



**BOARD OF GOVERNORS
November 30, 2017
Jorgenson Hall – JOR 1410
380 Victoria Street
12:00 p.m. to 2:00 p.m.**

Minutes of a meeting of the Board of Governors of Ryerson University (the “University”) held on Thursday, November 30, 2017 at 12:00 p.m. in Jorgenson Hall, JOR-1410.

ATTENDANCE:

Present: J. Fukakusa (Chair), M. Frazer (Vice Chair), M. Al Zaibak, L. Amleh, J. Cockwell, C. Ellis, S. Gellman, M. Lachemi, G. Lewis, V. Morton, N. Muthreja, C. Paisley, G. Pathak, S. Sinha, T. Staffieri

Regrets, L. Bloomberg, C. MacDonald, N. Marwah, N. Mohamed, M. Ien, M. Rodrigues, R. Traill

Board Secretariat:

J. Shin Doi, General Counsel and Secretary of the Board of Governors

C. Redmond, Governance Officer

M. Chaisson, Senior Legal Counsel and Assistant Secretary of the Board of Governors

Others Attending

M. Benarroch, Provost and Vice President Academic

J. Winton, Vice President, Administration and Finance

I. Mishkel, Vice President, University Advancement and Alumni Relations

S. Liss, Vice President, Research and Innovation

J. McKee, Chief Financial Officer

P. Stenton, Deputy Provost and Vice Provost University Planning

J. Grass, Assistant Vice President, University Relations

D. O’Neil Green, Vice President, Equity and Community Inclusion

A. Saloojee, Assistant Vice President, International

C. Sass-Kortsak, Assistant Vice President, Human Resources

S. Fazilat, Assistant Vice-President, Facilities Management and Development

A. Casey, Executive Director, Office of the President

M. Saunders, President, Ryerson Futures Inc.

A. Snobar, Executive Director, DMZ

1. IN-CAMERA DISCUSSION (Board Members Only)

It was moved, seconded and carried:

BE IT AND IT IS HEREBY RESOLVED:

THAT Deborah Brown be appointed as Vice President, Administration and Operations effective January 29, 2018

2. IN-CAMERA DISCUSSION (Executive Group Invited)

END OF IN-CAMERA SESSION

3. INTRODUCTION

3.1 Chair's Remarks

J. Fukakusa opened her remarks with the acknowledgement of the land.

J. Fukakusa highlighted the historic visit of former first lady Michelle Obama to the university and thanked R. Traill for her role in securing Ms. Obama's presence.

J. Fukakusa welcomed new Board member G. Pathak and returning Board member N. Mohamed to the Board.

J. Fukakusa acknowledged that it was J. Winton and P. Stenton's last Board meeting before their retirement from the university. J. Fukakusa thanked J. Winton and P. Stenton for their contributions and depth of knowledge in their respective portfolios. Both will continue to advise the President and play a role at the university post-retirement.

J. Fukakusa congratulated M. Al Zaibak for receiving the 2018 Toronto Region Builder Award which will be presented by the Chartered Professional Accountants of Ontario in the New Year. The award acknowledges M. Al Zaibak's ongoing contributions to community building.

J. Fukakusa thanked the Office of Equity and Community Inclusion and the Board Secretariat for the gifts presented to Board members.

3.2 Chancellor Search Committee Appointments

J. Fukakusa reported that the Chancellor Search Committee had been formed and has the following membership: M. Lachemi, who is the chair of the committee, three members of Senate; A. McWilliams, D. Lis, and M. Bountrogianni and three Board members; R. Traill, M. Frazer, and N. Mohamed. J. Fukakusa reported that she anticipates the committee will begin its deliberations in the New Year.

3.3 Approval of the November 30, 2017 Agenda

The agenda was approved as presented.

4. REPORT FROM THE PRESIDENT

M. Lachemi thanked J. Winton and P. Stenton for their leadership. He added that their knowledge and expertise contributed to Ryerson's success and were a key component of the executive team. Both J.

Winton and P. Stenton will continue in advisory roles after their retirement. M. Lachemi reported that a farewell event will be scheduled in the New Year.

