



BOARD OF GOVERNORS
April 26, 2021
1:30 p.m. to 2:30 - Meeting
2:30 p.m. to 3:30 - In-camera Strategy Session
Video and Teleconference

M I N U T E S

Minutes of a meeting of the Board of Governors of Ryerson University (the “University”) held on April 26, 2021, at 1:30 p.m.

ATTENDANCE:

Present: S. Babikian, N. Campbell, J. Cockwell (Vice-Chair), J. Dallaire, C. Ellis, C. Evans, C. Garay, J. Gonzales, R. Graham, H. Harb, D. Jardine, M. Kolios, M. Lachemi, A. McKee, N. Mohamed (pending renewal), C. Paisley, D. Porter, S. Ragunathan, T. Rubman, S. Sinha (pending renewal), W. Soliman, T. Staffieri (Chair), M. Wright

Regrets: J. Fukakusa

Board Secretariat:

J. Shin Doi, General Counsel, Secretary of the Board of Governors and University Privacy Officer
K. Liss, Legal Counsel and Governance Advisor
V. Luckiram, Governance Coordinator
J. MacInnis, Associate General Counsel and Assistant Secretary of the Board of Governors
A. Mall, Legal Counsel and Governance Officer

Others in Attendance:

D. Brown, Vice-President, Administration and Operations
T. Conte, Executive Director, Office of the Vice-President, Administration and Operations
G. Craney, Deputy Provost and Vice-Provost, University Planning
M. Forbes, Chief of Staff and Executive Director, Communications
R. Frankle, Assistant Vice-President, Development
J. Grass, Assistant Vice-President, University Relations
S. Liss, Vice-President, Research and Innovation
K. MacKay, Vice-Provost, Academic
G. Mallon, Assistant Vice-President, Facilities Management and Development
M. McEachrane Mikhail, Executive Director, Office of Provost and Vice-President, Academic
J. McKee, Chief Financial Officer
J. McMillen, Vice-Provost, Students
I. Mishkel, Vice-President, University Advancement and Alumni Relations



D. O'Neil Green, Vice-President, Equity and Community Inclusion
R. Simm, Managing Director, KPMG Corporate Finance Inc.
S. Zolfaghari, Interim-Provost and Vice-President, Academic

1. **IN-CAMERA DISCUSSION (Board Members Only)**
2. **IN-CAMERA DISCUSSION (Executive Group Invited)**

END OF IN-CAMERA DISCUSSION

3. **INTRODUCTION**

- 3.1. Chair's Remarks

T. Staffieri opened his remarks with an acknowledgement of the land and welcomed Board members to the meeting.

- 3.2. Approval of the April 26, 2021 Agenda

The agenda was approved as presented.

4. **REPORT FROM THE PRESIDENT**

M. Lachemi congratulated D. O'Neil Green and the Office of the Vice President, Equity and Community and Inclusion team on releasing the University's first Student Diversity Self-ID Report. M. Lachemi advised that the report includes results from a survey conducted in 2018–19 and completed by more than forty thousand (40,000) undergraduate and graduate students. M. Lachemi informed Board members that the data serves as a baseline from which the University can measure its progress towards equity, diversity, and inclusion. M. Lachemi advised that the University aspires to have student representation in each program reflect representation in the broader community.

M. Lachemi reported that the University is celebrating the official naming of the Faculty of Law as the Lincoln Alexander School of Law at Ryerson University and invited Board members to attend the virtual celebration. M. Lachemi reported that the June Convocation ceremonies are scheduled for June 22, 2021, to June 24, 2021, and invited Board members to attend the virtual ceremonies.

M. Lachemi reported that planning for the fall term continues and that the University continues to monitor provincial regulations. M. Lachemi advised that the University will



update the community with respect to the fall semester approximately ninety (90) days before the beginning of the term so that faculty has time to prepare, and students have adequate time to make plans.

M. Lachemi shared photos from the COVID-19 Vaccine Clinic at the Daphne Cockwell Health Sciences Complex. M. Lachemi advised that the vaccine clinic is opening shortly to serve the community and that it is in partnership with Unity Health Toronto.

M. Lachemi and J. Shin Doi answered questions about the legality of mandatory vaccinations. J. Shin Doi advised that Ontario universities are working together to examine the issue.

5. DISCUSSION ITEMS

5.1. REPORT FROM THE CHAIR OF THE FINANCE COMMITTEE

D. Porter reported that the Finance Committee met on April 19, 2021. G. Craney and J. McKee presented the 2021-22 University Budget and Fees.

5.1.1. 2021-22 University Budget and Fees

M. Lachemi provided an update on the federal budget released on April 19, 2021, highlighting the aspects most relevant to the post-secondary sector. M. Lachemi reported that the COVID-19 pandemic continues to create enrolment uncertainty related to international students, additional costs related to remote work and teaching, and significant losses in ancillary operations.

M. Lachemi advised that while the government has not decreased operating grants, it also has not provided significant support to offset COVID-19 costs nor has it provided certainty around tuition fees for next year. M. Lachemi reported that the University is presenting a balanced budget that manages this uncertainty and remains focused on the future.

G. Craney provided an overview of the key drivers of the operating budget and high-level costs related to COVID-19. G. Craney advised that budget related decisions were informed by the University's strategic planning framework and spoke to the strategies used to balance the budget. J. McKee provided an overview of the schedules in the budget materials provided to Board members.



M. Lachemi provided additional information about the provincial government's budget and support to offset COVID-19 related costs, upon the request of a Board member. G. Craney answered questions about the cap on public sector compensation and the potential impact on the budget.

It was moved, seconded, and carried:

BE IT AND IT IS HEREBY RESOLVED:

THAT the 2021-22 Budget be approved as presented.

There were no abstentions; one vote against.

It was moved, seconded, and carried:

BE IT AND IT IS HEREBY RESOLVED:

THAT the 2021-22 Domestic Tuition Fees (including Continuing Education); International Fees; Non Tuition-Related Fees; Departmental Lab/Ancillary Fees; Service Fees; Residence Fees and Meal Plans be approved as presented.

There were no abstentions; one vote against.

TERMINATION