

BOARD OF GOVERNORS

April 29, 2026

2:00 p.m. to 3:30 p.m.

Livestream Link: <https://youtube.com/live/YDPfiPjV0fl?feature=share>

Time	Item	Presenter(s)	Action
2:00	1. IN-CAMERA DISCUSSION (Executive Group Invited)	Catherine Paisley	Information
END OF IN-CAMERA SESSION			
2:30	2. INTRODUCTION	Catherine Paisley	
2.1	Welcome		
2.1.1	Land Acknowledgement		
2.1.2	Chair's Remarks		
2.2	CONSENT AGENDA	Catherine Paisley	
2.2.1	Approval of the April 29, 2026 Agenda		Approval
2.2.2	Declaration of Conflicts of Interest		Information
2.2.3	Approval of the March 31, 2026 Minutes		Approval
3.	REPORT FROM THE PRESIDENT	Mohamed Lachemi	Information
4.	REPORT FROM THE SECRETARY	Wendy Lawrence	Information
4.1	2026 Board Elections		
5.	REPORT FROM THE PROVOST AND VICE-PRESIDENT ACADEMIC	Roberta Iannacito-Provenzano	Information
6.	DISCUSSION ITEMS		
6.1	REPORT FROM THE CHAIR OF THE FINANCE COMMITTEE	David Porter	Information
6.1.1	2026-27 University Budget Priorities and Expenditures	Mohamed Lachemi Kimberley McCausland	Approval

Roberta Iannacito-Provenzano
Joanne McKee

6.1.2 Compliance with Directives under Bill 166:
Strengthening Accountability and Student Supports Act, 2024

Roberta Iannacito-Provenzano

6.1.2.1 Report on Educational Costs Directive under the
Ministry of Training, Colleges and Universities Act

Kimberley McCausland **Approval**

6.2 **REPORT FROM THE CHAIR OF THE EMPLOYEE
RELATIONS AND PENSIONS COMMITTEE**

Louise Taylor Green Information

3:00 7. **IN-CAMERA DISCUSSION (Board Members Only)**

Catherine Paisley Information

3:30 8. **ADJOURNMENT**

NEXT MEETING: June 26, 2026

MISSION STATEMENT

The special mission of Toronto Metropolitan University is the advancement of applied knowledge and research to address societal need, and the provision of programs of study that provide a balance between theory and application and that prepare students for careers in professional and quasi-professional fields.

As a leading centre for applied education, Toronto Metropolitan University is recognized for the excellence of its teaching, the relevance of its curriculum, the success of its students in achieving their academic and career objectives, the quality of its scholarship, research and creative activity, and its commitment to accessibility, lifelong learning, and involvement in the broader community.

By-Law No. 1 Being the General By-Laws of Toronto Metropolitan University

ARTICLE 9

CONFIDENTIALITY AT BOARD MEETINGS HELD IN CAMERA

“Attendees are reminded that discussions entered into and the decisions made during this *in camera* session are carried out in confidence and are not to be repeated or discussed outside the room in which the Board is meeting except with others who are in attendance at this *in camera* session and who agree to abide by these conditions or as otherwise provided in these conditions.

Any written material provided for this *in camera* session will be retained in confidence afterwards, or at my discretion be required to be returned to the Secretary at the end of the meeting.

Decisions reached during this *in camera* session which are to be announced after the meeting will be made public by the Chair or such other individual as is designated by the Chair, by official announcement or press release only and such publication does not free members of the obligation to hold in confidence the discussions which took place in this *in camera* session or the material involved.

Any person present who does not agree to abide by these conditions is asked to leave the meeting room at this time. The continued presence of a member or others in the room during the discussion at this *in camera* session shall indicate acceptance of these conditions.”

PARTNERSHIPS

EMBARK BUSINESS ACADEMY – The DMZ has received \$500,000 from the Embark Student Foundation through its Major Grant program to launch the Embark Business Academy (Em-BA). The 14-week free virtual program will welcome students and recent graduates under the age of 29—focusing on those from underrepresented groups and those outside of STEM—and assist their transition to the workforce. Starting in May 2026, the Em-BA will comprise two phases: business training (including on sales, marketing, AI-assisted productivity, and professional communication) and a paid capstone project (for which participants will work on a real business case). The second phase will be available to 25 students selected from the initial cohort; they will work in teams and present their solutions at a live graduation event for a chance to win \$20,000 in funding for their project. All students who complete the second phase will earn a \$3,000 honorarium.

TRANSIT INNOVATION YARD PROJECTS – On March 23, TMU and the TTC launched a new phase of the Transit Innovation Yard initiative by announcing five research projects aimed at improving TTC infrastructure, operations, and customer experience. All of the projects have been initiated and are ongoing; they will culminate in recommendations and next steps for the TTC's consideration. The five projects are:

- **AI engine for dynamic route optimization:** A prototype engine for dynamically optimizing routes by factoring in traffic conditions, service disruptions, and passenger demand. Led by Sharareh Taghipour (Industrial Engineering).
- **Cross-device digital wayfinding solution:** A proof-of-concept for wayfinding kiosks in stations, to allow customers to connect phones and access and share route information. Led by Ali Mazalek (Canada Research Chair in Digital Media and Innovation).
- **Digital twin of a TTC yard:** A sustainability-focused model that will visualize energy use across major systems, highlight possible waste, and allow the TTC to test energy-reduction strategies. Led by Jenn McArthur (Architectural Science).
- **Digital twin of TTC subway tunnels:** An interactive 3D model of tunnel geometry, generated by drones with high-precision cameras and sensors, to support engineering and maintenance planning, enhance inspection workflows, and flag areas requiring attention. Led by Farrokh Janabi-Sharifi (Mechatronics Engineering).

- **Underground Sounds study:** A study of live music’s impact on TTC customers, including perceived safety, to explore the feasibility of giving musicians an expanded safety function in stations. Led by Charlie Wall-Andrews (Creative Industries).

EVENTS AND INITIATIVES

CLIMATE WEEK – TMU Climate Week took place between March 9 and 13, and the Sustainability Office hosted events across campus, focusing on the theme “The Power of Urban Environments to Drive Community-Led Climate Solutions” and the United Nations' Sustainable Development Goals #11 (Sustainable Cities and Communities) and #13 (Climate Action). At the Centre for Urban Innovation, the Climate Fresk workshop, a collaboration with Climate Literacy Canada, combined climate science with experiential learning. The SLC Sandbox hosted an exhibition of student projects, Reclaiming the Future. A repair workshop at the Digital Media Experience Lab encouraged participants to give a second life to broken and damaged household items. The week concluded with a pop-up appearance of the TMU Free Store, which provided students with gently used items, from office supplies to electronics to home décor.

LANDMARK SCHOOL OF MEDICINE DONATION – On March 25, 407 ETR, the company operating and managing Highway 407 for the province of Ontario, announced a \$7.5 million donation to the School of Medicine (SoM). The donation has unlocked an additional \$7.5 million through a previously announced \$25M matching commitment from Orlando Corporation. The funding will continue the transformation of the Bramalea Civic Centre into a state-of-the-art medical school facility. As a result of this donation, the flagship integrated health centre (IHC) at the SoM will be named the TMU Integrated Health Centre supported by 407 ETR.

DAY OF PINK – On April 8, TMU marked the International Day of Pink, which is held every year on the second Wednesday in April to challenge homophobic and transphobic bullying. The theme of this year’s Day of Pink event at the Student Learning Centre was “Echo”—highlighting the voices of queer and trans communities, past and present, and honouring the 25th anniversaries of both the *Modernization of the Benefits and Obligations Act* and the Little Sisters Book and Art Emporium v. Canada case. Special guests Jeremy Dias (founder of dayofpink.org), Martin Boyce (an activist who participated in the 1969 Stonewall Uprising), and Adrienne Rosen and Lamar Van Dyke (two of the "Brunswick Four" whose 1974 protest in Toronto was a watershed moment for Canadian 2SLGBTQIA+ rights) engaged in a fireside chat moderated by School of Fashion professor Nigel Lezama. Once again this year, attendees were photographed together wearing pink in solidarity. The event was organized by Positive Space.

from the President’s Calendar

March 2, 2026: Together with Provost and Vice-President, Academic Roberta Iannacito-Provenzano and Vice-Provost, University Planning Kimberley McCausland, I hosted TMU’s first Budget Town Hall of 2026, which was held in person in Kerr Hall South. We welcomed students, faculty, and staff and invited them to provide input and learn more about the fiscal environment within which we will develop our budget priorities for the 2026–27 academic year.

March 4, 2026: I met with Stéphane Pallage, rector of Université du Québec à Montréal (UQAM), who visited TMU to learn about the development of the SoM and our other initiatives in health sciences.

UQAM created its Faculty of Health Sciences in 2024 and has made healthcare education and innovation key components of its strategic plan.

March 9, 2026: Alongside Kiaras Gharabaghi, dean of the Faculty of Community Services, and Roberta Iannacito-Provenzano, I was pleased to welcome Nolan Quinn, minister of colleges, universities, research excellence and security, to the Daphne Cockwell Complex, where he toured the nursing simulation lab and spoke to students in the nursing program.

March 10, 2026: I welcomed community members to TMU's second Budget Town Hall of 2026, which was held online.

March 12, 2026: Together with Chancellor Donette Chin-Loy Chang, Vice-President, University Advancement and Alumni Relations Krishan Mehta, and SoM Interim Assistant Dean, Recruitment & Admissions Dominick Shelton, I met with business leader and philanthropist Michael Lee-Chin, president and chairman of private investment company Portland Holdings, to discuss the SoM and potential areas of collaboration.

March 13, 2026: I welcomed community members to TMU's third Budget Town Hall of 2026, which was held in person at the DMZ Sandbox.

March 13, 2026: I attended an online meeting with representatives of TMU staff, faculty, lecturer, and teaching and research assistant union groups (CUPE 233, CUPE 3904, OPSEU, and TMUFA) to consult with them about the upcoming budget.

March 13, 2026: In Brampton, Chief of Staff and Executive Director of Government Relations Matt Baker and I were pleased to welcome City of Brampton Councillor Rod Power (wards 7 & 8) to the SoM for a tour.

March 16, 2026: I was interviewed by Thomas Fattoruso, media manager of CEO Magazine, for a forthcoming long-form Q&A article reflecting on the mission and growth of TMU.

March 16, 2026: I attended an online budget consultation meeting with the student members of the Board and representatives of TMU student societies and student unions.

March 18, 2026: For the annual 3-Minute Thesis Competition, which took place on March 25, 2026, I recorded virtual welcome remarks, which underscored the importance of translating complex research into simple language to reach beyond the walls of the university. I congratulated the competitors on their curiosity, dedication, and passion.

March 24, 2026: I was pleased to attend the Multifaith Gathering luncheon for TMU students, staff, faculty, and community members hosted by the Office of the Vice-President, Equity and Community Inclusion and to participate in the conversations about faith, community, and navigating divisions.

March 24, 2026: I was interviewed by journalist Sarbmeet Singh for a Radio-Canada International Punjabi segment about the TMU Integrated Health Centre supported by 407 ETR.

