



BOARD OF GOVERNORS
Monday, September 29, 2014
Jorgenson Hall – JOR 1410
380 Victoria Street
5:00 p.m. to 7:30 p.m.

Minutes of a meeting of the Board of Governors of Ryerson University held on Monday, September 29, 2014 at 5:00 p.m. in Jorgenson Hall, JOR-1410.

ATTENDANCE:

Present: J. Fukakusa (Chair), M. Maheux (Vice Chair), M. Al Zaibak, L. Amleh, C.A. Bissonnette, J. Cockwell, M. Dionne, M. Frazer, N. Geist, B. Halilovic, S. Levy, N. Mohamed, B. Richards, H. Rosen, A. Snobar, D. Sookram, R. Traill, J. Vukovic, T. Webb, P. Yaffe

Regrets: L. Bloomberg, K. Varma, C. Hilken

Board Secretariat:

J. Shin Doi, General Counsel and Secretary of the Board of Governors
C. Redmond, Governance Officer

Others Attending

M. Lachemi, Provost and Vice President Academic
J. Hanigsberg, Vice President Administration & Finance
A. Kahan, Vice President University Advancement
W. Cukier, Vice President Research and Innovation
E. McGinn, Assistant Vice-President, Communications, Government and Community Engagement
P. Stenton, Deputy Provost and Vice Provost University Planning
M. Ng, Executive Director, Office of the President
S. Zolfagari, Interim Vice Provost Faculty Affairs
D. O'Neil Green, Assistant Vice President and Vice Provost Equity, Diversity and Inclusion
H. Lane Vetere, Vice Provost, Students
J. Winton, Chief Financial Officer and Assistant Vice President Financial Services
C. Sass-Kortsak, Assistant Vice President, Human Resources
E. Stroback, Executive Lead Capital Projects and Real Estate
M. Bountrogianni, Dean, the G Raymond Chang School of Continuing Education
T. Duever, Dean Faculty of Engineering and Architectural Science
D. Heyd, Senior Advisor to the Provost, Academic Space Planning
A. Cavoukian, Executive Director, Ryerson University Institute for Privacy and Big Data
L. Nguyen, Student, Founder of Bodhi Collective
T. Farahani, Strategy Team of the Bodhi Collective
M. Reiss, Student Learning Centre Ambassador Program

1. IN-CAMERA DISCUSSION (Board Members Only)

END OF IN-CAMERA SESSION

3. INTRODUCTION

3.1 Chair's Remarks

Janice Fukakusa opened her remarks by thanking Campus Facilities and Sustainability, Undergraduate Admissions and Recruitment, Ancillary Services, Athletics and the Ryerson Image Centre for a variety of gifts provided for the Board members.

Ms. Fukakusa reminded Board members that Convocation ceremonies are on October 15 and 16 and encouraged Board participation at the ceremonies and the Honorary Doctorate dinners.

Ms. Fukakusa mentioned for the benefit of new Board members several housekeeping issues to do with the Board material, role of Board members, disposal of Board material and the prohibition of recording devices at the Board meeting.

3.2 Approval of the September 29, 2014 Agenda

4. PRESIDENT'S REPORT

The President reported that this would be his last year on the Board and at the University. He updated Board members on the strong participation by faculty and staff at the University Fair; spoke of the 2014 Mandate letters to the Minister of Research and Innovation who is also the Minister of Training, Colleges and Universities.

The President also mentioned incubator ranking and Ryerson's place in the ranking; congratulated Chris Bentley on the Law Practice Program; and spoke of his trip to Cape Breton, London and Palm Springs, and mentioned the great TIFF film about hockey that was screened at Ryerson during the festival.

At this point Phyllis Yaffe left the meeting.

5. SECRETARY'S REPORT

Secretary's Remarks

Julia Shin Doi spoke of participation in Diligent Boardbooks Training session and the Financial Literacy sessions and encouraged Board members to attend the sessions; encouraged participation at the Board Welcome Tour and Dinner on Wednesday, October 22; and the 2014 Conference of Ontario University Board members held in Toronto on November 7 and 8. Ms. Shin Doi reported that the President would be presenting on November 8.

