



BOARD OF GOVERNORS
Monday, November 25, 2013
Jorgenson Hall – JOR 1410
380 Victoria Street
5:00 p.m. to 7:30 p.m.

Minutes of a meeting of the Board of Governors of Ryerson University held on Monday, November 25, 2013 at 5:00 p.m. in Jorgenson Hall, JOR-1410.

ATTENDANCE:

Present: Phyllis Yaffe (Chair), J. Fukakusa (Vice Chair), C.A. Bissonnette, L. Bloomberg, J. Cockwell, J. Côté-O'Hara, M. Dionne, M. Frazer, B. Halilovic, G. Kapelos, S. Levy, M. Maheux, K. Noor, B. Richards, H. Rosen, D. Shivraj, D. Sookram, C. Yim

Regrets: M. Al Zaibak, P. Ataei, C. Hilkené, N. Mohamed, K. Varma

Board Secretariat:

J. Shin Doi, General Counsel and Secretary of the Board of Governors
C. Redmond, Governance Officer

Others Attending

M. Lachemi, Provost and Vice President Academic
J. Hanigsberg, Vice President Administration & Finance
A. Kahan, Vice President University Advancement
W. Cukier, Vice President Research and Innovation
E. McGinn, Assistant Vice-President, Communications, Government and Community Engagement
J. Shin Doi, General Counsel and Secretary of the Board of Governors
P. Stenton, Deputy Provost and Vice Provost University Planning
M. Ng Director, Office of the President
J. Isbister, Vice Provost Faculty Affairs
D. O'Neil Green, Assistant Vice President/Vice Provost Equity, Diversity and Inclusion
H. Lane Vetere, Vice Provost, Students
C. Evans, Vice Provost Academic
J. Winton, Chief Financial Officer and Assistant Vice President Financial Services
C. Sass-Kortsak, Assistant Vice President, Human Resources
E. Stroback, Executive Lead Capital Projects and Real Estate
M. Bountrogianni, Interim Dean, The G. Raymond Chang School of Continuing Education
I. Joseph, Director of Athletics

END OF IN-CAMERA SESSION

1. INTRODUCTION

Chair's Remarks

The Chair welcomed Board members to the last Board meeting of 2013 and the holiday reception immediately following the Board meeting.

The Chair congratulated Janice Fukakusa for receiving York University's Bryden Alumni Pinnacle Achievement Award on November 21, 2013 and Mohammad Al Zaibak for his re-appointment to the Board and recent graduation of both a son and daughter from Ryerson.

Ms. Yaffe also congratulated Wendy Cukier recently named one of the 2013 Top 25 Woman of Influence.

Ms. Yaffe congratulated Enactus' Team Ryerson who competed in the opening round of the 2013 Enactus World Cup in Cancun.

A thank you was extended to Teriano Lesancha for supplying the Board with the handmade bracelets which are the products of Ms. Lesancha's startup at the Digital Media Zone called Supa Massai to empower women and girls economically in Kenya. Julia Hanigsberg mentioned that the Ryerson Campus Store is hosting a pop-up store for Supa Massai during the holiday period.

Tyler Forkes, Executive Director, Alumni Relations was also thanked for providing alumni scarves which would be available to pick up at the seasonal reception following the Board meeting.

Ms. Yaffe thanked Board members who participated at Convocation and a particular thanks to Ann MacKay and her staff.

Ms. Yaffe spoke briefly about the recent Council of Ontario Chairs of Ontario Universities Governance Conference on November 9th and 10th. The President, Julia Shin Doi and Board members Branka Halilovic, Michelle Dionne, Darius Sookram, Mohammad Al Zaibak, Harry Rosen, Curtis Yim, Khatera Noor and Darren Shivraj all attended the conference. The President spoke at the conference about *"How universities will change over the next ten years and what Boards should be thinking about"*

Ms. Yaffe reported that the Mattamy Athletic Centre hosted the Haggar Hockey Hall of Fame Legends Classic on Sunday, November 10. It was attended by Darren Shivraj, Khatera Noor and Michelle Dionne.

George Kapelos was thanked for giving the Board a catalogue of the opening of the Paul Cocker Gallery which is an important gift to the Department of Architectural Science.

Ms. Yaffe updated Board members on how Consent Agendas work.

Approval of the November 25, 2013 Agenda

The agenda was approved as presented.

2. REPORT FROM THE PRESIDENT

The President spoke of the gift of the Star Blanket from the aboriginal community now in the lobby of Jorgenson Hall.

The President spoke of the growing relationship with St. Michael's Hospital and the importance of a partnership with such a well-respected health facility.

OneEleven, Canada's first big data accelerator will be officially launched on November 26, 2013. Ryerson, OMERS Ventures and the Ontario Centres of Excellence are the founding partners of this new venture which provides entrepreneurs with the big data resources they need to accelerate the commercialization of their companies. The President also reported that Ontario's Information and Privacy Commissioner, Ann Cavoukian is joining Ryerson as a Distinguished Visiting Lecturer focusing on big data and privacy.

