



**BOARD OF GOVERNORS**  
**Monday, March 30, 2015**  
**Jorgenson Hall – JOR 1410**  
**380 Victoria Street**  
**5:00 p.m. to 7:00 p.m.**

Minutes of a meeting of the Board of Governors of Ryerson University held on Monday, March 30, 2015 at 5:00 p.m. in Jorgenson Hall, JOR-1410.

**ATTENDANCE:**

**Present:** J. Fukakusa (Chair), M. Maheux (Vice Chair), M. Al Zaibak, C.A. Bissonnette, L. Bloomberg, J. Cockwell, M. Dionne, M. Frazer, N. Geist, B. Halilovic, C. Hilkenne, S. Levy, N. Mohamed, H. Rosen, D. Sookram, R. Traill, K. Varma, J. Vukovic, T. Webb, P. Yaffe

**Regrets:** L. Amleh, B. Richards, A. Snobar

**Board Secretariat:**

J. Shin Doi, General Counsel and Secretary of the Board of Governors  
C. Redmond, Governance Officer

**Others Attending**

M. Lachemi, Provost and Vice President Academic  
J. Winton, Vice President Administration & Finance and Chief Financial Officer  
A. Kahan, Vice President University Advancement  
E. McGinn, Assistant Vice-President, Communications, Government and Community Engagement  
P. Stenton, Deputy Provost and Vice Provost University Planning  
M. Ng, Executive Director, Office of the President  
S. Zolfaghari, Interim Vice Provost Faculty Affairs  
D. O'Neil Green, Assistant Vice President and Vice Provost Equity, Diversity and Inclusion  
H. Lane Vetere, Vice Provost, Students  
T. Conte, Director, Vice provost, Students  
E. Stroback, Executive Lead Capital Projects and Real Estate  
S. Nieto, President, Enactus  
B. Canning, Enactus, Executive Vice President  
A. Vargas Garza, Ryerson Science Society  
A. Popescu, Ryerson Science Society  
R. Hoilett, President, Ryerson Student Union  
J. Root, Vice President, Education, Ryerson Student Union

**1. IN-CAMERA DISCUSSION (Board Members Only)**

**END OF IN-CAMERA SESSION**

**2. INTRODUCTION**

6.1. Chair's Remarks

The Chair reminded Board members of the President's invitation to Mass Exodus 2015 on Wednesday, April 1, 2015.

The Chair reported that Jesse Root, RSU's Vice President Education had asked to speak to the Board about fees later in the meeting. Ms. Fukakusa noted that RSU will have another opportunity to speak to the Board in April.

The Chair reminded board members how the consent agenda functions.

6.2. Approval of the March 30, 2015 Agenda

The agenda was approved as presented.

**3. PRESIDENT'S REPORT**

7.1. Enactus Presentation

The President introduced Enactus President Stephany Nieto and Executive Vice President Benjamin Canning. The Enactus Executive team screened a video of their "Growing North" project. The project uses hydroponic technology to produce 11,000 pounds of food for the habitants of Repulse Bay. The project is partnered with Nunavut, the local municipality and the provincial government. Ryerson University and the Brookfield institute provided funding for the project.

7.2. Canadian Interuniversity Sports (CIS) Pan Am Games

The President introduced Heather Lane Vetere and Erin McGinn who updated Board members on Canadian Interuniversity Sports and the upcoming Pan Am games.

Heather Lane Vetere spoke of the strength of the Canadian Inter-university sports and in particular the men's and women's basketball teams.

Erin McGinn spoke of the various collaborative projects that Ryerson was participating in regarding the Pan Am Games such as Pride House and hosting the venue for the Pan Am basketball competition

The President spoke briefly of changes to the Ministry of Training Colleges and Universities' ministerial appointment process and the provincial government's funding mechanism.

The President spoke of Ryerson student's recent collaboration with the Toronto International Film Festival and he also mentioned the well-attended multi-faith dinner that he and the Chancellor were invited to.

The President also mentioned the official opening of the Student Learning Centre on March 31 and Mass Exodus.

#### **4. SECRETARY'S REPORT**

##### **8.1. Board Election Report Update**

Julia Shin Doi updated members on the March Board elections and thanked the Secretariat team for overseeing the process. Cormac McGee, Hannah Van Dyk and Jessica Machado had been elected for a one-year term as the new student members of the Board of Governors beginning September 1, 2015.

The Secretary also reported that Anver Saloojee and Pamela Sugiman were both elected to a two-year term as Teaching Faculty members and John Austin was elected to a two-year term as an Administrative Staff member of the Board. All new Board members will begin their terms on September 1, 2015.

The Secretary spoke of the upcoming alumni elections and reported that Helen Bullingham, Karin Rosenberg-Miskovsky and Robert Sestito are the Alumni candidates who are running the 2015 elections which will be held June 15 to 26 June.

#### **5. REPORT FROM THE PROVOST AND VICE PRESIDENT ACADEMIC**

The Provost congratulated Saeed Zolfagari, who was recently appointed Vice Provost Faculty Affairs and gave brief biographical details about Mr. Zolfagari.

