Area in over one hundred (100) years and the first one in Ontario for more than twenty (20) years.

M. Lachemi provided an update about the return to campus and explained that both the vaccination and masking policies will be lifted on May 1, 2022, which reflects the approach taken by other Ontario universities.

M. Lachemi advised that the University plans to celebrate 2020, 2021, and 2022 graduates at in-person convocation ceremonies this June at the Mattamy Athletic Centre, with twenty-three (23) convocation ceremonies taking place from June 13 - 24, 2022 to honour more than twenty-two thousand (22,000) students.

M. Lachemi reported that the University's women's basketball team completed one of the best seasons ever in the history of the Ontario University Athletics and after an undefeated regular season, defeated Brock University to win the Critelli Cup, becoming the 2022 Ontario University Athletics champions. M. Lachemi reported that the men's hockey team won the bronze medal and will be playing in the National Championships.

M. Lachemi congratulated the faculty and staff who are being recognized with a Ryerson Award. M. Lachemi advised that three hundred and eighty-one (381) recipients are being honoured this year for their achievements in teaching, research, administration, service, and leadership.

A Board member offered their congratulations, noting the accomplishment M. Lachemi and the team have achieved in establishing both a law school and a medical school in one term of his presidency.

5. REPORT FROM THE SECRETARY

5.1 2022 Board Elections Report

J. Shin Doi congratulated the newly elected staff and faculty Board members who will begin their terms in September 2022, including S. Babikian who was re-elected as the administrative staff representative, and I. Gammel who was elected as the faculty member representative. J. Shin Doi advised that voting for the three (3) Student Board of Governors positions will occur from April 4, 2022 to April 7, 2022, and voting for the Alumni representative Board position will take place from July 18, 2022 to July 25, 2022. J. Shin Doi thanked Returning Officer, C. Dempsey, and members of the Election Procedures Committee for their excellent work.

6. REPORT FROM THE PROVOST AND VICE PRESIDENT ACADEMIC

J. Simpson advised that her written report is part of the materials and offered to answer any questions from Board members

7. DISCUSSION ITEMS

7.1 Report from the Chair of the Finance Committee

D. Porter reported that when the Finance Committee met on February 23, 2022, G. Craney presented the 2022-23 Ryerson University Budget: Environmental Scan, Student Enrolment, and Budget Principles. D. Porter advised that when the Committee met on March 25, 2022,

Fiera Capital presented its quarterly report and G. Craney presented the 2022-23 Budget: Government Funding Update and Budget Strategy.

7.1.1 2022-23 Ryerson University Budget: Government Funding Update and Budget Strategy

G. Craney presented the budget strategy and noted that since the provincial budget has not yet been tabled no update can be provided as to the government's funding. G. Craney noted however that the University has received the tuition fee framework for next year which calls for a continuation of the tuition freeze for Ontario students but permits increases for domestic out-of-province students. G. Craney advised that since this is a provincial election year, the University is expecting a pre-election budget and is assuming no changes will be made to the operating grant framework.

G. Craney reported that the University is projecting revenues to increase by about two point three percent (2.3%) and a continued increase for both the total number of international students and the rate for international students which is competitive and slightly below the provincial average. G. Craney advised that in terms of cost escalation, the University is projecting a four point two percent (4.2%) increase before budget solutions, is proposing to continue the deferred maintenance increase which will mean a short total shortfall of Nine Million Dollars (\$9,000, 000), and will be looking to balance that gap by asking all budget units to reduce their budgets by two percent (2%).

7.1.2 Fiera Capital Report - December 31, 2021

7.1.3 Financial Statements (unaudited) for the period ending January 31, 2022

D. Porter reported that when the Finance Committee met on February 23, 2022 it recommended the approval of the Financial Statements (unaudited) for the period ending January 31, 2022.

It was moved, seconded and carried that:

BE IT AND IT IS HEREBY RESOLVED:

THAT the Financial Statements (unaudited) for the period ending January 31, 2022 be approved as presented.

7.1.4 Review of Revenue and Expenditures for proposed Master of Project Management and Master of Applied Science in Project Management in the Built Environment

D. Porter reported that when the Finance Committee met on March 25, 2022 it recommended the approval of the proposed Master of Project Management and Master of Applied Science in Project Management in the Built Environment.

It was moved, seconded and carried that:

BE IT AND IT IS HEREBY RESOLVED:

THAT, on the basis of the review carried out, the program approvals of Senate, and the planned revenue and expenditures as presented, the Board of Governors approves the proposed Master of Project Management and Master of Applied Science in Project Management in the Built Environment as financially viable and may be offered at the discretion of the Provost and Vice President Academic.

7.1.5 Review of Revenue and Expenditures for proposed Master of Science in Occupational and Public Health

D. Porter reported that when the Finance Committee met on March 25, 2022 it recommended the approval of the proposed Master of Science in Occupational and Public Health.

