



BOARD OF GOVERNORS
January 31, 2017
Jorgenson Hall – JOR 1410
380 Victoria Street
12:00 p.m. to 2:00 p.m.

Minutes of a meeting of the Board of Governors of Ryerson University (the “University”) held on Tuesday, January 31, 2017 at 12:00 p.m. in Jorgenson Hall, JOR-1410.

ATTENDANCE:

Present: J. Fukakusa (Chair), M. Frazer (Vice Chair), L. Amleh, J. Austin, J. Cockwell, C. Hilkene, M. Lachemi, C. MacDonald, V. Morton, C. Myers, M. Nouser, C. Paisley, S. Sinha, G. Sivapathasundaram, R. Traill

Regrets: M. Al Zaibak L. Bloomberg, J. Cockwell, M. Ien. A. Snobar T. Staffieri, P. Sugiman

Board Secretariat:

J. Shin Doi, General Counsel and Secretary of the Board of Governors
C. Redmond, Governance Officer

Others Attending

C. Evans, Interim Provost and Vice President Academic
J. Winton, Vice President, Administration & Finance
R. Frankle, Interim Vice President University Advancement
J. McKee, Chief Financial Officer
P. Stenton, Deputy Provost and Vice Provost University Planning
A. Casey, Interim Executive Director, Office of the President
A. Saloojee, Assistant Vice President International
U. George, Interim Vice President Research and Innovation
J. Grass, Assistant Vice President, University Relations
H. Lane Vetere, Vice Provost Students
C. Sass-Kortsak, Assistant Vice President, Human Resources
M. McEachrane, Interim Executive Director, Office of the Provost and Vice President Academic
S. Zolfaghari, Vice Provost Faculty Affairs
S. Fazilat, Assistant Vice-President, Campus Facilities and Capital Projects
B. Lesser, Chief Information Officer
A. Snobar, Executive Director, DMZ
M. Saunders, President, Ryerson Futures Inc.

1. IN-CAMERA DISCUSSION (Board Members Only)

2. IN-CAMERA DISCUSSION (Executive Group Invited)

END OF IN-CAMERA SESSION

3. INTRODUCTION

3.1 Chair's Remarks

J. Fukakusa welcomed Board members back from the winter break and wished everyone a Happy New Year and added that the Board is now midway through the calendar with meetings in March, April and June.

3.2 Approval of the January 31, 2017 Agenda

The Agenda was approved as presented.

4. REPORT FROM THE PRESIDENT

M. Lachemi referred to updated admission statistics from the Registrar's office. High School Student numbers entering the University have stayed static; mature student numbers are up by 9.4% and international student numbers are up by 37%; US applications are also up by 62%.

The President spoke of the National Women's Volleyball Championships which will involve the top 8 teams in Canada and will take place March 17 to 19, 2017. Board members will be updated on the event.

The President spoke of the two statements that he had issued, one in response to the Executive Order on the US travel ban, and the other in response to the shooting in Quebec.

The President reported that the Assistant Vice President, International is keeping him updated on the effect of the travel ban on our international students

The President presented a video to the Board from Brandon Smith, Co-ordinator of Student Life illustrating how engaged and positive the Ryerson community is.

5. REPORT FROM THE SECRETARY

J. Shin Doi indicated that her report was attached and she would be happy to answer any questions if asked.

6. REPORT FROM THE INTERIM PROVOST AND VICE PRESIDENT ACADEMIC

C. Evans indicated that his report was attached and he would be happy to answer any questions if asked.

7. DISCUSSION

7.1 REPORT FROM THE CHAIR OF THE EXECUTIVE COMMITTEE

M. Frazer reported that the Executive Committee, acting on behalf of the Board, met on December 12, 2016 and approved the amendments to the University's Sexual Violence Policy. M. Frazer thanked all those who made it

possible including H. Lane Vetere and Ryerson students who were strong contributors to the amended policy.