M. Lachemi spoke of the success of Michelle Obama's visit to Ryerson hosted by the Economic Club of Canada. The event was targeted at young women and girls under the age of 24 and Ms. Obama's message was one of empowerment, equity and advancement for this group. M. Lachemi thanked R. Traill for making the event such a success.

M. Lachemi mentioned the visit of Michael Signor, Mayor of Charlottesville who discussed democracy in the age of the Trump Presidency.

M. Lachemi also reported that the fall reputation marketing campaign had begun. The goal was to build Ryerson's reputation, change the narrative around innovation, and focus on excellence and the impact of research.

M. Lachemi reported that the release of Ryerson's response to the Truth and Reconciliation Commission report on the legacy of Canada's residential school system will be published soon and will have a number of calls to action. The next stage of the process will be led by M. Benarroch and D. O'Neil Green. M. Lachemi thanked D. O'Neil Green and elder J. Dallaire for their continued work on the file.

M. Lachemi reported that the Strategic Mandate Agreement has been signed, but it is currently under an embargo by the government. The university continues to negotiate with MAESD on a special graduate growth plan.

M. Lachemi reported that the Law School proposal has received approval from the Ontario Universities Council on Quality Assurance. The next step is to obtain approval from the Federation of Law Societies of Canada.

M. Lachemi reported that the proposal for a campus in Brampton, in partnership with Sheridan College, is progressing. Brampton City Council received an independent report that estimated the economic impact of the new campus at \$300 Million Dollars per year.

M. Lachemi shared two videos, the first showcased cutting edge innovative work by Faculty of Science Professor C. Beauchemin, and TRSM Professor, A. Gruz, and the second video spoke of Ryerson's partnership with Facebook Digital News Innovation Challenge.

M. Lachemi was delighted to report that the DMZ won the national "Accelerator/Incubator of the Year" award and congratulated A. Snobar on behalf of the Board.

M. Lachemi concluded his remarks by wishing Board members and participants a wonderful holiday season and New Year.

5. REPORT FROM THE SECRETARY

J. Shin Doi stated that her written report was included in the materials.

6. REPORT FROM THE PROVOST AND VICE PRESIDENT ACADEMIC

7. DISCUSSION

7.1 REPORT FROM THE CHAIR OF THE EXECUTIVE COMMITTEE

M. Frazer reported that at the October 26, 2017 meeting, the Executive Committee, acting on behalf of the Board, recommended his re-appointment to the government for a third term and approved the appointment of G. Pathak to a Board appointed position. At that meeting G. Pathak was appointed to the Audit Committee.

7.2 REPORT FROM THE CHAIR OF THE FINANCE COMMITTEE

7.2.1 Second Quarter: Financial Statements (unaudited) for the period ending October 31, 2017

M. Frazer reported that at the Finance Committee meeting on November 27, 2017 an overview of Ryerson's Endowment Funds was presented by Fiera Capital, the university's investment managers. At that meeting a review of the proposed Master of Health Administration in Community Care was reviewed and recommended to the Board for approval. M. Frazer asked J. McKee to provide details on the second quarter unaudited financial statements before their approval.

J. McKee gave a brief overview of the second quarter financial statements and reported that the university is on track to meet the 2017/18 approved budget.

It was moved, seconded and carried:

BE IT AND IT IS HEREBY RESOLVED:

THAT the Financial Statements (unaudited) for the period ending October 31, 2017 be approved as presented.

7.2.2 Revenue and Expenditures for new programs - Master of Health and Administration in Community Care

It was moved, seconded and carried:

BE IT AND IT IS HEREBY RESOLVED:

THAT, on the basis of the review carried out, the program approvals of Senate, and on the basis of the planned revenue and expenditures presented, the new Master of Health Administration in Community Care (M.H.A.(C.C.)) is deemed financially viable and is approved to be offered September 2018 at the discretion of the Provost and Vice President Academic.

7.2.3 Enrolment Update

No update was made.

8. CONSENT AGENDA

8.1 Approval of the September 28, 2017 Minutes

The minutes were approved as presented.

J. Fukakusa wished all attending happy holidays and best wishes for 2018.

9. TERMINATION