March 25, 2026: In Brampton, together with Roberta Iannacito-Provenzano and Krishan Mehta, I attended the IHC Naming and Ribbon Cutting Ceremony, at which I was very pleased to announce 407 ETR as the naming donor (please see above, under "Events and Initiatives"). Joining us for the event were representatives of 407 ETR, including CEO and President Jose Espinosa; Orlando Corporation President Blair Wolk; Ontario Minister of Transportation Prabmeet Sarkaria (MPP, Brampton South); representatives of the federal and provincial governments; and Brampton city and regional councillors.

March 26, 2026: Together with SoM CAO Sharanjeet Kaur, I attended a meeting of the Council of the Regional Municipality of Peel, where I gave a presentation on the SoM's impact on Peel Region and introduced our proposal for investment from the council. The proposal will be formally presented at the council's next meeting.

March 26, 2026: At Queen's Park, I attended the delivery of the 2026 Ontario Budget by Finance Minister Peter Bethlenfalvy, which included the announcement of an \$83M investment in the first phase of TMU's Bond Street affordable student housing development.

March 30, 2026: Over lunch, I met with Paul Zed, counsel and strategic advisor to McCarthy Tétrault and former MP and parliamentary secretary to the leader of the government, to update him on TMU's activities and discuss areas of potential collaboration.

March 30, 2026: I welcomed Marc Miller, minister of Canadian identity and culture and minister responsible for official languages, to campus ahead of a visit he made to the Dais.

April 1, 2026: At the annual Student Experience Awards event, I gave welcoming remarks congratulating the award recipients for their leadership, which has helped to make TMU more inclusive, connected, and vibrant.

1. Board of Governors Elections

The nomination period for the Board of Governors (“Board”) election for the Administrative Staff, Faculty, and Student positions was from February 2 to 10, 2026. The Election Procedures Committee met on February 13, 2026, and it reviewed and approved the nominations.

The voting period for the Administrative Staff, Faculty, and Student Board of Governors’ elections was from March 2 to 5, 2026. The Election Procedures Committee met on March 14, 2026 to review and approve the results for faculty and staff. Anna Sotnykova was elected as the Administrative Staff Board member and Sameh Al Natour was acclaimed as the Faculty Board member. The Election Procedures Committee then met on March 31, 2026 to review and approve the results for students. Shervin Akhlaghi, May Qaid and Jack Vanek were elected as the Student Board members.

The nomination period for the Alumni Board of Governors election was also from February 2 to 10, 2026, but the voting period will be June 1 to 15, 2026, due to the need for a longer campaign period. The Election Procedures Committee will meet in June 2026, after the election has closed to review and approve the results, and the Board Secretariat will then post the names of those elected on the Board website.

Thank you to the Election Procedures Committee members who were overseeing the elections process: Megan Herrington, Staff Representative; S. Saadeq Ahmed, Toronto Metropolitan Graduate Students’ Union Representative; Meredith Jordan, Alumni Representative; Miya Willams, Toronto Metropolitan Association of Part-time Students Representative; Christina Langlois, Returning Officer; Vidya Luckiram, Secretary; and the Board Secretariat Team.

Information about the Board of Governors Elections is posted at:

www.torontomu.ca/governors/elections

2. Governance Essentials Training

The Governance Essentials Training program provides members of the Board with an introduction to corporate governance and financial oversight at the University. All Board members are encouraged to attend the training sessions. Participants who attend all the training sessions will be awarded a certificate of completion. The program schedule is posted on Diligent, and the training materials are posted in the Resource Centre on Diligent following each

session.

The final and upcoming session is as follows:

Equity, Diversity and Inclusion

April 30, 2026, 11:00 a.m. to 12:00 p.m.

Presenter: Tanya (Toni) De Mello



Date March 30, 2026

To: Vidya Luckiram
Secretary, Toronto Metropolitan University Election Procedures Committee

From: Tina Langlois
Returning Officer

Re: **2026 Board of Governors Election Results Report**

In accordance with the requirements of the Toronto Metropolitan University Election Procedures Committee, please find attached the following appendices:

- Appendix A Tabulation of Votes
- Appendix B Declaration of Returning Officer
- Appendix C Results in Order of Standing
- Appendix D Voting Percentages

Cc: Wendy Lawrence,
General Counsel, Secretary of the Board of Governors, and Chief Privacy Officer

[Vacant],
President, Toronto Metropolitan Students' Union

[Vacant]
President, Continuing Education Students' Association of Toronto Metropolitan University

Jesmen Mendoza,
President, Toronto Metropolitan University Faculty Association

Saeed Zolfaghari,
Vice-President, Administration and Operations

2026 BOARD OF GOVERNORS ELECTION RESULTS

TABULATION OF VOTES

I hereby certify that the electronic ballot tabulation is adequate for the requirements, and the result of the vote is shown hereunder.

STUDENT ELECTION	
Candidates (8) in alphabetical order of surname	Vote Count
Shervin AKHLAGHI	788
Megann DAVIDSON	158
Ahmed ELSHAHED	170
Thomas FRONCZKOWSKI	138
David KOLEV	50
Pranavi LANDERI	94
May QAID	771
Jack VANEK	196

RESULTS SUMMARY	
Eligible voters	54,946
Ballots submitted	1,489
Votes cast	3,197
Declined to vote	67
Participation rate	2.71%

NOTES:

A candidate was determined to be ineligible after voting concluded; accordingly, ballots cast for that candidate have been excluded from the final tabulation, resulting in a variance between votes cast and ballots submitted.

There is no paper ballot voting in the student election.

2026 BOARD OF GOVERNORS ELECTION RESULTS

ADMINISTRATIVE STAFF ELECTION	
Candidates (4) in alphabetical order of surname	Vote Count
Nathan BATTERSBY	89
Martha MUNEZHI	67
Jessica SLUTSKER	63
Anna SOTNYKOVA	106

RESULTS SUMMARY		
	ONLINE VOTING	TOTAL
Eligible voters	2582	2582
Ballots submitted	334	334
Votes cast	325	325
Declined to vote	9	9
Participation rate	12.94%	12.94%

NOTES:

There is no paper ballot voting in the administrative staff election.



2026 BOARD OF GOVERNORS ELECTION RESULTS

TEACHING FACULTY ELECTION	
Candidate (1) in alphabetical order of surname	Vote Count
Sameh AL NATOUR	ACCLAIMED

RESULTS SUMMARY		
	ONLINE VOTING	TOTAL
Eligible voters	-	-
Ballots submitted	-	-
Votes cast	-	-
Declined to vote	-	-
Participation rate	-%	-%

NOTES:

There was only one candidate from the teaching faculty who submitted a nomination; accordingly, that individual is declared elected by acclamation for a two (2) year term commencing September 2026.

2026 BOARD OF GOVERNORS ELECTION RESULTS

DECLARATION OF RETURNING OFFICER

I hereby declare the following candidates elected:

BOARD OF GOVERNORS STUDENT MEMBERS (3)	
Candidate Name	Vote Count
Shervin AKHLAGHI	788
May QAID	771
Jack VANEK	196
BOARD OF GOVERNORS ADMINISTRATIVE STAFF MEMBER (1)	
Candidate Name	Vote Count
Anna SOTNYKOVA	106
BOARD OF GOVERNORS TEACHING FACULTY MEMBER (1)	
Candidate Name	Vote Count
Sameh AL NATOUR	ACCLAIMED

2026 BOARD OF GOVERNORS ELECTION RESULTS

RESULTS IN ORDER OF STANDING

STUDENT ELECTION	
Candidates (8) in order of standing	Vote Count
Shervin AKHLAGHI	788
May QAID	771
Jack VANEK	196
Ahmed ELSHAHED	170
Megann DAVIDSON	158
Thomas FRONCZKOWSKI	138
Pranavi LANDERI	94
David KOLEV	50

ADMINISTRATIVE STAFF ELECTION	
Candidates (4) in order of standing	Vote Count
Anna SOTNYKOVA	106
Nathan BATTERSBY	89
Martha MUNEZHI	67
Jessica SLUTSKER	63

TEACHING FACULTY ELECTION	
Candidate (1) in order of standing	Vote Count
Sameh AL NATOUR	ACCLAIMED



2026 BOARD OF GOVERNORS ELECTION RESULTS

VOTING PERCENTAGES

STUDENT ELECTION	
Total number of eligible voters	54,946
Total number of voters who participated	1,489
Percentage of voters who participated	2.71%

ADMINISTRATIVE STAFF ELECTION	
Total number of eligible voters	2,582
Total number of voters who participated	334
Percentage of voters who participated	12.94%

TEACHING FACULTY ELECTION*	
Total number of eligible voters	-
Total number of voters who participated	-
Percentage of voters who participated	-

NOTES:

There was only one candidate from the teaching faculty who submitted a nomination; accordingly, that individual is declared elected by acclamation for a two (2) year term commencing September 2026.

BOARD GREETINGS – As Winter 2026 comes to an end, it is my pleasure to highlight progress at TMU and the achievements and initiatives shaping our community this term.

Strategic Enrolment Management Plan

Since the Strategic Enrolment Management (SEM) Plan was finalized in November, implementation has continued to move forward through the Office of the Registrar, building on work already underway. This work is about ensuring that who we recruit, how we support students, and how we evolve our programs are aligned with TMU’s academic mission and values. Within TMU’s broader institutional framework, the SEM Plan translates the Academic Plan’s strategic direction into coordinated strategies for recruitment, retention and student success. It is not a separate exercise, but an important way in which institutional priorities are advanced across the full student journey.

The SEM Plan has now been added to the Academic Plan Implementation and Measuring Success webpage, where it sits alongside faculty and unit-level plans that support delivery of the Academic Plan priorities and help advance TMU's Strategic Vision. Thanks to our University Registrar, Shari Hodges for continuing to lead this work.

School of Medicine Awards Program

The School of Medicine (SoM) has launched an awards and recognition program and announced the inaugural TMU School of Medicine Awards Ceremony, set for June 3, 2026. The program will celebrate excellence and recognize contributions made through teaching, administration and leadership. Award categories include Undergraduate Medical Education (UGME) honours for facilitation, academic coaching, administration and leadership; Postgraduate Medical Education (PGME) awards for program administrators, educators and program directors; and staff leadership and excellence awards.

Advancements in Teaching and Learning with Artificial Intelligence

In March 2026, the Centre for Excellence in Learning and Teaching (CELT) appointed two professors as teaching fellows to lead research projects on generative artificial intelligence (GenAI). Simon Wallace (Law) will lead “From Mechanics to Artistry: AI supports in a writing curriculum,” and Angela Misri (Journalism), will lead “AI Disclosure and Mindfulness in the Student Newsroom and Beyond.” The fellows will serve as liaisons between CELT and their faculties, coordinating and contributing to faculty-specific teaching development.

Since January, CELT has organized a slate of activities focused on GenAI. These include eleven workshops with academic programs and faculties to address their unique course-and curriculum-level GenAI questions; five GenAI literacy workshops for TMU faculty and contract lecturers; the launch of the GenAI and Experiential Learning Working Group to address the impact of GenAI on students' transition to work-integrated learning opportunities; and the launch of the blog *The Learning Curve*, which features columns dedicated to working with GenAI in the classroom. Google's research assistant AI tool NotebookLM is being piloted by the Gen AI Learning and Teaching Working Group in advance of a potential TMU-wide rollout.