7.2 REPORT FROM THE CHAIR OF THE FINANCE COMMITTEE

M. Frazer reported that the Finance Committee met on January 24, 2017 and began its annual introduction to the budget process which will be finalized at the April Board meeting. M. Frazer reported that P. Stenton will present highlights of the process shortly. Also at the January 24th Finance Committee meeting the financial oversight of Ryerson's student societies was discussed. M. Frazer reported that C. Evans will speak to this item and the recommendations made by the Finance Committee.

7.2.2 Student Societies Update

C. Evans spoke of the financial oversight procedures and the role of the Deans in the constituting documents of student societies. Based on the recommendations of the Finance Committee C. Evans reported that the administration would develop an overarching set of principles, guidelines and practices that could be used to aid Deans in the oversight of the student societies. J. Shin Doi will assist in drafting these principles.

7.2.1 Introduction to the 2017-18 Budget Process

P. Stenton spoke of the 2017-18 budget consultation process which includes town halls, meetings with union groups, students, academic chairs and directors. P. Stenton mentioned a recent town hall with the Ryerson Students Union and thanked Victoria Morton for taking the lead on organizing it.

All Board members will be invited to the February Finance Committee meeting where P. Stenton will present an environmental scan of the key public policies, the new funding formula and the strategic mandate agreement, all factors that will impact the budget. The March Board meeting will discuss the context for setting the fees.

P. Stenton indicated that management will be bringing forward a balanced, forward-looking budget that continues the momentum on University key priorities.

P. Stenton spoke of key revenue parameters in setting the budget and the likelihood of a new funding formula for 2017-18. He also spoke about the tuition fee framework and the implementation of net fees in 2018-19.

The President spoke of student interest in the budget town hall meetings. He thanked the students on the Board for their leadership in the engagement process and added that these community budget meetings help identify student expectations and priorities.

7.3 PRESENTATIONS

7.3.1 Cyber Security

B. Lesser presented information on the challenges universities face defending themselves from cyber-attacks and how Ryerson is working to improve cybersecurity.

For the last three decades cyber-security threats have been increasing in sophistication, intensity, diversity and volume. B. Lesser reported that cyber-security is a long term process and requires

attention and nimbleness. The presentation covered evolving security practices at Ryerson and the possibility of sharing risk by purchasing cyber insurance.

Board Members asked questions about the protection of the on-line examination process; and what cyber insurance would cover if purchased.

Janice Fukakusa thanked B. Lesser for the presentation and said it was very helpful information.

At this point M. Nouser left the meeting.

7.3.2 DMZ

A. Snobar updated Board members on the DMZ a business incubator which helps high potential startups grow into global tech business. The aim of the DMZ is to enable made-in-Canada businesses to become global powerhouses. A. Snobar reported on the DMZ's recent and past successes, its organizational structure, the strength of its advisory council; its partnerships; where it will be in the next five years and its priorities. In six years, it has grown more than 266 companies that have raised \$280 million and created more than 2,500 jobs.

P. Stenton left the meeting.

7.3.3 Ryerson Futures Inc. Annual Update

M. Saunders updated the Board on Ryerson Futures Inc. and gave an overview of RFI's corporate structure, current activities and future plans. He spoke of the corporation's portfolio of equity, the establishment of its profile in India, its ability to attract talent and increase Ryerson's reputation and assist in replicating the zone model elsewhere.

7.3.4 Closing Remarks

M. Lachemi thanked J. Austin and his team for their work reflected in the student life video shown earlier.

M. Lachemi announced that the recipients of the President's Blue and Gold Award for Excellence. Mentioned that one of the recipients is Board member Lamya Amleh who assisted in creating excellent student experience in Engineering.

The President mentioned that J. Fukakusa had retired from her job at RBC today. He wished her the very best in the next phase in her life and added that now she had more time to spend on Ryerson University.

J. Fukakusa thanked the presenters and said she would see Board members at the next Board meeting March, 30, 2017.

8. CONSENT AGENDA

8.1 Approval of the November 24, 2016 Minutes

The minutes were approved by consent.

9. TERMINATION