It was moved, seconded and carried that:

BE IT AND IT IS HEREBY RESOLVED:

THAT, on the basis of the review carried out, the program approvals of Senate, and the planned revenue and expenditures as presented, the Board of Governors approves the proposed Master of Science in Occupational and Public Health as financially viable and may be offered at the discretion of the Provost and Vice President Academic.

7.2 Report from the Vice-President Research and Innovation

7.2.1 Scholarly, Research and Creative Activities (“SRC”) at Ryerson University: Scaling SRC Through Partnership and Collaboration

S. Liss presented how the University has scaled its scholarly research and creative (“SRC”) activities and noted that in the last four (4) years, the externally sponsored research revenue has grown from Forty-Five Million Dollars (\$45,000,000) to over One Hundred Million Dollars (\$100,000,000). S. Liss reported that as ranked by Research Infosource, the University’s position has risen steadily over the past five (5) years amongst Canada’s top research universities from twenty-seventh (27th) in 2015 to twenty-first (21st) in 2020.

S. Liss noted that the planning for the school of medicine is an excellent example of how to be agile and responsive and move from strategy to action to purposeful and intentional efforts to scale. S. Liss explained that the manner in which the University has approached planning for the school of medicine illustrates the importance of collaboration and partnerships and that the Rogers Cybersecure Catalyst (the “Catalyst”) is also another example of how the University has continued to grow industry relationships.

S. Liss described the notable achievements of the Catalyst and outlined the success of the Future Skills Centre, both highlighting the ability of the University to partner and collaborate in areas of strategic strength while advancing its values. S. Liss described how Magnet was selected to support Stream 2 of the Canada Digital Adoption Program to help fuel Canada's economic recovery and that the initiative will provide funding for work placements for Canadian secondary level students and recent graduates.

S. Liss recognized that the University's exceptional growth is due to the outstanding academic community that represents the breadth and depth of the scholarship, research and creative endeavours across the University. S. Liss noted that the success comes from being able to identify, attract, retain, and support outstanding diverse faculty, students and staff. S. Liss explained that the growth of the tri-agency funding has resulted in an increase of the Canada Research Chair ("CRC") allocations with an Indigenous scholar being announced soon as a new CRC in digital humanities. S. Liss noted that the University is engaged in the development of dedicated funding to support Indigenous scholars.

S. Liss advised that the Office of the Vice-President, Research and Innovation, and the Office of the Vice-President, Equity and Community Inclusion, are recommending that the Dimensions Pilot Program become an ongoing program, as it works to integrate equity, diversity and inclusion throughout the SRC cultures of the University. S. Liss reported that the University is continuing to compete in areas where it has intentionally developed strength and critical mass such as with programs like the Canada First Research Excellence Fund where a letter of intent is being developed to fund a program of Eighty-Five Million Dollars (\$85,000,000) which the University will lead with three (3) other institutional partners in the area of immigration and integration.

7.3 Faculty of Community Services Society Referendum Proposal

J. McMillen introduced the Faculty of Community Services Society ("FCSS") and advised that it would like to proceed to a referendum in the 2022/23 academic year to allow it to charge a levy to support its operations. J. McMillen explained that the timing of coming to the Board is unusual because a significant amount of work has been put in by this year's FCSS team to prepare this question. J. McMillen acknowledged that this is the only faculty society that does not currently charge a fee and noted that the University is satisfied that the FCSS has put together a proposal that highlights broad support for the fee among campus partners, other student groups, the students within the faculty, and the faculty itself.

K. Staniszewski presented why the FCSS wishes to do a referendum on a student levy to fund its operations and explained how it wants to improve students' mental health to deal with compassion fatigue, advocate academically to gain recognition, and offer professional development to strengthen the employable skills set of the student body. D. Barkin explained that in a 2021 survey ninety-five point seven percent (95.7%) of the students supported a fee of Sixty Dollars (\$60) per academic year or Thirty Dollars (\$30) per semester.

J. Shin Doi noted that Student Board member T. Ho, who sits on the FCSS Board, was not present and would not be voting on the motion.

It was moved, seconded and carried that:

BE IT AND IT IS HEREBY RESOLVED:

THAT the Ryerson Election Procedures Committee be authorized to hold a student referendum at a time to be determined, for all Ryerson University undergraduate students in full time degree programs, to seek approval for the creation of an annual fee of sixty dollars (\$60) to support the operations of the Faculty of Community Services Society (FCSS)

THAT the compulsory fee be adjusted annually by the change in the Toronto Consumer Price Index (CPI); and

THAT the specific wording of the referendum question be subject to approval by the Vice-Provost Students.

8. CONSENT AGENDA

T. Staffieri moved to adopt the consent agenda.

8.1 Approval of the January 31, 2022 Minutes

The minutes were approved as presented.

9. FOR INFORMATION

9.1 Ryerson Performance Indicators and Core Performance Measures

10. TERMINATION

NEXT MEETING: April 28, 2022