Experiential Learning

After a nearly eight-year hiatus, the Department of Geography and Environmental Studies has reinstated an integrated field study component in the undergraduate programs Environmental and Urban Sustainability and Geographic Analysis. In Winter 2026, students travelled to Mexico City to explore themes such as environmental health, gentrification and colonialism through site visits, seminars and collaborative engagements at the National Autonomous University of Mexico. Highlights included visits to the National Earth Observation Laboratory and the Institute for Climate and Atmospheric Sciences.

On March 9, the Business Career Hub hosted the Google AI in Action case competition, which was facilitated by Google employees and alumni. Teams of Ted Rogers School of Management (TRSM) students were asked to develop a scalable growth strategy for a business-to-business solar installation company that uses Google AI and Cloud Ecosystems to automate and optimize their sales pipeline. Teams received direct feedback from Google professionals before presenting their solutions to judges.

Students from TMU's Women in the House program, housed in the Faculty of Arts, travelled to Ottawa from March 9 to 11 to celebrate International Women's Day. The Provost, Amy Peng, the Dean of Arts, along with Professor Tracey Raney and the Hon. Peggy Nash, accompanied the group. On the last day, they were invited by MP Chi Nguyen (Spadina—Harbourfront) to the House of Commons, where students Tia Bend (Philosophy) and Rania Moukanni (Politics and Governance) delivered rousing speeches on the housing crisis and Métis treaty rights, respectively. The cohort of 25 students connected with TMU alumni; shadowed women MPs, senators and ministers; met with the registrar of the Supreme Court of Canada; and attended a reception hosted by the Speaker of the House of Commons.

The Women in Engineering partnership between the Faculty of Engineering and Architectural Science (FEAS) and Hydro One, which began in 2012, was renewed for a further three years in March 2026. The partnership, which also includes Ontario Tech University, the University of Waterloo and Western University, supports FEAS outreach activities and programs to encourage women and young girls to consider education and a career in STEM-related fields. It also supports the Hydro One Women in Engineering Awards, which offer internships at Hydro One – one of the 2026 winners is TMU's Mithursha Arulmohan (Computer Engineering)—as well as the William Peyton Hubbard Memorial Award, which recognizes outstanding Black undergraduate students in energy-related disciplines; one of this year's recipients is TMU's Naima Samale (Computer Engineering).

The Digitally Enhanced Learning (DEL) Partnership Grants have been launched through the Centre for Excellence in Learning and Teaching (CELT). The program supports faculty in developing high-quality, digitally enriched learning experiences through funding and collaboration with experts in instructional design, educational technology, and multimedia development. It is designed to advance innovation in teaching and build institutional capacity in digitally enabled learning, with the application process currently underway and recipients to be announced in early June.

Student Wellbeing

In January, the Yeates School of Graduate and Postgraduate Studies (YSPGS) launched a “Breather” wellness series of 30-minute online sessions to help graduate students and postdoctoral fellows de-stress by exploring mindfulness and meditation practices. From January through March, the Graduate Leadership Institute (GLI) and Student Integrated Health and Wellbeing ran the first iteration of the GRAD Peer Support program, in which trained graduate students ran sessions to support fellow students’ and postdocs’ mental health and foster a supportive community. In addition, GLI collaborated with YSGPS counsellor Payal Bhole on well-being workshops on “Perfectionism and Procrastination” and “Self-Criticism and Self-Compassion,” both of which had strong engagement from participants.

On March 5, the Office of Social Innovation’s Transformation Café event “Building a Culture and Practice of Community Care on Campus” featured disability justice scholar Loree Erickson and collective care artist–researcher L. Morris. The workshop explored caring for one another in a university context while animating Erickson’s revolutionary work with care collectives and Morris’s practices of collective care, mutual aid and harm reduction.

Appointments and Searches

Dr. Jennifer Bethune has been appointed as Director, Curriculum Quality Assurance (CQA), effective March 2, 2026. Jennifer joins us from York University, where she served as Associate Director, Program Quality and Development. Dr. Stéphanie Walsh Matthews will conclude her term as Director, CQA on July 1, 2026.

Jen McMillen, Vice-Provost Students, has accepted a new opportunity and will be leaving TMU to become President of UniLodge Canada. Her final day will be June 11, 2026, with vacation beginning April 13.

Effective April 13, 2026, Jen Gonzales will serve as Interim Vice-Provost, Students. Jen brings more than 20 years of experience in student success, institutional governance, and strategic advocacy. In her current role, she provides strategic oversight of the Student Affairs portfolio and has previously served as the staff representative on the Board of Governors. More recently, Jen was a member of the Provost’s Advisory Council for TMU’s Academic Plan 2025-2030. She is a well-known champion for student wellbeing and has successfully advanced many equity, diversity and inclusion initiatives across the university. As a recognition of her national impact, she was recently named a recipient of the Award of

Honour from the [Canadian Association of College and University Student Services](#) (CACUSS), the highest distinction conferred by the association.

A search for a permanent Vice-Provost, Students will follow, and further updates will be shared as that process progresses.

Rankings and Global Recognition

In the QS World University Rankings, TMU has made significant progress, rising to the 711-720 band globally in 2026 – making us the biggest riser among Canadian universities. We also continue to see strong subject-level results, including Art and Design in the top 150 globally and Architecture in the 201-260 band.

As a recap on other rankings and global recognitions: In the most recent Maclean’s rankings, TMU placed 10th out of 15 universities in Canada in the Best Comprehensive Universities category, with a standout result of 1st in student services.

In the Times Higher Education (THE) World University rankings, TMU maintained its position in the 601-800 band globally, with strengths in research environment, industry engagement and international outlook. TMU’s best subject level result was in Law, where we placed in the top 250 in the world. In the Shanghai subject rankings, TMU continues to perform well in engineering, with several disciplines ranked in the top 200 globally.

Finally, in the THE Impact Rankings, TMU has seen continued progress in advancing the United Nations Sustainable Development Goals (SDGs), and is now placed in the 101-200 band globally in 2025, up from 201-300 in 2024, with top 100 results in SDG 5: Gender Equality, and SDG 6: Clean Water and Sanitation (ranking 78th in the world).

CONGRATULATIONS

Aida Haghighi, professor of occupational and public health, has been named one of Canada’s Top Female Safety Leaders by industry publication Canadian Occupational Safety. Of the 70 leaders on the list, Aida is one of only two from a postsecondary institution. According to the publication, Aida’s “research and teaching reshape how organizations manage risk, audits and integrated safety systems.”

Myriam Kone, fourth-year guard for the TMU Bold, is the second player in our university’s history to be named a U SPORTS first-team All-Canadian in women’s basketball. She was also named an OUA first-team all-star as well as player of the game in the Critelli Cup Final.

Aaron Rhooms, fifth-year guard-forward for the TMU Bold, is the first-ever player in our university’s history to be named the U SPORTS Men’s Basketball Player of the Year. Rhooms has also been named the OUA Player of the Year and has been named a first-team all-star at the U SPORTS and OUA levels.

EVENTS AND INITIATIVES

OPEN EDUCATION WEEK – To celebrate Open Education week (March 2–6), the SoM partnered with TMU Libraries to launch the 2026 Open Education Resources (OER) Grant, which will support clinical faculty and collaborators in creating, adapting and adopting freely accessible educational material. The grants will provide up to \$7,500 for open textbooks or adaptations, and up to \$4,000 for multimedia or innovative learning resources. To celebrate, on March 5, the partners hosted the online event “Spotlight on Open Educational Resources in Medical Education,” which featured a keynote address by Teresa M. Chan, founding dean of the SoM and vice-president, medical affairs, followed by a panel discussion with TMU students who are creating OERs. During the week, TMU Libraries also hosted a seminar introducing community members to OERs and a workshop on creating multimedia OERs.

BLACK CULTURE / POPULAR CULTURE CONFERENCE – On March 6 and 7, The Creative School hosted the Black Culture / Popular Culture Conference for youth from 14 to 25. Led by professional communication professor Kisha McPherson, and building on the previous edition—a one-day event in 2024—the conference looked to centre Black youth as creators of knowledge. It comprised three elements: a marketplace for creative entrepreneurs; the Black Futures Art Exhibition, which explored the themes of liberation, speculative design and Afrofuturism; and the Youth Symposium for high school students. The Youth Symposium featured talks on AI and liberatory futures; immersive, faculty-led workshops on topics such as street art, beat-making, Black hair and fashion as expression; and a mental health workshop focused on social media.

INTERNATIONAL WOMEN’S DAY – TMU celebrated International Women’s Day (March 8) with events across campus. On March 4, Athletics and Recreation hosted the panel “Women’s Soccer and the Road to the World Cup,” that included women leaders from BMO, AFC Toronto, and the City of Toronto. On March 5, a special edition of the Empowering Women in Academia series combined a panel discussion between TMU women leaders with a facilitated networking activity. On March 6, the Global Migration Institute and Newcomer Women’s Services Toronto hosted the event “From Inclusion to Influence: Immigrant Women and the Future of Work,” which featured a panel discussion, networking and addresses by former senator the Hon. Ratna Omidvar and the Hon. Charmaine Williams, provincial associate minister of Women’s Social and Economic Opportunity. On March 6 and 7, the TRSM hosted its annual Reimagining Women in Leadership conference and case competition. The keynote speaker was CIBC’s vice-president, digital, Melanie Au.

WOMEN INNOVATION SUMMIT – On March 18, the DMZ held its fourth annual Women Innovation Summit. Significantly expanded from previous years, this edition was hosted in partnership with the Elevate Festival; its theme was “All In”—a call to move from conversation to commitment in building an inclusive innovation economy. In the pitch competition, women founders from across Canada vied for \$210,000 in startup investment from DMZ Ventures. For the first time, 25 finalists were selected to attend a pre-competition fundraising bootcamp to help them demonstrate their startups’ readiness for investment. Isabelle Hudon, president and CEO of the Business Development Bank of Canada, was announced as the DMZ’s Woman of the Year; she sat down for a fireside chat with Elevate co-founder

and CEO Lisa Zarzeczny. The panel discussion “Women in Tech: Shaping What’s Next” featured leaders from IBM Canada, the Ontario Aerospace Council and Scotiabank.

INDO-PACIFIC MOBILITY INITIATIVE – On March 25, TMU launched the TMU Indo-Pacific Mobility Initiative (TMU-IPMI), an awards program to help graduate students and researchers study, conduct research and develop partnerships in nine Indo-Pacific countries. The program has been funded for the next three years by \$520,000 from Global Affairs Canada; it will be run through a partnership between TMU Global and YSGPS. A total of 12 scholarships will be awarded to graduate students and 10 fellowships to researchers, for four- to five-month placements. The program is aimed at advancing research priorities including climate change, digital technologies, Indigenous knowledge and public health while advancing the government of Canada’s Indo-Pacific strategy.

