



**BOARD OF GOVERNORS**  
**Monday, September 24, 2012**  
**Jorgenson Hall – JOR 1410**  
**380 Victoria Street**  
**5:00 p.m. to 7:30 p.m.**

Minutes of a meeting of the Board of Governors of Ryerson University held on Monday, September 24, 2012 at 5:00 p.m. in Jorgenson Hall, JOR-1410.

**ATTENDANCE:**

**Present:** P. Yaffe (Chair), M. Al Zaibak, P. Ataei, C- A. Bissonnette, R. Chang, J. Côté-O'Hara, M. Frazer, B. Halilovic, C. Hilkenne, G. Kapelos, S. Kassim, S. Levy, M. Maheux, G. Mak, R. Mendelson, A. Piroz, K. Raahemifar, A. Rasoul, B. Richards, H. Rosen, F. Salvati

**Regrets:** J. Cockwell, N. Mohamed

**Board Secretariat:**

J. Shin Doi, General Counsel and Secretary of the Board of Governors  
C. Redmond, Governance Officer

**Others Attending:**

J. Isbister, Interim Provost and Vice President Academic  
J. Hanigsberg, Vice President Administration & Finance  
A. Kahan, Vice President University Advancement  
W. Cukier, Vice President Research and Innovation  
A. Levin, Interim Vice Provost Faculty Affairs  
C. Evans, Vice Provost Academic  
H. Lane Vetere, Vice Provost Students  
P. Stenton, Deputy Vice Provost University Planning  
J. Winton, Assistant Vice President Financial Services  
B. Piercy, Acting Assistant Vice President, Public Affairs, Marketing and Communication  
E. Stroback, Executive Lead Capital Projects and Real Estate  
R. Frankle, Executive Director, Development, University Advancement  
A. Hyder, Director of Membership and Communications, CESAR  
S. Kim, Director of Finance and Services, CESAR  
M. Cwihun, Director of Campaigns and Equity, CESAR  
H. Wong, Director of Academics and Policy, CESAR  
L. Bloomberg, Incoming Chancellor

**(1) IN-CAMERA DISCUSSION (Senior Management Invited)**

**END OF IN-CAMERA SESSION**

**(3) INTRODUCTION**

**3.1 Chair's Remarks**

The Chair welcomed guests to the meeting and reminded board members of their role on the Board and briefly discussed the bi-cameral nature of Ryerson's governance.

The Chair suggested that new board members attend University events such as upcoming Convocations, Senate meetings and Board orientation sessions on Financial Literacy.

The Chair encouraged new Board members to ask questions. She also reported that the Board Secretariat will be implementing a mentoring system for new Board members in the next while.

**3.2 Approval of the September 24, 2012 Agenda**

The agenda was approved as presented.

**(4) PRESIDENT'S REPORT**

The President reported on the strong application and enrollment levels; the upcoming strategic mandate submission to the government and mentioned that DMZ Research Director, Hossein Rahnema had recently been honoured with a prestigious award, Massachusetts Institute of Technology (MIT) World's Top Innovators Under 35, and alumna, Sue Gardner, with Forbes Magazine 100 Most Powerful Women in the World.

He also mentioned the success of the Rose Ball and the thanks received from former Premier Bill Davis for the money raised at the event to benefit Ryerson University.

The Chair of the Board spoke of the Ryerson Convocation in Kenya and the remarkable accomplishments of Teriano Lesancha.

The President said that he was very pleased to announce that Sean Atleo and Colm Wilkinson would be presented with Honorary Doctorates at the upcoming Convocations.

**(5) Post-Secondary Transformation Process Strategic Mandate Agreements**

The President reported that Ryerson University is responding to a request by the Ministry of Training, Colleges, and Universities (MTCU) to prepare a strategic mandate agreement that outlines how colleges and universities plan to achieve significant improvements in productivity, quality and affordability through innovation and difference.

The submission includes a proposed mandate statement, vision and three priority objectives. Ryerson has consulted and sought input from the community and will make its submission on the deadline date of September 30, 2012.

Paul Stenton spoke to the context of this mandate which stems from constraints in the provincial budget and recommendations from the Drummond Report. The expectation is that

there will be a big overhaul in higher education. The Government hopes that Ontario universities will drive the creative economy and compete globally. Paul Stenton spoke to Ryerson's Strategic Mandate Statement which is an update and modernization of the University's Mission Statement.

Board members discussed the implications of the document, plus possible changes to the wording of the mandate statement.

It was suggested that the statement should include the word "students" in it. Another Board member suggested that the statement be more aspirational and suggestive of a national context.

It was also suggested that the word "comprehensive" be added to the words "Innovation University" which gives the University some flexibility.

Board members also queried the meaning of "entrepreneurism" as it applies to Ryerson University and asked that the authors of the report be cognizant of the difference between mandate and brand.

The words "accessibility", "excellence" and the importance of keeping the words of the mandate both distinctive and powerful were mentioned by various Board members.

The President and Chair thanked all Board members for their wise and helpful comments.

## **(6) REPORT FROM THE PROVOST AND VICE PRESIDENT ACADEMIC**

### **6.1 The Academic Year Ahead and New Academic Appointment Update**

John Isbister, Interim Provost and Vice President Academic updated Board members on the academic year ahead by emphasizing Ryerson's transformation into a great Canadian comprehensive and innovation University. The University's mission is to help students become productive contributors, entrepreneurs and change agents.

