



**BOARD OF GOVERNORS**  
**Monday, April 28, 2014**  
**Jorgenson Hall – JOR 1410**  
**380 Victoria Street**  
**5:00 p.m. to 7:30 p.m.**

Minutes of a meeting of the Board of Governors of Ryerson University held on Monday, April 28, 2014 at 5:00 p.m. in Jorgenson Hall, JOR-1410.

**ATTENDANCE:**

**Present:** Phyllis Yaffe (Chair), J. Fukakusa (Vice Chair), M. Al Zaibak, C.A. Bissonnette, L. Bloomberg, J. Cockwell, J. Côté-O'Hara, M. Dionne, M. Frazer, B. Halilovic, C. Hilken, G. Kapelos, S. Levy, M. Maheux, N. Mohamed, B. Richards, H. Rosen, D. Shivraj, D. Sookram, K. Varma

**Regrets:** P. Ataei, K. Noor, C. Yim

**Board Secretariat:**

J. Shin Doi, General Counsel and Secretary of the Board of Governors  
C. Redmond, Governance Officer

**Others Attending**

M. Lachemi, Provost and Vice President Academic  
J. Hanigsberg, Vice President Administration & Finance  
A. Kahan, Vice President University Advancement  
W. Cukier, Vice President Research and Innovation  
P. Stenton, Deputy Provost and Vice Provost University Planning  
M. Ng, Executive Director, Office of the President  
J. Isbister, Vice Provost Faculty Affairs  
D. O'Neil Green, Assistant Vice President/Vice Provost Equity, Diversity and Inclusion  
H. Lane Vetere, Vice Provost Students  
C. Evans, Vice Provost Academic  
J. Winton, Chief Financial Officer and Assistant Vice President Financial Services  
C. Sass-Kortsak, Assistant Vice President, Human Resources  
E. Strobach, Executive Lead Capital Projects and Real Estate  
M. Bountrogianni, Dean, G. Raymond Chang School of Continuing Education  
J. Lewis, Director, Integrated Risk Management  
C. White, Assistant Director, Risk Management and Prevention  
J. Neiman, Manager, Pensions

## **IN-CAMERA DISCUSSION (Board Members Only)**

### **END OF IN-CAMERA SESSION**

#### **1. INTRODUCTION**

##### 1.1 Chair's Remarks

The Chair reminded Board members of the following upcoming events: the Board Retreat scheduled for May 26, 2014; the June Convocations; the Honorary Doctorate Dinners and the upcoming Board Dinner.

Ms. Yaffe thanked the Faculty of Communication and Design for their invitations to their year-end show and the Department of Architectural Science for their catalogue. Ms. Yaffe mentioned of that Provost was mentioned in the latest edition of University Affairs Magazine commenting on the appointment of Ann Cavoukian as Executive Director of Ryerson's Institute for Privacy and Big Data.

##### 1.2 Approval of the April 28, 2014 Agenda

The agenda was approved as presented.

#### **2. PRESIDENT'S REPORT**

The President mentioned that this would be Phyllis Yaffe's last meeting as Chair of the Board and thanked her for her support.

The President mentioned his recent trip to the Bahamas to support a practicum that 40 Ryerson Social and Disability Studies students participated in.

The President spoke of the former Minister of Finance, Jim Flaherty's funeral and the framed photograph that the University is sending Mr. Flaherty's family in his honour. The photograph is of the opening of the Mattamy Athletic Centre at the Gardens which Mr. Flaherty was instrumental in securing for the University. The President said that the image would be made available for the Board members to see.

The President mentioned the Honorary Doctorate recipients: Christopher Hume, Mary Jo Hadad, Brian Stewart, Jack Rabinovitch, Peter Oliver and Roy McMurtry.

George Kapelos spoke of the Architecture of Civility Awards and exhibition.

The President spoke of the fourth anniversary of the start of the Digital Media Zone and the guests and graduates who attended the celebrations.

Julia Hanigsberg spoke to the progress of the Student Learning Centre. The schedule has been challenged due to the harsh winter, but the design is being completed as the architects had envisioned it. Ms. Hanigsberg also spoke of the retail space on Yonge Street.

The President spoke about the upcoming budget discussions and reported that he had undertaken to

sign a jointly written letter to the Government with the Ryerson Student Union on the importance of funding post-secondary education.

### **3. SECRETARY'S REPORT**

#### **Call for Nominations for Appointment of Chair**

The Secretary reported that Phyllis Yaffe is stepping down from her role as Chair on May 26, 2014 and that nominations are open to fill the vacancy. Jack Cockwell nominated Janice Fukakusa and Darius Sookram seconded the nomination. The Secretary requested that the nominations must be followed by a written confirmation by three or more Board members and consent to such nomination by the individual being nominated. Nominations will close at the May Executive Committee meeting

### **REPORT FROM THE PROVOST AND VICE PRESIDENT ACADEMIC**

The Provost reported on the appointment of two new Deans, Dr. Thomas Duever, Dean of the Faculty of Engineering and Architectural Science and Dr. Marie Bountrogianni, Dean of The G. Raymond Chang School of Continuing Education.