FEMINIST DISPUTE RESOLUTION CONFERENCE – On March 26 and 27, the Lincoln Alexander School of Law (LASL) hosted the conference Feminist Dispute Resolution, which built on the groundbreaking research of Professor Jennifer Orange and her former student, Sabrina Khela (Law ’25)—as well as on a 2025 screening and discussion event at TIFF Lightbox where Orange, Khedira, author Miriam Toews, and director Sarah Polley spoke about the film *Women Talking*. The conference opened at the same venue with a screening of the celebrated feature documentary *A Better Man* and a discussion with its co-director and subject Attiya Khan and counsellor Tod Augusta-Scott, who facilitated the conversations about domestic violence in the film. The next day, at LASL, scholars from law schools and law firms in Canada and the United States discussed how feminist frameworks can reshape dispute resolution, as well as what non-Indigenous scholars have to learn from Indigenous law in this respect.

CHOOSE TMU: OPEN HOUSE – The Choose TMU: Open House took place on March 28. As one of two major on-campus recruitment events led annually by National Student Recruitment in the Office of the Registrar, the Open House is an important opportunity for guests to explore TMU, learn more about our academic programs and student supports, and experience the campus community firsthand. This year’s event drew 3,769 attendees throughout the day, including 1,336 unique applicants, associated with 2,223 applications and 661 prospective students. The event featured more than 70 academic and student experience activations across campus, including panels; sessions; demonstrations; fairs; lab tours; and campus and residence tours and was supported by more than 800 volunteers from across the university.

ITALIAN CUISINE AS UNESCO INTANGIBLE CULTURAL HERITAGE: HEALTH BENEFITS AND SCIENTIFIC EVIDENCE SYMPOSIUM – On March 30, TMU hosted a multidisciplinary event that brought together scholars, clinicians, cultural heritage experts, policy stakeholders, and the Ambassador of Italy to Canada, Alessandro Cattaneo, to explore Italian and Mediterranean cuisine through the lenses of science, culture, and health. The symposium featured presentations and panel discussions examining dietary quality, cultural significance, and the role of global recognition in preserving culinary traditions, while fostering cross-sector collaboration. The event was organized by the Embassy of Italy in Ottawa with the support of the Consulate General of Italy, Italian Trade Agency and the Italian Cultural Institute in Toronto, in collaboration with Barilla.

CREATIVE AI SYMPOSIUM – TMU hosted the third annual Creative AI Symposium on April 2, bringing together researchers, faculty, students, and industry leaders to explore AI’s role in media, design, storytelling, and creative practice. The symposium showcased innovative work, fostered collaboration, and sparked discussions on AI’s transformative potential in the creative fields.

ATHLETICS UPDATE – The Bold men’s basketball team finished fourth in Canada at the National Championship Tournament in Calgary. They came back from an 18-point deficit to beat the University of British Columbia 97–91 in the quarterfinals before suffering tough losses to Carleton in the semifinals and to the No. 1–ranked Victoria Vikes in the bronze medal game. The women’s basketball team finished sixth in Canada at the National Championship Tournament in Quebec City after a narrow defeat to the Carleton Ravens, 60–58. Men’s Hockey finished fourth in Ontario after beating Brock 2 games to 1 in the quarterfinals and then falling 4–3 in overtime to Queen’s in the OUA playoffs bronze medal game. Four members of the team were recognized with all-conference honours, including fourth-year forward Will Portokalis, who was named a first-team all-star. In women’s hockey, Bold captain Cailey Davis received the OUA East Champion of EDI Award, while defender Maddy Collins and goalie Sydney Pyburn were named to the OUA all-rookie team.

Report from the Provost & Vice-President, Academic

Board of Governors Meeting
April 29, 2026

Roberta Iannacito-Provenzano

Toronto
Metropolitan
University

A collage of images. The top left shows two students in a workshop, one holding a glowing, geometric object. The top right features two icons: a blue one for '6 CLEAN WATER AND SANITATION' and a red one for '5 GENDER EQUALITY'. The bottom left has a dark background with white text. The bottom right shows a city skyline at night with white text.

Rankings and Global Recognition

6 CLEAN WATER AND SANITATION

5 GENDER EQUALITY

TMU RANKS IN TOP 150 GLOBALLY FOR ART & DESIGN

#1 IN STUDENT SERVICES



Events and Engagement



Artificial Intelligence

Appointments and Searches



Jen Gonzales,
Interim Vice-Provost, Students



Thank you

BOARD OF GOVERNORS
April 29, 2026

AGENDA ITEM: Budget Priorities and Expenditures

STRATEGIC OBJECTIVES:

- Academic
- Student Engagement and Success
- Space Enhancement
- Reputation Enhancement
- Financial Resources Management
- Compliance (e.g. legislatively required)
- Governance

ACTION REQUIRED: Approval

SUMMARY:

This presentation identifies the key factors in Toronto Metropolitan University's (the "University") budget for 2026-2027, including government funding, fee schedules, enrolment levels, and expenses.

BACKGROUND:

The annual budget outlines the University's financial plan for receiving and spending funds in a fiscal year. This presentation is the last of four (4) presentations in the budget process.

ATTACHMENT: 2026-27 Budget Priorities and Expenditures

PREPARED BY:

Name: Joanne McKee, Chief Financial Officer
Kimberley McCausland, Vice-Provost, University Planning
Date: April 9, 2026

APPROVED BY:

Name: Roberta Iannacito-Provenzano, Provost and Vice-President, Academic
Date: April 9, 2026

2026-27 Budget Priorities & Expenditures

Board of Governors

April 2026



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I. 2026-27 Budget Development Process

Goals and Guiding Principles

- Reinforce Toronto Metropolitan University's mission and strategic priorities
- Maintain balanced operating budget

Guided by five principles:

1. Prioritize students
2. Protect TMU's core business
3. Be fair and transparent
4. Remain forward-looking
5. Conduct wide consultations with the TMU community

Budget Development Timeline

January:

- Update to Board

February/March:

- Update to Board and university community
- Budget consultations: town halls and focused sessions
- Ontario 2026-27 budget

April:

- Preparation of university budget based on budget consultation process for approval by President and Board of Governors

Stay Focused, Work Together

Four complementary plans serve as a blueprint for the coming years:

- Academic Plan
- Strategic Research Plan
- International Plan
- Campus Master Plan

These plans are united by the Strategic Vision 2020-2030

Priorities articulated in the 2025-2030 Academic Plan:

- Enhance the learning journey for greater student success;
- Create positive impact through Scholarly, Research and Creative (SRC) excellence and local and global collaboration;
- Support people and community;
- Continue our commitment to Truth and Reconciliation; and
- Ensure future readiness.



Budget Consultations

- Community Town Halls: two in-person, one online
- Union groups including faculty association
- Student associations
- Faculty and division leaders across the university
- Regular updates and discussions with Finance Committee and Board of Governors from January to March

Feedback from our community

- Student experience must remain our top priority
 - Enhance the overall student journey with emphasis on wellbeing, mental health, and access to support services
 - Expand career readiness and experiential learning opportunities to strengthen post-graduation employment pathways
 - Ensure high quality academic programs
 - Affordability and student financial support remain essential
- Focus on our values and core academic mission of teaching and research
- Prioritize staff and faculty supports: emphasis on wellbeing, staff retention
- Invest in essential learning environments and services including classrooms, labs and the library
- Continue to look for operational efficiencies: streamlining processes, reducing duplication and responsible adoption of AI

II. Context and Approach for 2026-27

Overview

- We present Toronto Metropolitan University's 2026-27 proposed budget in the context of continued revenue constraints and an evolving context for higher education:
 - Modest tuition fee increases after years of reduced and frozen fees
 - Recently announced provincial operating grant funding increase
 - Ongoing efforts to enhance efficiency
 - International recruitment challenges related to framework for study visas
 - Cost inflation
- Our objective is to implement a balanced budget while supporting the university's core mission of teaching and research

Key Drivers of the Operating Budget

Enrolment:

- Plan for domestic intake similar to current year
- International intake projected to remain low due to visa caps/processing delays

Government Grants:

- System caps funding of domestic enrolments
- Increased funding expected from province in the coming year
- Strategic Mandate Agreement – performance metrics linked to funding

Government Fee Policy:

- Beginning in 2026-27, modest increases in tuition fees allowed, although not expected to keep pace with ongoing cost inflation
- Fees for international enrolment and cost recovery programs are unregulated

Compensation:

- Salary and benefits inflationary costs per collective agreements

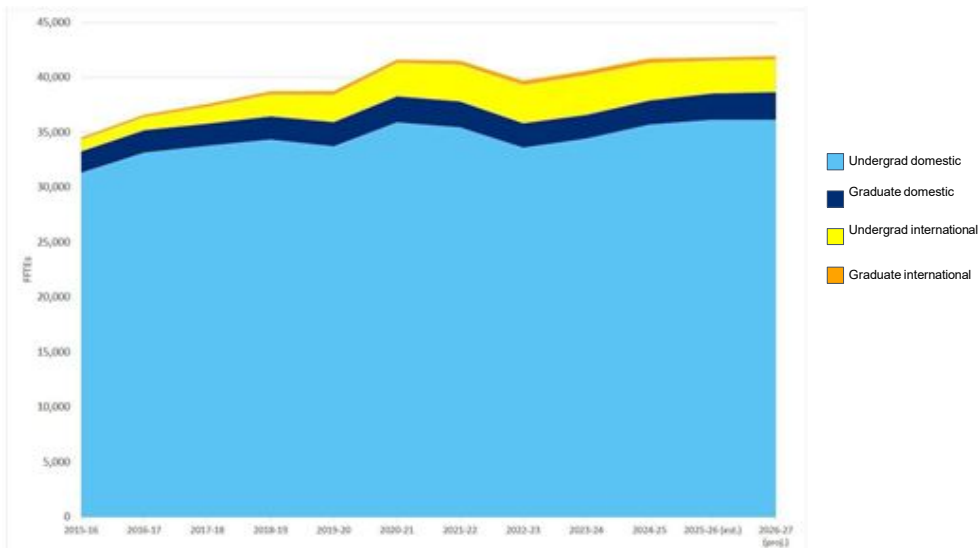
Enrolment: Highlights for 2026-27

- Continued, proactive enrolment management to ensure timely conversion of applicant pool
- Two new undergraduate programs to begin in Fall 2026: BSc Cyber Science and BScN Advanced Entry Nursing

International:

- Intake projected to increase from 2025-26 but overall international enrolment to decrease
- Winter intake continues to help mitigate delays in visa processing
- Toronto Metropolitan University International College (TMUIC): partnership with Navitas had 275 students enrolled in Fall 2025