The Interim Provost also reported on new leadership at the university, citing the appointment of Denise O'Neil Green, Ryerson's first Assistant Vice President and Vice Provost for Equity, Diversity and Inclusion; Avner Levin appointed as Interim Vice Provost, Faculty Affairs; and Imogen Coe, founding Dean, Faculty of Science who will be introduced to the Board at the November Board meeting.

The Interim Provost reported on the hiring of 71 new full-time faculty; the continued success and exceptional growth of the DMZ; Hossein Rahnama's MIT award; expanding digital education; new programs to support students who are academically challenged; and new learning strategies to support students with disabilities.

John Isbister also reported on new degree programs and new Chang School certificates.

Bob Richards said a distinctive element of the Ryerson experience is its strong level of student engagement which is an important part of the Ryerson story. Student Board members Gerald

Mak and Angelo Piroz both concurred with this estimation and said student initiatives were fully supported by the University.

Mohammad Al Zaibak congratulated the University for the appointment of Dr. Denise O'Neil Green as Assistant Vice President and Vice Provost for Equity, Diversity and Inclusion. Mr. Al Zaibak said it was a timely appointment.

**(7) REPORT FROM THE SECRETARY**

The Secretary reported that Janice Fukakusa has been appointed to Ryerson University's Board of Governors for a period of three years, effective October 10, 2012 by Ontario Executive Order in Council. She previously served on the Board of Governors from October 9, 2002 to October 8, 2011.

**(8) DISCUSSION ITEMS**

**8.1 Report from the Chair of the Employee Relations and Pension Committee**

**(a) Ryerson Retirement Pension Plan (RRPP) Valuation Report and Filing of Report with Regulators**

Jocelyne Côté-O'Hara presented a brief overview of the valuation report and provided details of the filing of the report. It is recommended that the valuation report be filed with the regulatory authorities.

It was moved, seconded and carried:

BE IT AND IT IS HEREBY RESOLVED:

***THAT the report on the Actuarial Valuations for the Ryerson Retirement Pension Plan (RRPP) as at January 1, 2012, be approved and filed with the regulatory authorities by September 30, 2012.***

**(b) Appointment of Actuary**

Jocelyne Côté-O'Hara reported that Towers Watson is the actuary for the OMERS plan and OMERS is the investment manager for the Ryerson Retirement Pension Plan.

Bob Richards asked about the possibility of the Province insisting on smaller university pension funds being merged into superfunds. The President reported that Ryerson is already part of a much larger OMERS fund and has communicated the University's wish to stay part of that larger fund to the Minister of Finance.

It was moved, seconded and carried:

BE IT AND IT IS HEREBY RESOLVED:

***THAT Towers Watson be approved for retention as Actuary for the Ryerson Retirement Pension Plan (RRPP) for the calendar year 2013.***

**(9)**     Continuing Education Students' Association of Ryerson (CESAR) Health and Dental Referendum Proposal

Heather Lane Vetere gave a brief overview of the Continuing Education Students' Association of Ryerson (CESAR) Health and Dental Referendum Proposal and introduced representatives from CESAR. She also spoke to the Fee Protocol that the Board has with the Government.

Shinae Kim introduced her colleagues and made a presentation regarding the Continuing Education Students' Association of Ryerson (CESAR) Health and Dental Referendum. Board members asked questions about the nature of the referendum; the mechanism for collecting the fees and specific questions on what the fee will provide students.

BE IT AND IT IS HEREBY RESOLVED:

***BE IT AND IT IS HEREBY RESOLVED:***

The resolution was amended to add the word "annual" after the reference to the fee of \$155.95

Bob Richard recommended a friendly amendment that would adjust the amount of the fee to say "not greater than \$160.00". However the final wording of the amendment was at the discretion of the Interim Provost.

It was moved, seconded and carried:

***THAT the Ryerson Election Procedures Committee be authorized to hold a student referendum, at a time to be determined, for and by Continuing Education Students at Ryerson who wish to seek approval from those CESAR students enrolled in part-time degree programs for the creation of an annual fee not greater than \$160.00 to cover the cost of health and dental insurance, starting in September 2013;***

***THAT the compulsory fee may be adjusted periodically provided that any increase is not greater than \$25 annually;***

***THAT the Referendum will be considered valid if 10% of the total number of members named on the electoral register vote in the Referendum;***

***THAT the specific wording of the referendum question be subject to approval by the Interim Provost and Vice President Academic.***

**(10)**     **CONSENT AGENDA**

**10.1**     Approval of the June 25, 2012 Minutes

The minutes were approved as presented.

**10.2**     Appointment of Board Representative on Ryerson University Alumni Association (RUAA)

It was moved, seconded and carried:

BE IT AND IT IS HEREBY RESOLVED:

***THAT Pouria Ataei be appointed as a member of the Ryerson University Alumni Association (RUAA) Board.***

**(11) IN-CAMERA DISCUSSION (Board Members Only)**

BE IT AND IT IS HEREBY RESOLVED:

***THAT Lawrence Bloomberg be appointed Chancellor as of October 19, 2012; and***

***THAT pursuant to the Ryerson University Act – Subsection 13.1 (4), Lawrence Bloomberg be appointed for a term of three years and until a successor is appointed.***

**(12) TERMINATION**