The President asked the Provost to talk about Canada Research Chairs' nominations in the area of social media and mathematics, and a third nomination for Canada Research Chair in big data.

The President spoke of the launch of the Law Practice Program (LPP), an alternative to the traditional articling program in Ontario and the first of its kind in Canada. Ryerson was awarded the opportunity to develop and deliver the LPP by The Law Society of Upper Canada following a competitive proposal process.

Mitch Frazer commented that the reason that Ryerson secured this program was in large part from the efforts of the President and the Provost.

The President spoke of the Centre for Urban Research and Land Development launched by the Faculty of Community Services as a means to investigate and create solutions to the city's land development challenges. A large amount of money was given by alumni for the creation of a chair at the Centre.

The President spoke of recent DMZ events "The Next Big Idea" competition winners and hosting the entrepreneurs from the Communications University of China.

The President was very pleased to report that Ryerson received the 2013 Heritage Toronto Award for the Mattamy Athletic Centre and the Toronto Tourism Award for the Athletic Centre, Ryerson Image Centre and the pedestrianization of Gould Street.

The President spoke of recent strong rankings in Canadian Business and Maclean's Magazines. He also mentioned an email from a Ryerson engineering group that won first place in a recent international competition.

The President introduced a video about the experiences of students who were part of Varsity Soccer at Ryerson. Ivan Joseph reported that the video's illustrated both the strong educational and student engagement component in team athletics at Ryerson.

Student Board member Khatera Noor invited Board members to the Ted Rogers Management

Conference Gala at the All-Stream Centre on March 8, 2014.

3. REPORT FROM THE SECRETARY

5.1 Ryerson Engineering Student Society Referendum Report

Julia Shin Doi reported that the Ryerson Engineering Students Society Referendum was held on November 4 to 7, 2013 and successfully approved the collection of a fee increase starting in September 2014.

5.2 Ryerson Communication and Design Society Referendum Report

The Ryerson Communication and Design Society Referendum was held on November 4 to 7, 2013 and was also successful in approving the collection of a new fee to fund the creation of the society.

5.3 Board of Governors Leadership Award Winner

Anne Wagner is the 2013-14 Board of Governors Student Leadership Medal recipient. Ms. Wagner graduated with a PhD in Psychology during the recent Fall Convocation and was the first graduate student to receive the \$1,000 award.

4. REPORT FROM THE PROVOST AND VICE PRESIDENT ACADEMIC

The Provost elaborated on the big data launch at the OneEleven accelerator and the role Ryerson is playing in it. The University is developing curriculum offerings related to big data specific to privacy and data protection which integrates both theory and practice.

The Provost introduced Steven Murphy, the new Dean of the Ted Rogers School of Management who joined Ryerson on August 1, 2013. Dr. Murphy was previously at Carleton University where he was Associate Dean, Research and External at the Sprott School of Business.

The Provost updated Board Members on the Academic Plan Consultation schedule. To date 700 community members have attended 35 sessions. The Provost has reached out to the university leadership and participated in three town halls, one dedicated to students. The Senate devoted a special session on the academic plan. The Provost also reached out to community partners, alumni and also had an opportunity to talk to Board members. The Provost reported that he was very impressed with the quality of feedback at every meeting. The second phase of consultation will start in January. The draft priorities and strategies will be shared with the community and the Board will be updated.

5. DISCUSSION ITEMS

Report from the Chair of Finance

Michèle Maheux reported that the first and second quarter Financial Statements were unanimously approved by electronic ballot, in lieu of holding a meeting. The Fiera Capital Investment Report was also sent to the committee as an information item.

Janice Winton reported that the First and Second quarter Financial Statements indicate that Ryerson is on track to meet the 2013/14 approved budget. Ms. Winton reported that the combined statements included a surplus of \$22.1 million at the end of October, \$16.6 million of which was unrealized gains in the SWAP. The surplus was actually \$5.4 million which was primarily due to the increase in enrolment. The Endowment fund book value is now over \$100 million with the final \$11 million draw of the TD loan occurring in July.

It was moved, seconded and carried:

BE IT AND IT IS HEREBY RESOLVED:

THAT the First Quarter Financial Statements be approved as presented.

It was moved, seconded and carried:

BE IT AND IT IS HEREBY RESOLVED:

THAT the Second Quarter Financial Statements be approved as presented.

6. CONSENT AGENDA

Approval of the September 30, 2013 Minutes

The minutes were approved as presented.

Changes to the Execution of Contracts and Approval Authority Schedule Policies

It was moved, seconded and carried:

BE IT AND IT IS HEREBY RESOLVED:

THAT Execution of Contracts Policy be approved as amended.

It was moved, seconded and carried:

BE IT AND IT IS HEREBY RESOLVED:

THAT the Approval Authority Schedule Policy be approved as presented.

7. TERMINATION