Enrolment Overview



Enrolment Plan

	Undergraduate					Graduate				
	Domestic Year 1 in FT Undergraduate Programs Headcount	International Year 1 in FT Undergraduate Programs Headcount	Total Year 1 in FT Undergraduate Programs Headcount	Year over Year Change	Total Undergraduate FTEs	Year over Year Change	Graduate FT and PT Headcount	Year over Year Change	Graduate Fall FTE	Year over Year Change
16-17	8,215	480	8,695	2.3%	34,318	4.3%	2,548	0.8%	2,361	4.5%
17-18	8,138	677	8,815	1.4%	35,265	2.8%	2,537	-0.4%	2,411	2.1%
18-19	8,037	841	8,878	0.7%	36,300	2.9%	2,718	7.1%	2,490	3.3%
19-20	8,479	963	9,442	6.4%	36,159	-0.4%	2,886	6.2%	2,652	6.5%
20-21	8,862	1,022	9,884	4.7%	38,919	7.6%	2,988	3.5%	2,772	4.5%
21-22	8,728	1,105	9,833	-0.5%	38,772	-0.4%	3,006	0.6%	2,804	1.2%
22-23	8,428	1,120	9,548	-2.9%	37,035	-4.5%	2,867	-4.6%	2,691	-4.0%
23-24	9,100	993	10,093	5.7%	38,094	2.9%	2,866	0.0%	2,668	-0.9%
24-25	9,637	625	10,262	1.7%	39,073	2.6%	2,916	1.7%	2,735	2.5%
25-26 Est.	9,420	481	9,901	-3.5%	39,100	0.1%	2,932	0.5%	2,735	0.0%
26-27 Proj.	9,500	530	10,030	1.3%	39,150	0.1%	3,040	3.7%	2,860	4.6%

Tuition Fees

- Updated Ontario fee framework: domestic tuition fees allowed to increase by 2% per year for three years beginning in 2026-27, and the lower of 2% or the rate of inflation after that.
- TMU proposes to implement a 2% increase in tuition fees for Ontario students for 2026-27 in line with the provincial guidelines.
- In 2019-20, a decrease of 10% to domestic tuition fees in comparison to 2018-19 levels was implemented, followed by six years of frozen fees while costs continued to increase due to inflation.
- TMU remains committed to access and proposes to increase the amount of funding allocated to student financial support in the 2026-27 university budget.

Provincial Government Funding

- In February, the Province announced significant changes to operating funding for colleges and universities:
 1. Increase in the number of funded enrolment spaces – some of which have already occurred but are not yet funded, as well as future growth
 2. Increase the level of per-student funding
 3. Augment support for northern and smaller institutions, and French language supports
- Per-student funding had been frozen for several years and TMU faced a large gap between its domestic enrolment and funded spaces until 2025-26, placing a significant financial pressure on the institution and making long-term investments challenging.

Strategic Mandate Agreement (SMA)

2025-26: Annual Evaluation

- 25% of operating grant funding (approx. \$63.9M) is tied to performance on eight SMA metrics.
- Funding is spread across the metrics. Any funding loss associated with shortfall from a target is limited to a maximum of 5% of the funding associated with that particular metric.
- TMU exceeded 2025-26 performance requirements on all eight SMA metrics.

2026-27: Next Steps

- Targets for Year 2 of the SMA (2026-27) have been set by the Ministry of Colleges, Universities, Research Excellence and Security (MCURES).
- MCURES will revise Strategic Mandate Agreements with all institutions in 2026 to incorporate new funding and enrolment levels.

Continued Phase-In of School of Medicine

- Highest number of applications in the province for second consecutive year: 6,015 applications for 94 undergraduate seats in Fall 2026
- TMU is the only Canadian medical school to fill all post-graduate seats (residents) in first round of matching for the second consecutive year
- More than half of post-graduate positions are in Family Medicine and Family Medicine Enhanced Skills, helping to address Ontario's family doctor shortage
- School of Medicine is supported by incremental, targeted funding from the Ministry of Health and MCURES
- Revenues and expenses are excluded from the operating budget and reported separately in Schedule 3 until steady state is reached

Strategic Priorities

- Continued commitment to wellbeing and safety of our campus community, including students, faculty and staff
- Program quality and an excellent learning experience for students
- Development of the university's digital strategy, to be finalized this year
- Investments in our campus: facilities, maintenance, security, sustainability initiatives
- International student support and recruitment
- Investments to support efficiencies and revenue generation

Proposed Budget Strategy for 2026-27

- Plan domestic and international intake within context of funded domestic enrolment caps and international student visa application caps
- Prioritize academic mission: students; teaching and learning; scholarly, research and creative activities
- Continue to focus on efficiencies including implementation of recommendations from third-party Efficiency and Accountability Review:
 - Constraint on non-salary expenses
 - Lease repatriation
 - Streamlining of administrative processes and functions
 - Exploration of opportunities to generate revenue
 - Student Success Ecosystem Review

III. 2026-27 Budget and Financial Schedules

2026-27 Base Operating Budget: Highlights

Total revenues and expenses projected to increase by \$26.8M or 3.8%

Revenues (comparison to 2025-26)

- Modest tuition rate increases of 2% for domestic students per new provincial framework; 3% to 5% for international students in most programs: \$7.6M
- Modest increase in domestic enrolment offset by decrease in international volume: \$(1.3M)
- Expected MCURES grant funding:
 - \$12.2M expected new funding (February 2026 announcement)
 - \$5.2M final year of the 3-year across the board funding
 - \$3.1M previous special purpose grants now rolled into operating

Expenses (comparison to 2025-26)

- Departments including salary and benefit increases representing the largest expense driver: \$26.8M
- Non-salary inflationary costs net of efficiencies: \$(1.0M)
- Increase in student financial assistance due to expanded support: \$.5M
- Annual deferred maintenance increase with support to classrooms: \$.5M

Schedule 1: Operating Budget

\$000	2025-26 \$ APPROVED BUDGET	2026-27 \$ Estimate (excluding SoM)	\$ Increase (decrease)	% Increase (decrease)
REVENUES:				
Operating Grants (Schedule 2)	\$ 282,366	\$ 290,693	\$ 8,298	2.9%
Estimated Expected MCURES Grants		12,171	12,171	
Tuition Fees	356,432	363,431	6,999	2.0%
Domestic Fees:				
Rate Changes			5,331	1.5%
Enrollment / Mix changes			4,243	1.2%
International Fees:				
Rate changes			2,978	0.9%
Enrollment / Mix changes			(5,554)	-1.6%
Chang School - Tuition Fees	53,192	52,507	(685)	-1.3%
Other Revenue	16,104	16,104	-	0.0%
TOTAL BASE REVENUES	\$ 708,123	\$ 734,906	\$ 26,783	3.8%
EXPENSES:				
Departmental Budgets	568,711	596,181	27,470	4.8%
Chang School - Direct costs	39,174	38,489	(685)	-1.7%
Student Scholarships/Bursaries (Ugrad and Grad)	31,357	31,857	500	1.6%
Utilities, leases and other non salary	42,154	41,152	(1,002)	-2.4%
Current interest on debt	19,227	19,227	-	0.0%
Infrastructure Maintenance	7,500	8,000	500	6.7%
TOTAL BASE EXPENSES	\$ 708,123	\$ 734,906	\$ 26,783	3.8%
REVENUES LESS EXPENSES	\$ -	\$ -	\$ -	

Schedule 1A: 2024-25 Actual Operating Results

\$000	2024-25 \$ APPROVED OPERATING BUDGET	2024-25 \$ ACTUAL OPERATING RESULTS ¹
REVENUES:		
Operating Grants	\$ 275,404	\$ 293,315
Tuition Fees	347,750	355,787
Chang School	51,643	50,978
Other Revenue	15,434	43,337
TOTAL REVENUES	690,231	743,417
EXPENSES:		
Departmental Budgets - including allocations	553,271	609,937
Chang School - Direct Costs	38,033	37,723
Student Scholarships/Bursaries (Ugrad and Grad)	31,357	29,236
Utilities, leases and other non salary	40,843	41,587
Current interest on debt	19,227	14,063
Infrastructure Maintenance	7,500	9,077
TOTAL EXPENSES	690,231	741,623
REVENUES LESS EXPENSES, before OTO allocations	-	1,793
Net Transfers to (from) Internally Restricted Assets		62
REVENUES LESS EXPENSES, after OTO allocations	-	1,856

¹ Actuals include total spending from base budgets, OTO allocations and prior year budgets.

Schedule 2: Operating Grants

\$000	2025-26 \$ APPROVED BUDGET ¹	2026-27 \$ ESTIMATED BUDGET	2026-27 over (under) 2025- 26 budget
GENERAL ENROLMENT			
Core Operating Grant	92,931	100,833	7,902
PSESIF ² Across the board ²	12,520	17,719	5,199
STEM Funding ³	7,902	-	(7,902)
International Student Recovery (ISR)	(2,171)	(2,100)	71
DIFFERENTIATION ENVELOPE			
Performance / Student Success Funding ⁴	154,562	154,562	-
TOTAL ENROLMENT & DIFFERENTIATION ENVELOPES	265,774	271,044	5,270
SPECIAL PURPOSE GRANTS			
Municipal Taxation Grant	2,390	2,455	65
Clinical Education ⁵	1,023	-	(1,023)
Interpreter Fund	527	1,080	553
Accessibility for Students with Disabilities	601	1,427	826
Other Special Purpose Grants ⁶	-	1,606	1,606
Total MCURES Operating Grants	270,315	277,613	7,298
Other MCURES:			
Collaborative Nursing grants	7,000	8,000	1,000
FEDERAL GRANTS			
Federal research overhead grant	5,080	5,080	-
TOTAL BASE OPERATING GRANTS	\$ 292,395	\$ 290,693	\$ 8,298

¹ 2025-26 figures have been restated to conform to 2026-27 format

² Across the board allocation for Postsecondary Education Sustainability Fund (PSESIF) committed for 3 years ending in 2026-2027

³ Moved to core operating grants effective 2025-2027

⁴ Specific amount tied to performance metrics will be confirmed by MCURES in summer 2026 to align with new funding formula. Amount for 2025-26 is \$63.9M.

⁵ Moved from restricted grants effective 2026-2027

Schedule 3: Consolidated Budget

\$000	Operating Fund (Schedule 1)	School of Medicine Operating and Restricted Grants	Student Funded Special Activities ¹	Ancillary Fund ²	Research Funds & Restricted Grants ³	Trust and Endowment Funds ⁴	Capital Fund & NFP Adjustments ⁵	2026-27 Budget
Revenue Summary								
Government grants (Provincial & Federal)	\$ 302,864	\$ 19,312			\$ 156,162		\$ 6,020	485,258
Research and other grants and contracts		33,444			73,141			106,585
Tuition fees including Chang School	415,938	5,078	30,113					451,129
Student Levy - Athletic and Recreation Centre				1,449				1,449
Student Levy- Wellness Centre							3,052	3,052
Student Levy- Wellness Centre (to deferred capital contributions)							(3,052)	(3,052)
Sales and services				39,582				39,582
Donations recognized						20,704		20,704
Amortization of deferred capital contributions							15,800	15,800
Interest and other income	16,104							16,104
Total Revenue	734,906	57,834	30,113	41,031	229,303	20,704	22,720	1,136,611
Expense Summary								
Salaries and wages	489,578	41,142	15,558	13,565	73,051	6,384		639,278
Employee Benefits	96,382	8,228	3,112	2,713	14,610	1,277		126,322
Salaries, Wages and Benefits	585,960	49,370	18,670	16,278	87,661	7,660		765,599
Materials, supplies, repairs and maintenance	54,851	8,464	11,443	21,831	65,674	5,590	(30,487)	177,366
Student Scholarships/Bursaries (Ugrad and Grad)	34,868				17,385	7,453		59,707
Deferred Maintenance Reserve				957				957
Interest on debt - Capital Expansion	19,227			516				19,743
Sub-grants to partner institutions					58,583			58,583
Student levy - Athletics & Recreation and Mattamy operations				1,449				1,449
Amortization of capital assets							53,207	53,207
Total Expenses	734,906	57,834	30,113	41,031	229,303	20,704	22,720	1,136,611
Revenues less Expenses	-	-	-	-	-	-	-	-

¹ Includes Athletics, Student Services, Ancillary/Lab fees

² Ancillary fund (Residence and University Business Services) surplus are appropriated at year end

³ Externally restricted funds - in Research, Trust, Endowment and Capital funds. Restricted grants includes Future Skills, Magnet & Cybersecure Catalyst.