6. REPORT FROM THE PROVOST AND VICE PRESIDENT ACADEMIC

Mohamed Lachemi spoke of his recent highly productive trip to South Africa and reinforced Ryerson's commitment to forging partnerships. The Provost introduced new appointments at the University: Dr. Thomas Duever, Dean of Faculty of Engineering and Architectural Science; Dr. Marie Bountrogianni, Dean of G. Raymond Change School of Continuing Education; Dr. Saeed Zolfaghari, Interim Vice Provost, Faculty Affairs; Dr. Darrick Heyd, Senior Advisor, Academic Space Planning; Dr. Ann Cavoukian, Executive Director, Ryerson University Institute for Privacy and Big Data; and Carrie-Ann Bissonnette, Strategic Project Liaison, Office of the Provost and Vice President Academic.

6.2 Provost's Report - The Academic Year Ahead

The Provost updated Board members on current enrolment figures; the University's Strategic Mandate Agreement proposal; new academic offerings and the Senate Policy reviews and zone learning expansion.

6.3 Academic Plan: Our Time To Lead - 2014-2019

The Provost presented the new Academic Plan to the Board which is to enable greater student engagement and success through exceptional experiences; increase research excellence, intensity and impact; foster an innovation ecosystem and expand community engagement and city building.

There was a brief discussion about the system-wide drop in enrolment and Ministry of Training, Colleges and Universities review of the funding formula.

7. DISCUSSION ITEMS

7.1 Major Capital Expansion

Paul Stenton presented information on the major capacity expansion policy framework; the request for proposal process (RFP); evaluation and selection criteria; the demand for Ryerson's programs. The three main evaluation and selection criteria for the capital expansion RFP are: meeting enrolment demand; demonstrated affordability; and academic and economic considerations.

7.2 Student Learning Centre Update and Presentation

Julia Hanigsberg spoke to the dimensions and complexity of the Student Learning Centre; the occupant groups; the project timelines and the array of needs and uses for the building.

Amy Casey spoke to how engaged students were in the design and use of the space. Carrie-Ann Bissonnette spoke of the methodology used to engage the students in the planning process and the benefits of creating student pride in the new space.

Janice Fukakusa thanked Carrie Ann Bissonnette, Amy Casey and students Linh Nguyen, Tara Farahani, and Mitch Reiss.

7.3 REPORT FROM THE CHAIR OF THE EXECUTIVE COMMITTEE

Janice Fukakusa reported that the Executive Committee, acting on behalf of the Board, approved the Committee Membership Structure for 2014-15 and two Board appointments.

The Committee approved Michele Maheux' recommendation to the Provincial Government for re-appointment to the Board as a Lieutenant-Governor-in-Council member for a third term beginning on December 3, 2014 and ending on December 2, 2017.

Chris Hilkene who is Board-appointed has been approved for re-appointment for a third term to the Board. Chris Hilkene's third term will begin on October 1, 2014 and end on September 30, 2017.

7.4 REPORT FROM THE CHAIR OF THE EMPLOYEE RELATIONS AND PENSION COMMITTEE

Mitch Frazer reported that the Employee Relations and Pension Committee met on Wednesday, September 17, 2014 and recommended filing the January 1, 2014 Ryerson Retirement Pension Plan valuation with the regulators and the approval of Towers Watson for retention as Ryerson's Actuaries for 2015. The Committee briefly discussed the Annual Pension Governance Report and the OMERS Quarterly Fund.

a) Ryerson Retirement Pension Plan Valuation Report and Filing of Report with Regulators

It was moved, seconded and carried:

BE IT AND IT IS HEREBY RESOLVED:

THAT the report on the Actuarial Valuations for the Ryerson Retirement Pension Plan (RRPP) as at January 1, 2014, be approved for filing with the regulatory authorities by September 30, 2014.

b) Appointment of the Actuary for the Ryerson Retirement Pension Plan

It was moved, seconded and carried:

BE IT AND IT IS HEREBY RESOLVED:

THAT Towers Watson be retained as Actuary for the Ryerson Retirement Pension Plan (RRPP) for the calendar year 2015.

8. CONSENT AGENDA

Approval of the June 23, 2014 Minutes

The minutes were approved as presented.

Janice Fukakusa reported that Lawrence Bloomberg's mother-in-law had died and provided details of the funeral for those Board members who would like to offer their condolences.

Nadir Mohamed asked the Board to consider two questions: (1) How does the University see technology affecting future physical space? and (2) Are there any assets that the University can dispose of to use for

investment capital?

9. TERMINATION