



BOARD OF GOVERNORS
Tuesday, January 26, 2016
Jorgenson Hall – JOR 1410
380 Victoria Street
12:00 p.m. to 1:15 p.m.

Minutes of a meeting of the Board of Governors of Ryerson University (the “University”) held on Tuesday, January 26, 2016 at 12:00 p.m. in Jorgenson Hall, JOR-1410.

ATTENDANCE:

Present: J. Fukakusa (Chair), M. Maheux (Vice Chair), M. Lachemi, L. Bloomberg, L. Amleh, J. Austin, C-A Bissonnette, M. Frazer, C. Hilkenne, J. Machado, C. McGee, N. Mohamed, H. Rosen, A. Saloojee, D. Sookram, A. Snobar, P. Sugiman, H. Van Dyk

Regrets: M. Al Zaibak, R. Richards, R. Traill

Board Secretariat:

J. Shin Doi, General Counsel and Secretary of the Board of Governors
C. Redmond, Governance Officer

Others Attending

C. Evans, Interim Provost and Vice President Academic
J. Winton, Vice President, Administration & Finance
R. Frankle, Interim Vice President University Advancement
E. McGinn, Assistant Vice-President, Communications, Government and Community Engagement
P. Stenton, Deputy Provost and Vice Provost University Planning
A. Casey, Interim Executive Director, Office of the President
W. Cukier, Vice President Research and Innovation
J. McKee, Chief Financial Officer
S. Zolfaghari, Vice Provost Faculty Affairs
H. Lane Vetere, Vice Provost Students
C. Sass-Kortsak, Assistant Vice President, Human Resources
E. Stroback, Executive Lead Capital Projects and Real Estate
M. McEachrane, Interim Executive Director, Office of the Provost and Vice President Academic
N. Khan, Ryerson Architectural Science Steering Committee
S. Kumar, Ryerson Architectural Science Steering Committee

1. IN-CAMERA DISCUSSION (Board Members Only)

2. IN-CAMERA DISCUSSION (Executive Group Invited)

END OF IN-CAMERA SESSION

3. INTRODUCTION

3.1. Chair's Remarks

The Board Chair welcomed Board members back from the winter break and noted that the Board business is midway through its meeting calendar. The Board meetings have been shortened to accommodate the Presidential Search Committee meeting which meets directly after the Board.

The Chair reported that Rhiannon Traill gave birth to baby Bennett Traill on December 7, 2015 and also congratulated Phyllis Yaffe on recently becoming a grandmother.

The Chair offered condolences to Darius Sookram on behalf of Board on the death of his grandmother, Roopdaye Sookram.

The Chair noted that it was Harry Rosen, Nadir Mohamed and Bob Richard's last official Board meeting. All three had been on the Board for nine years. A gift was presented to Nadir and Harry and to Bob, in absentia, to honour the occasion and thank all three for their support of the University.

The Chair reported that Jack Cockwell and Helen Vari had recently received an Order of Canada.

Approval of the Agenda

Agenda was approved as presented

4. REPORT FROM THE INTERIM PRESIDENT

Mohamed Lachemi congratulated Wendy Cukier on her appointment as President of Brock and her many accomplishments at Ryerson University specific to research funding, social justice and innovation issues.

The Interim President also congratulated Phyllis Yaffe on becoming a Fellow of the Institute of Corporate Directors.

The Interim President congratulated Ryerson's School of Interior Design for being ranked 8th in the world by Azure Magazine, with a particular thank you to the Dean Charles Falzon and Chair

The Interim President concluded his report by mentioning the continued strength of Ryerson's applications; the end of Ryerson's men's basketball losing streak to Carleton and the Institute for Biomedical Engineering, Science & Technology a partnership between at St. Michael's Hospital and Ryerson University.

The Interim President welcomed Chris Evans, Interim Provost and Vice President Academic to his first Board meeting in his new role.

5. REPORT FROM THE SECRETARY

University Governance Reports

The Secretary spoke three university governance reports recently released that concerned presidential compensation, academic freedom and the possible implications and next steps for governance at Ryerson. The Secretary referred Board members to the memo in the materials for further details.

Board Elections

The Secretary spoke of the upcoming Board elections February 29 to March 3, 2016 which has vacancies for one faculty, one administrative staff and three student members. Alumni elections are in early summer from June 13 to June 24, 2016.

6. REPORT FROM THE CHAIR OF THE FINANCE COMMITTEE

6.1. Introduction to the 2016-17 Budget Process

On January 21, 2016 the Finance Committee met and began discussing the 2016-17 Budget Process.

