



**BOARD OF GOVERNORS**  
**Thursday, November 28, 2019**  
**Daphne Cockwell Health Sciences Complex**  
**288 Church Street**  
**11:30 a.m. to 1:00 p.m.**  
**MINUTES**

Minutes of a meeting of the Board of Governors of Ryerson University (the "University") held on Thursday, November 28, 2019, at 11:30 a.m.

**ATTENDANCE:**

**Present:** M. Al Zaibak, K. Bahnan, I. Chandran, J. Cockwell, J. Dallaire, C. Ellis, M. Frazer (Chair), J. Gonzales, H. Harb, M. Lachemi, M. Kolios, R. Khonsari, C. MacDonald, A. McKee, C. Paisley, D. Porter, M. Rodrigues, S. Sinha, T. Staffieri (Vice-Chair)

**Regrets:** J. Fukakusa, S. Bukhari, M. Ien, N. Mohamed

**Board Secretariat:**

J. Shin Doi, General Counsel and Secretary of the Board of Governors  
H. Driscoll, Director, Governance  
V. Luckiram, Governance Coordinator  
J. MacInnis, Senior Legal Counsel and Assistant Secretary

**Others in Attendance:**

M. Benarroch, Provost and Vice President, Academic  
D. Brown, Vice President, Administration and Operations  
G. Craney, Deputy Provost and Vice Provost, University Planning  
F. Forbes, Chief of Staff & Executive Director, Communications  
J. Grass, Assistant Vice President, University Relations  
S. Liss, Vice President, Research and Innovation  
K. MacKay, Vice Provost, Academic  
G. Mallon, Interim Assistant Vice President, Facilities Management and Development  
M. McEachrane Mikhail, Executive Director, Office of Provost and Vice President Academic  
J. McKee, Chief Financial Officer  
J. McMillen, Vice Provost, Students  
I. Mishkel, Vice President, University Advancement and Alumni Relations  
D. O'Neil Green, Vice President, Equity and Community Inclusion

1. **IN-CAMERA DISCUSSION (Board Members Only)**
2. **IN-CAMERA DISCUSSION (Executive Group Invited)**

**END OF IN-CAMERA DISCUSSION**

**3. INTRODUCTION**

3.1. Chair's Remarks

M. Frazer opened his remarks with the acknowledgment of the land. He thanked the Law School for supplying padfolios and pens and Facilities Management and Development for providing the bamboo utensils to Board members. He also thanked the Secretariat for providing honey produced at the apiary located on one of the University's rooftops as part of the University's Urban Farm.

M. Frazer said that it was M. Al Zaibak's last meeting after nine years of membership and thanked him for his service.

M. Frazer wished everyone a happy holiday and reminded board members about the recognition ceremony for J. Cockwell occurring immediately after the board meeting.

3.2. Approval of the November 28, 2019 Agenda

The agenda was approved as presented.

**4. REPORT FROM THE PRESIDENT**

M. Lachemi announced that M. Benarroch was appointed president and vice-chancellor of the University of Manitoba and congratulated him on this well-deserved recognition. M. Lachemi advised that a search committee would be established very shortly to find a replacement.

M. Lachemi reported that the official opening of the Daphne Cockwell Health Sciences Complex was on Monday, November 25, 2019, and that the Minister of Colleges and Universities attended. He thanked J. Cockwell for his generosity and recognized his mother, Daphne Cockwell, a nurse, for her compassion, care, and inspiration to the community.

M. Lachemi advised that the deadline to apply to law school in Ontario was November 1 and the University had received over one thousand and nine hundred applications for one hundred and fifty spaces at the new law school. M. Lachemi noted that in the inaugural year, the University is the second most-applied to law school in Ontario relative to places available.

M. Lachemi reported that over the last few months, the University has hosted representatives from all political parties. M. Lachemi said the goal is to familiarize them with the University's strengths as an innovative city builder.

M. Lachemi thanked M. Al Zaibak for his service of nine years as a Board member and presented him with a token of appreciation on behalf of the University.

M. Lachemi introduced Jenny Liu who recently graduated with a Ph. D. in psychology, and received the University's Gold Medal and the Board of Governors' Leadership Award and Medal. She presented a mental health app she developed that measures resilience and that has been receiving interest from universities and corporations around the world.

M. Lachemi wished Board members a wonderful holiday season in December.

## **5. REPORT FROM THE SECRETARY**

J. Shin Doi recognized Catherine Redmond for her years of service and contributions to the University. She thanked the board team for their hard work and for hosting the board meeting in Daphne Cockwell Health Sciences Complex. J. Shin Doi also thanked I. Mishkel, R. Frankel, D. Brown, and G. Mallon for organizing the reception in honour of J. Cockwell that followed the Board meeting.

## **6. REPORT FROM THE PROVOST AND VICE PRESIDENT ACADEMIC**

M. Benarroch spoke to the requirements of the Ministry of Colleges and Universities to develop, implement, and comply with a free-speech policy. He explained that the University held a large public consultation and created a free-speech website containing the component documents that constitute the University's free-speech policy. M. Benarroch noted that the University has submitted its free-speech policy to HEQCO, which is the governing body overseeing the process.

M. Benarroch provided an update on the Strategic Mandate Agreement (SMA3), speaking to the enrolment setting and related government funding. He noted that negotiations will go from October 2019 to March 2020.

M. Benarroch announced the appointment of Cory Searcy as the vice-provost and dean of the Yeates School of Graduate Studies (YSGS), formerly the interim dean of YSGS.

## **7. DISCUSSION ITEMS**

### **7.1. Sexual Violence Policy**

D. O'Neil Green provided an overview of the amendments made to the sexual violence policy. She discussed the policy check-in process during which community consultations were held and provided a summary of the key amendments made to the policy. D. O'Neil Green acknowledged the core advisory group for their hard work and contributions; namely, C. Barker, G. Basanta, T. De Mello, and M. Mullings.

### **7.2. REPORT FROM THE CHAIR OF THE FINANCE COMMITTEE**

#### **7.2.1. Fiera Capital Report - September 30, 2019**

M. Frazer provided a summary of the Finance Committee meeting held on November 21, 2019. He explained that A. Marshall and N. Trottier of Fiera Capital provided an overview of the third-quarter performance of the Endowment Fund, which performed well.

**7.2.2. Financial Statements (unaudited) for the Period Ending October 31, 2019**

M. Frazer said that J. McKee reviewed the second-quarter results as at October 31, 2019, and the University is on target to meet the approved budget.

**It was moved, seconded and carried:**

**BE IT AND IT IS HEREBY RESOLVED:**

**THAT the Financial Statements (unaudited) for the period ending October 31, 2019 be approved as presented.**

**7.2.3. Revenue and Expenditures for Bachelor of Fine Arts in Professional Music**

M. Frazer reported that M. Benarroch provided an overview of the Bachelor of Fine Arts in Professional Music.

**It was moved, seconded and carried:**

**BE IT AND IT IS HEREBY RESOLVED:**

**THAT, on the basis of the review carried out, the program approvals of Senate, and on the basis of the planned revenue and expenditures presented, the new Bachelor of Fine Arts in Professional Music is deemed financially viable and is approved to be offered September 2021 at the discretion of the Provost and Vice President Academic.**

**8. TERMINATION**