



**BOARD OF GOVERNORS**  
**March 28, 2019**  
**Jorgenson Hall – JOR 1410**  
**380 Victoria Street**  
**12:30 p.m. to 2:00 p.m.**  
**MINUTES**

Minutes of a meeting of the Board of Governors of Ryerson University (the “University”) held on Thursday, March 28, 2019 at 12:30 p.m. in Jorgenson Hall, JOR-1410.

**ATTENDANCE:**

**Present:** M. Al Zaibak, L. Amleh, S. Bukhari, J. Cockwell, C. Ellis, S. Faruqi, M. Frazer (Chair), J. Fukakusa, S. Gellman, S. Gosal, H. Harb, M. Lachemi, C. MacDonald, C. Paisley, M. Rodrigues, T. Staffieri (Vice Chair), O. Ullah

**Regrets:** M. Ien, N. Mohamed, G. Pathak

**Board Secretariat:**

G. Basanta, Senior Legal Counsel and Assistant Secretary of the Board of Governors  
C. Redmond, Governance Officer  
J. Shin Doi, General Counsel and Secretary of the Board of Governors

**Others Attending**

R. Babin, President, Ryerson Faculty Association  
M. Benarroch, Provost and Vice President, Academic  
D. Brown, Vice President, Administration and Operations  
A. Casey, Executive Director, Office of the President  
G. Craney, Deputy Provost and Vice-Provost, University Planning  
M. DeWever, President, RSU  
C. Finlay, Executive Director, Cybersecure Catalyst  
D. Gauntlett, Faculty of Communication and Design  
J. Grass, Assistant Vice President, University Relations  
L. Janzen, Faculty of Arts  
G. Mallon, Interim Assistant Vice President, Facilities Management and Development  
M. Martin-Griem, Executive Director, OVPRI  
M. McEachrane Mikhail, Executive Director, Office of Provost and Vice President Academic  
J. McKee, Chief Financial Officer  
I. Mishkel, Vice President, University Advancement and Alumni Relations  
S. Taghipour, Faculty of Engineering and Architectural Science  
J. Wentzell Director, Marketing and Creative Services

M. Wright, Interim Executive Director, Future Skills Centre  
J. Xi, Faculty of Engineering and Architectural Science  
L. Yance, President, CESAR

**1. IN-CAMERA DISCUSSION (Board Members Only)**

**2. IN-CAMERA DISCUSSION (Executive Group Invited)**

**END OF IN-CAMERA SESSION**

**3. INTRODUCTION**

**3.1 Chair's Remarks**

M. Frazer opened his remarks with an acknowledgement of the land. He congratulated Board member C. Ellis on receiving the Dean's Service Award and A. Casey on receiving the President's Blue and Gold Award for Excellence.

M. Frazer thanked P. Roth for providing Board members with copies of the photography book "True To The Eyes."

M. Frazer reminded Board members of the upcoming 2019 convocation ceremonies and encouraged their attendance.

**3.2 Approval of the March 28, 2019 Agenda**

The agenda was approved as presented.

**4. REPORT FROM THE PRESIDENT**

M. Lachemi congratulated J. Shin Doi on receiving a Lifetime Achievement Award from the Federation of Asian Canadian Lawyers, recognizing her contributions to social justice and the legal and Asian communities, and J. McKee for receiving the Ken Clements Distinguished Administrator Award for her contributions to the association and to higher education.

M. Lachemi reported that the University had received a Best Diversity Employer award for the fifth year in a row.

M. Lachemi updated the Board on the recently delivered federal budget which emphasized three areas of investment for post-secondary education, specifically scholarships, work placements and training, university cybersecurity networks, and access to post-secondary education. M. Lachemi also reported that the University is anticipating the delivery of the Provincial budget on April 11, 2019.

**Gifts to Ryerson**

M. Lachemi spoke of two new donations totaling Two Million Dollars (\$2,000,000) that the University had received. One Million Dollars (\$1,000,000) received from D. Wilcock to benefit Ryerson Athletics and the other One Million Dollars (\$1,000,000) from TD Bank Group to provide support to those entering the Spanning the Gaps Program.