President Lachemi summarized the elements of introductory budget discussion and reported that Board Students will present information on student priorities.

Paul Stenton spoke to the specifics of the budget consultation process which will take place from February through to March 2016. An annual environmental scan in February 2016 will emphasize enrolment factors and the changes in public policy regarding funding formula and strategic mandate agreements. The month of March, 2016 will be used to discuss setting fees and to ensure that there is clarity around how the process works. The objective in April will be to deliver a balanced forward looking budget that will emphasize the University's key priorities.

6.2. Student Priorities

Cormac McGee, Jessica Machado and Hannah Van Dyk spoke of the Ryerson Student Union initiative to survey students about the budgeting process. Student priorities were broken down into three areas of need: The first priority is campus accessibility which encompasses gender neutral washrooms, working elevators and improved entrances to aid mobility. The second priority is improving Mental Health Services and the third priority was providing space to accommodate student groups.

Cormac McGee also spoke of the issue of student fees which is seen as a sector problem and not entirely the responsibility of the University. However the students would like to see some joint advocacy initiatives between President Lachemi and the students regarding educational accessibility.

Abe Snobar asked what the sampling was for the student survey and whether it will be continued through the process. Cormac McGee responded that they had surveyed around 800 students and plan to continue to do so through the budget process.

7. REPORT FROM THE INTERIM PROVOST AND VICE PRESIDENT ACADEMIC

Chris Evans said he would be happy to answer any questions on his report.

7.1. Architecture Society Referendum

Heather Lane Vetere reported that the request by the Ryerson Architectural Science Society to hold a referendum is part of a continuum of faculties whose students are interested in building student societies specific to their discipline.

Shiva Kumar, a Ryerson Architectural Science Steering Committee representative spoke of the work that had been done by the steering committee for the last year and a half developing the vision, organizational structure, constitution, and financial plans for a new student society which will link students within the program to students across the university, expand extracurricular project opportunities, and develop networks to broaden exposure of students to the profession and industry. With the Board's approval, they plan to hold a referendum in the Fall 2016 term to create a levy that will provide sustainable funding for the society.

The Board members asked questions regarding student support for the initiative and the possibility of other faculties or schools coming forward. Ms. Lane Vetere reported that the Faculty Community Services would probably be coming forward soon.

Cormac McGee congratulated Ms. Kumar and said it had his full support.

Mohamed Lachemi added that it was a good move in the right direction for the Architectural students who share a faculty with the engineering students but who have completely different requirements.

BE IT AND IT IS HEREBY RESOLVED:

THAT the Ryerson Election Procedures Committee be authorized to hold a student referendum, at a time to be determined, amongst Department of Architectural Science students enrolled in full-time undergraduate programs, to seek approval for the creation of a fee of \$50.00 per semester, starting in September 2017, to be paid by all undergraduate students enrolled in a full-time Department of Architectural Science program, to fund the operation of the Ryerson Architectural Science Society.

THAT the compulsory fee be adjusted for inflation annually according to the Toronto Consumer Price Index (CPI); and

THAT the specific wording of the referendum question be subject to approval by the Provost and Vice President Academic.

8. REPORT FROM THE VICE PRESIDENT RESEARCH AND INNOVATION

Wendy Cukier presented her last presentation to the Board as Vice President Research and Innovation. Wendy Cukier spoke of Ryerson's present research agenda and the direction in which it is going. Ryerson has been once again named Research University of the year by Research Infosource with the highest growth in research funding across Canada from 2012/13 - 2013/14. In 2014/15 research funding exceeded \$44m largely because of growth in collaborative and institutional grants with much of the funding going to support undergraduate and graduate students as well as postdoctoral fellows. Wendy Cukier spoke of the types of research funding; the nature of interdisciplinary innovation and collaboration; awards and recognition given to Ryerson faculty and the fact that research is the driver of economic and social development citing many examples of concrete impact. She also noted that Ryerson's achievements in this area are driven not just by outstanding faculty and students and partners but also staff and thanked CFO Joanne McKee and Interim VPUA Rivi Frankle for their responsiveness and help.

Janice Fukakusa congratulated Wendy Cukier for her presentation and annual report. Ms. Fukakusa thanked Wendy Cukier on behalf of the Board and said that the University was proud of the progress on Scholarly Research and Creativity (SRC) at Ryerson and the advancement of its reputation.

The Chair thanked Jessica Machado, Cormac McGee and Hannah Van Dyk for their thoughtful presentation on student priorities for the 2016-17 budget.

9. CONSENT AGENDA

9.1. Approval of the November 26, 2015 Minutes

The minutes were approved as presented.

10. TERMINATION