⁴ The budget is prepared on a cash basis. Capital items purchased are capitalized at year end and amortized over useful life under Not-for-Profit (NFP) accounting.

⁵ Assumed that capital spending will be net of amortization and grant.

Schedule 4: Projected Balance Sheet

\$000	April 30, 2026 Projected ¹	April 30, 2027 Projected	Comments
ASSETS			
Cash and cash equivalents	\$ 100,823	117,337	See schedule 5
Short term investments	63,594	51,194	Estimate
Other current assets	81,649	91,499	Estimate
Total current assets	246,066	260,030	
Investments	603,460	573,360	Based on capital plan expenditures
Employee future benefits - pension	301,733	301,733	No Change; balance remains at the previous completed year end audited financial statement
Long - term note receivable	12,050	11,601	Estimate
Long - term prepaid expenses	3,546	1,264	Estimate
Capital assets, net	1,370,319	1,395,799	Estimate based capital plan expenditures
	2,537,194	2,543,788	
LIABILITIES AND NET ASSETS			
Total current liabilities	159,645	160,565	Estimate
Employee future benefits - other	39,968	39,968	No Change; balance remains at the previous completed year end audited financial statement
Long-term debt	445,143	438,006	Capital projects financed net of principal repayments
Fair value of interest rate swap	3,829	3,829	No change from year end, amount effected by economic conditions
Deferred Lease revenue	99,262	97,505	Amortized over lease term; land for new residence and DCC monetization
Deferred revenue contributions	221,000	225,786	Estimate
Deferred capital contributions	354,643	363,843	Estimate; external payments related to capital projects
Net assets			
Invested in capital assets	756,234	804,631	Capital assets less deferred capital contributions and long term debt
Internally restricted - employee future benefits	258,657	258,657	No Change; balance remains at the previous completed year end audited financial statement
Internally restricted - other ("Carry forwards")	363,598	347,918	Estimate
Unrestricted surplus/deficit	(334,823)	(367,540)	Net impact of consolidated and capital budgets
	2,367,156	2,373,168	
Endowments	170,038	170,620	Estimate; will change based on economic conditions
	\$ 2,537,194	\$ 2,543,788	

¹As projected for the year based on January 31, 2026 quarterly statements (Q3)

Schedule 5: Projected Cash Flow Statement

\$000	April 30, 2026 Projected ¹	April 30, 2027 Projected	Comments
OPERATING ACTIVITIES			
Revenue less expenses (expenses less revenue)	\$ (15,600)	\$ -	25/26 include spending from prior year budgets; 26/27 per consolidated budget - schedule 3.
Add (deduct) non-cash items			
Amortization of capital assets	52,574	53,207	As per consolidated budget - schedule 3
Amortization of deferred capital contributions	(15,373)	(15,800)	As per consolidated budget - schedule 3
Change in fair value of interest swap	(1,690)		No change from year end, amount effected by economic conditions
Disposal of capital assets	4,200		Assumed no significant disposals in 26-27
Unrealized loss (gain) on investments	(6,674)		No change from year end, amount effected by economic conditions
Net change in deferred revenue contributions	4,765	4,765	Estimate
Net change in non-cash working capital balances	4,433	(8,930)	Estimate
Cash provided by operating activities	26,575	33,262	
FINANCING AND INVESTING ACTIVITIES			
Decrease (increase) in notes receivable	449	449	
Acquisition of capital assets	(144,769)	(78,667)	Estimate; based on capital plan expenditures
Decrease (increase) in long term prepaids	1,263	2,282	Estimate
Decrease (increase) in investments & other adjustments	37,147	30,100	Utilization of cash investments as per capital plan expenditures
Capital contributions received	31,436	25,000	Estimate
Increase (decrease) in deferred long term lease revenue	51,870	(1,757)	Amortization of long term deferred lease revenue- land for new residence and DCC Monetization
Endowment contributions	565	562	Estimate
(Increase) decrease in short term investments	47,291	12,400	
Repayment of long term debt principal	(6,746)	(7,137)	
Increase in debt financing	-	-	No new debt expected
Cash used in financing and investing activities	18,506	(16,748)	
Net increase (decrease) in cash during the year	48,081	16,514	
Cash and cash equivalent, beginning of period	55,742	100,823	
Cash and cash equivalents, end of period	\$ 100,823	\$ 117,337	See schedule 4

¹As projected for the year based on January 31, 2026 quarterly statements (Q3)

IV. 2026-27 Fee Schedules

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1. Fee Change Highlights

Tuition Fees - Domestic Students	Fee changes are set in compliance with the tuition fee framework established by the Ministry of Colleges, Universities, Research Excellence and Security. For undergraduate and graduate programs, most fees will increase by 2% for domestic students from within Ontario and 5% for those from outside Ontario as per government policy. Increases in graduate Business programs are higher as a result of the government's analysis of sector-wide tuition and its identification of fees that are significantly below the provincial average.
Tuition Fees - International Students	International fees are not subject to the government's fee policy. Undergraduate fees will increase by 5% for all programs. Graduate fees will increase by 3 to 5% for master's programs. No increase will be applied to doctoral program fees or professional master's diploma programs.
Compulsory Non-Tuition Related Fees	CPI: Any applicable fees have been increased by the Annualized Toronto CPI to two decimal places - 1.82% according to Statistics Canada. Canadian Federation of Students (CFS) fees: The CFS fees will no longer be bundled with the TMSU, TMGSU and TMAPS student union fees but will be assessed separately on student accounts. This has been initiated at the request of the student unions. The CFS amount has been revised to the per-semester rate as noted in the fee letters provided by CFS. Lincoln Alexander Law Students' Society: A referendum on the creation of a fee to support the operation of the Lincoln Alexander Law Students' Society was held from October 16, 2025 to November 14, 2025. The referendum was successful and a sufficient number of students agreed to the creation of a fee in the amount of \$140.00 per academic year (Fall and Winter terms), to be paid by all students enrolled in the Juris Doctor (JD) degree program in the Lincoln Alexander School of Law, commencing in the Fall 2026 term, and indexed annually to the Toronto Consumer Price Index (CPI).
Department Lab/Ancillary Fees	New Co-op Programs: Arts and Contemporary Studies, Cyber Science, Environment and Urban Sustainability, Professional Communication, and Urban and Regional Planning. New Fee for Student Materials: Media and Design Innovation, Advanced Entry Nursing Program, Nutrition, Theatre school and Urban Regional Planning. New Fee for other costs: UGME SoM for student materials, field trip and association fees and Social Work for placement costs. Fee increase for internship programs due to escalating costs: Aerospace Engineering, Biomedical Engineering, Biomedical Engineering, Computer Engineering, Electrical Engineering, Industrial Engineering, Mechanical Engineering, and Mechatronics Engineering. Fee increases due to escalating costs: Interior Design for student materials, Nutrition Communications for placement services and Urban Regional Planning for field trip and student materials. Fee removed: various Continuing Education fees as courses are no longer offered and Nutrition fee is no longer required.
Service Fees	No changes.
Residence Fees	All residence rent fees to increase by 2% over 2025-26. New tenant insurance fee of \$91.80, with an opt-out option for students with existing coverage.
Meal Plan	Meal plan rates to increase by 4.5% over 2025-26. On a per diem basis, the meal plan works out to \$31.41/day, increasing from \$29.92/day. Increase in food admin fee from \$50 to \$80. No change for flex plan and One Card fees.

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2. A)j. Tuition Fees: Domestic, In-Province Students (Undergraduate)

Unless noted otherwise, all fees are proposed to increase by 2.0% from 2025-26 to 2026-27.

	2025-26 Tuition Fee (\$)				2026-27 Proposed Tuition Fee (\$)					
	Year of Study					Year of Study				
	1	2	3	4	1	2	3	4 **	5+ ***	
Category 1 - Arts and Science programs.										
Arts and Science Undergraduate Programs Arts and Contemporary Studies, Social Science, English, Biomedical Science, Financial Mathematics, Creative Industries, Professional Communications, Philosophy, Environment and Urban Sustainability, History, Psychology, Language and Intercultural Relations, other Science programs	6,110.35	6,110.35	6,110.35	6,092.56	6,232.56	6,232.56	6,232.56	6,232.56	6,214.41	
Post Degree 2 Year Occupational/Public Health	6,696.60	6,696.60			6,830.53	6,830.53				
All other undergraduate programs	6,223.09	6,223.09	6,223.09	6,204.96	6,347.55	6,347.55	6,347.55	6,347.55	6,329.06	
Category 2 - Professional Undergraduate Programs and Graduate programs.										
Professional Undergraduate Programs										
Engineering	10,189.39	10,189.39	10,189.39	9,966.19	10,393.18	10,393.18	10,393.18	10,393.18	10,165.51	
Computer Science, BSc in Cyber Science (new in 2025-27)	8,562.75	8,562.75	8,562.75	8,375.20	8,734.01	8,734.01	8,734.01	8,734.01	8,542.70	
Business FT and PT (Business Mgmt., Accounting and Finance, Hospitality and Tourism Mgmt., Retail Mgmt., Business Technology Mgmt., Health Administration Mgmt.)	10,358.00	10,358.00	10,358.00	8,218.57	10,565.16	10,565.16	10,565.16	10,565.16	8,382.94	
Architectural Science	9,551.43	9,551.43	9,551.43	9,342.20	9,742.46	9,742.46	9,742.46	9,742.46	9,529.04	
Law [†]	21,168.00	21,168.00	21,168.00		21,591.36	21,591.36	21,591.36	21,591.36		
Undergraduate Medical Education Program (UGME)	25,487.00				25,996.74	25,996.74				
Postgraduate Medical Education Program (PGME) Registration Fees [^]	950.00				1,015.00	1,015.00				

For undergraduate degree programs, the tuition fees indicated reflect the normal duration of programs, as taken by full-time students. Part-time UG fees are determined as a % of their full-time equivalent fee, based on course load.

** The Year 4 tuition fees represent flow-through for students who were in the third year of their program in 2025-26.

*** Year 5+ tuition fees apply to returning students who were in the fourth year of their program in 2025-26.

[^] Postgraduate Medical Education Program (PGME) Registration Fees are set by the Council of Ontario Faculties of Medicine. The fee will increase by 6.8% in 2026-27.