The Provost introduced the Faculty of Science students and Heather Lane Vetere.

##### **9.1. Faculty of Science Referendum**

Heather Lane introduced the Faculty of Science referendum and gave background information about the rationale for the referendum request.

Anna Sofia Vargas, President of the Ryerson Science Society and Adrian Popescu, Vice President, Operations presented the rationale for holding a referendum amongst Faculty of Science students. They discussed the benefits, programs and professional development opportunities that the creation of a student fee would provide the society.

Questions were asked about the revenue that would be generated by the new fee and a comparison of similar societies' fees.

*It was moved, seconded and carried:*

#### **BE IT AND IT IS HEREBY RESOLVED:**

***THAT the Ryerson Election Procedures Committee be authorized to hold a student referendum, at a time to be determined, amongst Faculty of Science students enrolled in full-time programs, to seek approval for the creation of a fee of \$22.50 per semester, starting in September 2016, to be paid by all***

***students enrolled in a full-time Faculty of Science program, to fund the creation and operation of the Ryerson Science Society.***

***THAT the compulsory fee be adjusted to provide for any increase according to the Toronto Consumer Price Index (CPI); and***

***THAT the specific wording of the referendum question be subject to approval by the Provost and Vice President Academic.***

## **6. REPORT FROM THE CHAIR OF THE FINANCE COMMITTEE**

At this point Mitch Frazer joined the meeting

Mr. Frazer reported that the Finance Committee met on Tuesday, March 24 and the Provost and the Deputy Vice Provost University Planning provided contextual information for the budget decisions that would be made in April. This was followed by the RSU's alternative budget presentation. At the same meeting Fiera Capital presented an overview of Ryerson's endowment fund investments and Paul Stenton reviewed the revenues and expenditures for two new programs.

Mr. Frazer reported that Jesse Root, RSU's Vice President Education will deliver a presentation on fees. Following this Paul Stenton would provide information on the environmental scan and the fees context.

### Ryerson Student Union Fees Presentation

Jesse Root spoke of student debt in the context of provincial and federal funding, the case for universal assistance and what the University can do to assist in this effort by using surpluses and savings identified in the RSU alternative budget.

The President responded to several points in the RSU alternative budget by pointing out that the university requires consultants because of increased building and its management structure is within the system average. The university also has one of the lowest average funding per student in the province and does not charge high de-regulated fees when it has the opportunity to do so.

Mr. Root responded that the University needs to start thinking of creative solutions during this time of austerity. He also asked for feedback from students on the alternative budget.

Janice Fukakusa thanked Mr. Root and said that if students wanted to email him they were encouraged to do so.

### 10.1. Budget 2015-16: Part One – Environmental Scan

Mohamed Lachemi introduced the timeline and the critical path and participation through the budget process with the RSU and other constituencies.

Paul Stenton presented information on the external environment as it relates to Ontario universities; information on enrolment at Ryerson, and an overview of budget planning principles. Dr. Stenton reported that the external economic environment will have a significant impact on the University's

2015-16 budget. A review of major revenue and policy issues affecting Ontario universities, along with their specific impact on Ryerson was also presented.

#### 10.2. Budget 2015-16 Part Two - Fees Context

Paul Stenton summarized the broad context that informs decision-making relating to tuition fees and compulsory ancillary fees. He briefly examined government regulations and their impact, components of operating revenue, comparative fees in Ontario, net tuition fees; expenditures on student financial assistance and the earnings premium associated with university education.

### 7. **CONSENT AGENDA**

#### 11.1. Approval of the Minutes of January 26, 2015 and the Minutes of the March 5, Special Meeting of the Board

It was moved, seconded and carried:

***The minutes were approved as presented.***

#### 11.2. Third Quarter Financial Results

It was moved, seconded and carried:

BE IT AND IT IS HEREBY RESOLVED:

***That the Third Quarter Financial Statements be approved as presented.***

#### 11.3. Review of Revenue and Expenditures for New Bachelor of Arts in Language and Intercultural Relations

It was moved, seconded and carried:

***BE IT AND IT IS HEREBY RESOLVED:***

***THAT, on the basis of the review carried out, the program approvals of Senate, and on the basis of the planned revenue and expenditures presented, the new Bachelor of Arts (B.A.) in Language and Intercultural Relations is deemed financially viable, and approved to be offered September 2016 at the discretion of the Provost and Vice President Academic.***

#### 11.4. Review of revenue and expenditures for new Professional Masters Diploma in Energy and Innovation

It was moved, seconded and carried:

***BE IT AND IT IS HEREBY RESOLVED:***

***THAT, on the basis of the review carried out, the program approvals of Senate, and on the basis of the***

***planned revenue and expenditures presented, the new Professional Masters Diploma (PMDip) in Energy and Innovation is deemed financially viable and approved to be offered September 2015 at the discretion of the Provost and Vice President Academic.***

**8. TERMINATION**