M. Lachemi spoke of the renaming of the south archway of the quadrangle in honour of President Emeritus Terry Grier who tirelessly worked on behalf of Ryerson to achieve full university status.

M. Lachemi also spoke of the announcement on campus of the Future Skills Centre by the Federal Minister of Finance, Bill Morneau and the Minister of Employment, Workforce Development and Labour, Patty Haidu. M. Lachemi thanked S. Liss for leading his team through the proposal process that secured the Centre.

M. Lachemi also reported on the opening of the Centre for Urban Innovation.

#### Honorary Doctorates

M. Lachemi was pleased to report that Richard Atleo, Eric McCormack, Jean Augustine, Samantha Nutt, Hazel McCallion, and Victor Dodig would all be presented with Honorary Doctorates at the June Convocations.

#### Ryerson Publications

M. Lachemi spoke of two new publications - the DMZ Report and University Relations' publication "Ryerson at a Glance." M. Lachemi thanked the new Marketing Director, J. Wentzell for his expertise in creating the University Relations publication.

### **5. REPORT FROM THE SECRETARY**

#### **5.1 2019 Board Election Report**

J. Shin Doi congratulated all incoming newly elected staff, faculty, and student Board members who will begin their terms on September 1, 2019.

### **6. REPORT FROM THE PROVOST AND VICE PRESIDENT ACADEMIC**

M. Benarroch reported that the University is on track to meet domestic and international enrolment targets, first choice applications are second only to the University of Toronto, and the space to applicant ratio is 9 to 1. The University is hoping to provide a higher target for international students and spoke to a University-wide open house on Saturday, March 30, 2019 which will include the Faculty of Law.

### **7. DISCUSSION ITEMS**

#### **7.1 REPORT FROM THE CHAIR OF THE FINANCE COMMITTEE**

M. Lachemi, presenting on behalf of T. Staffieri, reported that Finance Committee met on March 21, 2019 and the he, M. Benarroch, and G. Craney provided contextual information for the budget decisions that will be made in April, specifically government funding and policy changes that affect funding. At the same meeting, Fiera Capital presented an overview of Ryerson's endowment fund investments.

##### **7.1.1 2019-20 Budget: Government Funding Update and Budget Strategy**

M. Lachemi introduced the budget process and then the M. Benarroch and G. Craney spoke to the budget consultation process and the uncertainty around moving forward with the University's budget until release of the provincial budget on April 11, 2019. They discussed the key elements of the

University's budget strategy and answered questions on the implications of across the board reductions and how they are being communicated.

## 7.2 REPORT FROM THE VICE PRESIDENT RESEARCH AND INNOVATION

### 7.2.1 Research at Ryerson

S. Liss provided the Board with his annual update on the Research and Innovation portfolio, specifically successes of the past year, and a description of the research work that the OVPRI is undertaking with regard to scholarly research and creative activity, plus the continuation of growth for the future. During his report S. Liss introduced researchers and administrators that were assisting with the OVPRI's bold agenda.

### 7.3 We the Students Campaign Presentation

L. Yance, President, CESAR and M. DeWever, President, RSU presented information on the advocacy efforts of the "We the Students" campaign which was formed as a result of the provincial government's policy changes to tuition fees, OSAP, and student choice Initiatives.

## 8. **CONSENT AGENDA**

M. Frazer asked if there were any requests to discuss items in the consent agenda and moved to adopt the consent agenda.

### 8.1 Approval of the January 31, 2019 Minutes

The minutes were approved by consent.

### 8.2 Fiera Capital Report December 31, 2018

The report was provided for information.

At this point M. Frazer turned the meeting over to M. Lachemi.

### 8.3 Introduction of Ryerson Athletes

M. Lachemi was pleased to introduce members of the women's volleyball and men's basketball teams. The women's volleyball team finished with national and provincial silver medals and the men's basketball team brought home a national bronze medal and a silver at the provincials. J. McMillen introduced the teams and the coaches to the Board.

## 10. **TERMINATION**