### **DISCUSSION ITEMS**

#### **Report from the Chair of the Finance Committee**

##### **2014-15 University Budget**

Mitch Frazer, Vice Chair of the Finance Committee reported that on April 17, 2014 the Finance Committee recommended the approval of the 2014-15 Budget and Fees. The recommended University Budget for 2014-15 is a balanced budget and promotes the University's strategic priorities.

Michèle Maheux, Chair of Finance reported that the President will introduce the budget; the Provost will report on how the budget decisions serve the strategic priorities; the Vice Provost University Planning will speak on the impact of enrollment and fees on the budget and incremental expenditures; and the Chief Financial Officer will speak to the key elements in the operating budget.

The President reported that following discussions at the April Finance Committee, it was recommended that next year's budget outline the strategic decisions that go into creating the budget. The President highlighted the initiatives the University brought forward in 2013-14 and added that the current budget is in good shape. The President spoke of the political uncertainty of the upcoming election year and the need for a conservative budget.

Mohamed Lachemi spoke of the budget development process and how the consultation process and budget timelines rolled out. Paul Stenton spoke to the key elements of 2013-14 budget specific enrolment and revenues. Janice Winton spoke details in the operating budget and consolidated budget specifically the fee schedule and Wendy Cukier spoke of the research budget.

The budget recommended an average tuition fees increase of 3% in 2014-15, a 2% across-the-board base budget reduction, of which 1% or \$3.7 million is reallocated as base strategic budget allocations, and

that there be \$21.9 million in OTO strategic allocation expenditures.

It was moved, seconded and carried:

BE IT AND IT IS HEREBY RESOLVED:

***THAT the 2014-15 Budget be approved as presented.***

It was moved, seconded and carried:

BE IT AND IT IS HEREBY RESOLVED:

***THAT the 2014-15 Tuition Fees (both Domestic and International); Non tuition-Related Fees; Departmental Lab/Ancillary Fees; Service Fees; Residence Fees and Food Plans be approved as presented.***

#### **Report from the Chair of the Employee Relations and Pension Committee**

Jocelyne Côté-O'Hara reported that the Employee Relations and Pension Committee met on April 17, 2014. Towers Watson spoke to the highlights of the funded projections and valuation assumptions of the Ryerson Retirement Pension Plan at that meeting. The Committee recommended the approval of the assumptions plus approval of amendments to the Ryerson Retirement pension plan. The 2013 Environmental Health and Safety Report was also discussed.

#### **Funded projections and Valuation Assumptions of the Ryerson Retirement Pension Plan (RRPP) January 1, 2014**

Jocelyne Côté-O'Hara commended the University for its co-operation and strategic decision-making in keeping the Ryerson Retirement Pension Plan solvent. The President gave a brief impact of the assumptions and added that while the plan is in better shape than other plans it is still vulnerable to market changes.

Christina Sass-Kortsak presented the recommended changes to the assumptions.

It was moved, seconded and carried:

BE IT AND IT IS HEREBY RESOLVED:

***THAT the funded projections and valuation assumptions of the Ryerson Retirement Pension Plan as at January 1, 2014, be approved as presented.***

#### **Ryerson Retirement Pension Plan Amendments**

Christina Sass-Kortsak presented the recommended amendments to the Ryerson Retirement Pension Plan which are in keeping with the changes to the Ontario Pensions Benefits Act as of July 2012.

It was moved, seconded and carried:

BE IT AND IT IS HEREBY RESOLVED:

***That the amendments to the Ryerson Retirement Pension Plan, which are in keeping with the amendments to the Ontario Pensions Benefits Act of July 2012, be approved as presented.***

2013 Environmental Health and Safety Annual Report to the Board of Governors

Julia Hanigsberg presented the report and introduced Julia Lewis; Director, Environmental Health and Safety and Security and Chris White, Assistant Director, Risk Management and Prevention.

Ms. Hanigsberg spoke to the highlights of the report such as: performance indicators; the Workers Safety and Insurance Board injury claim profile; leadership at the University and across the sector; plus Environmental Health and Safety (“EHS”) trends. Ms. Hanigsberg stressed that the success of EHS is due in large part to collaborative efforts across the University, eg all Chairs and Departments heads have gone through training.

Phyllis Yaffe complimented Ms. Hanigsberg and her team on the readability of the report.

Ryerson Performance Indicators – March 2014 Presentation

Paul Stenton gave an overview of the key performance indicators. He touched an increase in research funding; tracking long term debt; student faculty ratio; alumni engagement and strategies to assist completion rate

**4. CONSENT AGENDA**

**4.1 Approval of the March 31, 2014 Minutes**

The minutes were approved as presented.

**5. TERMINATION**