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2. A)i. Tuition Fees: Domestic, In-Province Students (Graduate)

Unless noted otherwise, all fees are proposed to increase by 2.0% from 2025-26 to 2026-27.

	2025-26 Tuition Fee (\$)	2026-27 Proposed Tuition Fee (\$)
Graduate Programs		
Master's programs in: Criminology and Social Justice; Literatures of Modernity; Philosophy; Psychology; Immigration and Settlement; Physics; Molecular Science; Computer Science; Applied Mathematics; Engineering MASC Programs, MASC Building Science	8,153.12	8,316.18
MArch Architecture	9,483.54	9,673.21
MBA Programs (MBA in Business and MBA in Mgmt. of Technology and Innovation) *	24,964.76	26,837.12
MPC Professional Communications	14,651.07	14,944.09
MEng Computer Networks	18,963.74	19,343.01
MA in Communication and Culture *	4,306.52	4,392.65
MDM Digital Media	16,277.86	16,603.42
MC Cybersecurity (cost recovery program)	21,250.00	21,675.00
Master of Engineering Innovation and Entrepreneurship (MEIE)	18,963.74	19,343.01
All other Master's Programs (1 or 2 year programs) - includes: Engineering MEng Programs, MBSoc Building Science, MASC Computer Networks, MN Nursing, Master of Science in Management, MASC in Environmental Applied Science and Management, Community Health Care MHA, MSc Occupational and Public Health, MPMASC Project Management, MID Interior Design	9,220.12	9,404.52
PhD in Communication and Culture *	4,306.52	4,306.52
All other PHD Programs	7,612.63	7,764.88
Professional Master's Diploma in Accounting	9,500.00	9,690.00
Professional Master's Diploma in Aerospace Design Management	6,500.00	6,630.00
Professional Master's Diploma in Dietetics	1,560.00	1,591.20
Professional Master's Diploma in Energy and Innovation	6,500.00	6,630.00



Full-time graduate master's programs can be for one or two years, with their PT equivalent taking up to 2 or 4 years. The part-time graduate master's program fees are 50% of the full-time fee. Professional Master's Diplomas (PMDips) are cost-recovery programs and are not subject to the MCURES tuition fee framework.
 * Fees for the MBA program to increase by 7.5% as a result of the government's analysis of sector-wide tuition and its identification of fees that are significantly below the provincial average.
 * The fee for the MA and PhD programs in Communication and Culture are tied to the partner institution for the programs.

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2. A)ii. Tuition Fees: Domestic, Out of Province Students (Undergraduate)

Unless noted otherwise, all fees are proposed to increase by 5.0% from 2025-26 to 2026-27.

	2025-26 Tuition Fee (\$)				2026-27 Proposed Tuition Fee (\$)					
	Year of Study					Year of Study				
	1	2	3	4	1	2	3	4 **	5* ***	
Category 1 - Arts and Science programs.										
Arts and Science Undergraduate Programs										
Arts and Contemporary Studies, Social Science, English, Biomedical Science, Financial Mathematics, Creative Industries, Professional Communications, Philosophy, Environment and Urban Sustainability, History, Psychology, Language and Intercultural Relations, other Science programs	7,849.99	7,849.99	7,849.99	7,627.23	8,032.49	8,032.49	8,032.49	8,032.49	8,008.59	
Post Degree 2 Year Occupational/Public Health	8,383.97	8,383.97			8,803.17	8,803.17				
All other undergraduate programs	7,568.52	7,568.52	7,568.52	7,548.48	7,946.95	7,946.95	7,946.95	7,946.95	7,923.80	
Category 2 - Professional Undergraduate Programs and Graduate programs.										
Professional Undergraduate Programs										
Engineering	12,756.82	12,756.82	12,756.82	12,477.39	13,394.66	13,394.66	13,394.66	13,394.66	13,101.26	
Computer Science, BSc in Cyber Science (new in 2026-27)	10,720.31	10,720.31	10,720.31	10,485.51	11,256.33	11,256.33	11,256.33	11,256.33	11,009.79	
Business FT and PT (Business Mgmt., Accounting and Finance, Hospitality and Tourism Mgmt., Retail Mgmt., Business Technology Mgmt., Health Administration Mgmt.) **	11,202.15	11,202.15	11,202.15	10,289.42	11,762.26	11,762.26	11,762.26	11,762.26	10,803.89	
Architectural Science	11,958.11	11,958.11	11,958.11	11,696.17	12,556.02	12,556.02	12,556.02	12,556.02	12,280.98	
Law	26,501.73	26,501.73	26,501.73		27,826.82	27,826.82	27,826.82			
Undergraduate Medical Education Program (UGME)	28,036.00				29,437.80	29,437.80				
Postgraduate Medical Education Program (PGME) Registration Fees ^	950.00				1,015.00	1,015.00				

For undergraduate degree programs, the tuition fees indicated reflect the normal duration of programs, as taken by full-time students. Part-time UG fees are determined as a % of their full-time equivalent fee, based on course load.

** The Year 4 tuition fees represent flow-through for students who were in the third year of their program in 2025-26.

*** Year 5+ tuition fees apply to returning students who were in the fourth year of their program in 2025-26.

^ Postgraduate Medical Education Program (PGME) Registration Fees are set by the Council of Ontario Faculties of Medicine. The fee will increase by 6.8% in 2026-27.



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2. A)ii. Tuition Fees: Domestic, Out of Province Students (Graduate)

Unless noted otherwise, all fees are proposed to increase by 5.0% from 2025-26 to 2026-27.

	2025-26 Tuition Fee (\$)	2026-27 Proposed Tuition Fee (\$)
Graduate Programs		
Master's programs in: Criminology and Social Justice ; Literatures of Modernity; Philosophy; Psychology, Immigration and Settlement, Physics; Molecular Science; Computer Science; Applied Mathematics; Engineering MASc Programs, MASc Building Science	10,207.47	10,717.84
MArch Architecture	11,873.12	12,466.78
MBA Programs (MBA in Business and MBA in Mgmt. of Technology and Innovation) ^	26,999.41	28,024.37
MPC Professional Communications	18,342.72	19,259.86
MEng Computer Networks	23,742.05	24,929.15
Computer Networks MASc	11,543.33	12,120.50
MA in Communication and Culture *	4,306.52	4,306.52
MDM Digital Media	20,379.43	21,398.40
MC Cybersecurity (cost recovery program)	21,250.00	22,312.50
Master of Engineering Innovation and Entrepreneurship (MEIE)	23,742.05	24,929.15
All other Master's Programs (1 or 2 year programs) - includes: Engineering MEEng Programs, MBSoc Building Science, MASc Computer Networks, MN Nursing, Master of Science in Management and MASc in Environmental Applied Science and Management, Community Health Care MHA	11,543.33	12,120.50
PhD in Communication and Culture *	4,306.52	4,306.52
All other PHD Programs	9,530.80	10,007.34
Professional Master's Diploma in Accounting	9,500.00	9,975.00
Professional Master's Diploma in Aerospace Design Management	7,029.75	7,029.75
Professional Master's Diploma in Dietetics	1,687.14	1,687.14
Professional Master's Diploma in Energy and Innovation	7,029.75	7,029.75



Full-time graduate master's programs can be for one or two years, with their PT equivalent taking up to 2 or 4 years. The part-time graduate master's program fees are 50% of the full-time fee. Professional Master's Diplomas (PMDips) are cost-recovery programs and are not subject to the MCURES tuition fee framework. No changes are planned to tuition fees for the programs in Aerospace Design Management, Dietetics and Energy and Innovation.
 ^ Fees for the MBA program to increase by 7.5% as a result of the government's analysis of sector-wide tuition and its identification of fees that are significantly below the provincial average.
 * The fee for the MA and PhD programs in Communication and Culture are tied to the partner institution for the programs.

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2. A)iii. Tuition Fees: International Students

	2025-26 Tuition Fee	2026-27 Proposed Tuition Fee	
	\$	\$	% Incr.
Undergraduate Programs			
Engineering	40,520.00	42,550.00	5.0%
Architecture	40,200.00	42,210.00	5.0%
Business	40,200.00	42,210.00	5.0%
Nursing	36,180.00	37,990.00	5.0%
Law	37,890.00	39,780.00	5.0%
Undergraduate Medical Education Program (UGME)	90,000.00	94,500.00	5.0%
All Others (including BSc in Cyber Science*)	34,850.00	36,590.00	5.0%
Graduate Programs			
MA Communication and Culture	25,740.00	26,510.00	3.0%
Master's in Environmental Applied Science and Management	25,740.00	26,510.00	3.0%
MEng Computer Networks	39,870.00	40,040.00	3.0%
MASc Computer Networks	27,870.00	28,710.00	3.0%
Master's in Immigration and Settlement Studies	25,740.00	26,510.00	3.0%
MA in Film and Photo Preservation and Collections Mgmt.	33,460.00	34,460.00	3.0%
MBA in Business and MBA in Mgmt. of Technology and Innovation	56,340.00	59,160.00	5.0%
Master of Science in Management	26,490.00	27,280.00	3.0%
MA in Fashion	29,510.00	30,400.00	3.0%
MC Cybersecurity	41,500.00	42,750.00	3.0%
MEng, MASc in Engineering, MArch Architecture, MASc/MBSc in Building Science	27,870.00	28,710.00	3.0%
Master of Engineering Innovation and Entrepreneurship (MEIE)	39,290.00	41,254.50	5.0%
Master of Digital Media (MDM)	25,740.00	27,027.00	5.0%
All other current and new Masters programs	25,740.00	26,510.00	3.0%
PhD in Communication and Culture (for all years)	24,660.00	24,660.00	0.0%
All current and new PhD programs (for all years)	24,660.00	24,660.00	0.0%
Professional Master's Diploma in Accounting	19,162.80	19,162.80	0.0%



* New in 2026-27

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2. A)iv. Tuition Fees: Continuing Education & Special Fees

Continuing Education Tuition Fees (course fees)

Tuition fees for domestic students enrolled in degree credit courses will increase by 2.0%.
 Tuition fees for domestic out-of-province students enrolled in degree credit courses will increase by 5.0%.
 International students enrolled in degree credit courses: 3 to 3.5 times domestic fee per course
 International students, not resident in Canada, enrolled in online degree credit courses via special cohorts: 1.0 to 2.0 times domestic fee per course
 Domestic and International Students enrolled in non-credit courses: in most cases, the annual fee increase will be 3%.

Chang School Special Fees	2025-26 Tuition Fee	2026-27 Proposed Tuition Fee	% Increase over 2025-26
Cybersecurity, Data Protection and Digital Forensics Program for International Students Only (1-year program)	\$17,500	\$17,500	0.0%
Data Analytics, Big Data, and Predictive Analytics Program for International Students Only (1-year program)	\$21,180	\$21,180	0.0%
One Guyana Digital Initiative - Full Stack Developer Certificate	\$5,300	\$3,588	8.7%

Special Students	2025-26	2026-27	% Increase
Undergraduate Tuition Fees			
Special Students, domestic - professional programs excluding TRSM programs (per weekly course hour), Ontario students*	\$352.66	\$359.71	2.0%
Special Students, domestic - professional programs excluding TRSM programs (per weekly course hour), Non-Ontario students*	\$412.48	\$433.10	5.0%
Special Students, domestic - TRSM programs (per weekly course hour), Ontario students	\$424.39	\$412.48	2.0%
Special Students, domestic - TRSM programs (per weekly course hour), Non-Ontario students	\$412.48	\$433.10	5.0%
Special Students, domestic - all other programs (per weekly course hour), Ontario students	\$387.57	\$272.72	2.0%
Special Students, domestic - all other programs (per weekly course hour), Non-Ontario students	\$328.36	\$344.78	5.0%
Special Students, International (Visa) - Engineering programs (per weekly course hour)†	\$1,778.48	\$1,418.33	-20.2%
Special Students, International (Visa) - Architecture, TRSM programs (per weekly course hour)†	\$1,778.48	\$1,407.00	-20.8%
Special Students, International (Visa) - other programs (per weekly course hour)†	\$1,366.78	\$1,219.67	-12.6%
Audit Students - professional programs (per weekly course hour)*	\$135.88	\$135.88	0.0%
Audit Students - all other programs (per weekly course hour)*	\$125.81	\$125.81	0.0%
Graduate Tuition Fees			
Special Students - domestic Ontario students, per course**	\$1,753.15	\$1,788.21	2.0%
Special Students - MBA domestic Ontario students, per course**	\$1,884.63	\$2,025.98	7.5%
Special Students - domestic Non-Ontario students, per course**	\$2,090.37	\$2,194.89	5.0%
Special Students - MBA domestic Non-Ontario students, per course**	\$2,143.14	\$2,247.15	5.0%
Special Students - international (Visa), per course***	\$4,174.34	\$4,255.00	1.93%
Special Students - MBA and TRSM PMDip**** international (Visa), per course	\$4,273.73	\$4,594.26	7.5%



* Engineering, Architectural Science, Computer Science, Business Mgmt., Hospitality & Tourism Mgmt., Retail Mgmt., Accounting & Finance, Business Technology Management
 ** Canadian Visiting Grad Students (CVGS) pay \$500, as long as they are registered and paying fees to their home University
 *** Includes international students in Professional Master's Diploma programs (PMDip), except PMDip Canadian Business, PMDip Financial Analysis, and PMDip Mgmt. of Technology and Innovation for Chief Information Officers.
 **** PMDip Canadian Business, PMDip Financial Analysis, and PMDip Mgmt. of Technology and Innovation for Chief Information Officers.
 * Fees for international Special Students by weekly course hour have been adjusted to the prorated equivalent of the fee for full courses.

2. B) Non-Tuition Fees - University Fees

Full-Time Undergraduate and Graduate Students		
	2025-26	2026-27
University Fees - Supporting University-Led Operations for Students (Charged in Fall and Winter)		
Athletics and Recreation	\$264.45	\$269.26
Recreation and Athletic Centre*	\$91.59	\$93.25
Matamy Athletic Centre	\$172.86	\$176.01
Student Buildings	\$6.02	\$6.02
Special Incidental Reserve*	\$4.00	\$4.00
Special Activities Reserve - 10%**	\$2.02	\$2.02
Career Services - Central	\$38.05	\$38.74
Student Services - 40%	\$38.05	\$38.74
Academic Support - Central	\$66.57	\$67.49
Student Services - 53%	\$50.41	\$51.33
Special Activities Reserve - 80%**	\$16.16	\$16.16
Health and Wellness	\$83.06	\$84.54
Student Services - 7%	\$6.65	\$6.77
Special Activities Reserve - 10%**	\$2.02	\$2.02
TMU Wellbeing Future	\$74.39	\$75.74

	2025-26	2026-27
Faculty or Program Specific Fees		
MBA Student Activity Fee	\$274.41	\$279.40
Canadian Nursing Students' Association***	\$11.00	\$11.00
Career Services - TRSM per term fee	\$68.57	\$69.82
External Entities (Non-Student Organizations)		
WUSC Student Refugee	\$5.63	\$5.73
Chang School Fees (Per-Credit)		
Academic Support	\$4.19	\$4.27
Career Services	\$3.73	\$3.80
Health and Wellness	\$0.56	\$0.57
Athletics & Recreation	\$0.50	\$0.50
Student Society Fees		
Ted Rogers Student Society	\$87.32	\$88.91
Metropolitan Undergraduate Engineering Society	\$86.81	\$88.39
Architectural Science Student Society	\$125.77	\$128.06
Society of The Creative School	\$80.14	\$81.60
Society of Arts, Social Sciences and Humanities	\$77.04	\$78.44
Undergraduate Science Society of Toronto Metropolitan	\$73.91	\$75.25
Faculty of Community Services Society	\$64.30	\$65.47
Lincoln Alexander Law Students' Society****	-	\$140.00



* Recreation and Athletic Centre fee paid by students at School of Medicine to be redirected to School of Medicine to be used in a way that provides equitable value to MD students in Brantford and which aligns with the original purpose of the fee.
 ** Certain fees do not index annually to the Toronto Consumer Price Index (1.92%). These fees are marked with an asterisk.
 *** CNSA membership fee is \$7.00 for part-time undergraduate students.
 **** This fee has been included in the schedule reflecting the Lincoln Alexander Law Students' Society Referendum during Fall 2025.

2. C) Department Lab/Ancillary Fees cont'd

PROGRAM	PROPOSED 2026-27 FEE (Previous year's fees noted in brackets)				A		B		CHANGE
	FALL	WINTER	SPRING	Cost Centre	Account	CATEGORY	REFUND		
Health and Tourism Management - HTM									
All students	20.00	20.00		1140	544	1014	4		
University and Tourism Management - cooperative education	4,200.00			1810	544	5	3		
Design Arts - BAID (BAID/BAID/BAID)									
All undergraduate students	160.00			1120	544	1014	4		
Students of Fine Arts - Copying and Print Design	140.00			1410	544	1014	4		
Students of Fine Arts - Documenting Media	200.00			1410	544	1014	4		
Students of Arts - Photographs Preservation & Collections Management	240.00			1130	544	1014	4		
Industrial Engineering - IENG									
Internship IENG 120 (each term offered in Fall/Winter/Spring)	750.00 (710.00)			1410	544	6	3		increase in fee due to recycling costs
Internship IENG 120 (each term offered in Fall/Winter/Spring)	750.00 (710.00)			1410	544	6	3		increase in fee due to recycling costs
Internship IENG 120 (each term offered in Fall/Winter/Spring)	750.00 (710.00)			1410	544	6	3		increase in fee due to recycling costs
Internship IENG 120 (each term offered in Fall/Winter/Spring)	750.00 (710.00)			1410	544	6	3		increase in fee due to recycling costs
Interior Design - IDEN									
IDEN 1 - 1st year	500.00 (440.00)			1140	544	1014	4		increase in fee due to recycling costs
IDEN 1 - 2nd year	400.00 (360.00)			1140	544	1014	4		increase in fee due to recycling costs
IDEN 1 - 3rd year	300.00 (260.00)			1140	544	1014	4		increase in fee due to recycling costs
IDEN 1 - 4th year	500.00 (450.00)			1140	544	1014	4		increase in fee due to recycling costs
Final Professional Master of Interior Design - COSE 1 (each) - 2nd year	420.00			1130	544	6	3		
Final Professional Master of Interior Design - COSE 1 (each) - 1st year	70.00			1070	544	6	3		
Final Professional Master of Interior Design - COSE 1 (each) - 1st and 2nd year	70.00			1070	544	1024	4		
Interior Design co-operative education	3,000.00			1100	544	5	3		
International Business and Finance - IBUS									
Internship IBUS 111 & ECH 102	1,200.00			1110	544	6	3		
Information Systems - INFO									
All graduate & undergraduate students									
- Grad account codes	150.00	150.00		1100	544	1014	3		
- UIC student codes	150.00	150.00		1100	544	1014	3		
Undergraduate students taking business magazine option	150.00		150.00	1100	544	1014	3		
Faculty of I. & E.									
All Students	100.00			1400	544	101	4		
Language & International Relations - LANG									
Language & International Relations - Co-operative Education	3,500.00			1100	544	6	3		
Mathematics									
Mathematics and its Applications co-operative education	3,500.00			1100	544	6	3		
Mathematics and its Applications - Computer Science co-operative education - MATH	3,500.00			1100	544	6	3		
Mathematics and its Applications - Co-operative education	3,500.00			1100	544	6	3		
Practical Mathematics co-operative education	3,500.00			1100	544	6	3		
Biomedical Engineering - BIEN									
Internship BIEN 121 (each term offered in Fall/Winter/Spring)	750.00 (710.00)			1410	544	6	3		increase in fee due to recycling costs
Internship BIEN 121 (each term offered in Fall/Winter/Spring)	750.00 (710.00)			1410	544	6	3		increase in fee due to recycling costs
Internship BIEN 121 (each term offered in Fall/Winter/Spring)	750.00 (710.00)			1410	544	6	3		increase in fee due to recycling costs
Internship BIEN 121 (each term offered in Fall/Winter/Spring)	750.00 (710.00)			1410	544	6	3		increase in fee due to recycling costs
Biotechnology Engineering									
Internship BE 120 (each term offered in Fall/Winter/Spring)	750.00 (710.00)			1410	544	6	3		increase in fee due to recycling costs
Internship BE 120 (each term offered in Fall/Winter/Spring)	750.00 (710.00)			1410	544	6	3		increase in fee due to recycling costs
Internship BE 120 (each term offered in Fall/Winter/Spring)	750.00 (710.00)			1410	544	6	3		increase in fee due to recycling costs
Internship BE 120 (each term offered in Fall/Winter/Spring)	750.00 (710.00)			1410	544	6	3		increase in fee due to recycling costs



2. C) Department Lab/Ancillary Fees cont'd

PROGRAM	PROPOSED 2026-27 FEE (Previous year's fees noted in brackets)				A		B		CHANGE
	FALL	WINTER	SPRING	Cost Centre	Account	CATEGORY	REFUND		
Media & Design									
Media and Design Innovation PNC 20001	70.00 (20.00)			1070	544	3, 4	4		new student material fee
Medical Physics - cooperative education PHE01	3,000.00			1100	544	5	3		
Medicine									
Co-operative Medical Education (COSE) - Doctor of Medicine (MD)	200.00 (20.00)					1, 1, 4	4		new fees for COSE, student materials, Association fees, Field trips
Midwifery									
Midwifery - Midwifery (Midwifery)									
Midwifery 100	100.00			1120	544	4	1		
Midwifery 100 100	1,000.00			1120	544	4	2		
Midwifery 100 100	100.00			1120	544	4	2		
Nursing - NURS									
NURS1 - Collaborative Nursing TMU									
1st year	9,000.00 (8,000.00)			1110	544	4	3		new Nursing Advanced Entry Program Student Materials
2nd year	8,000.00 (7,000.00)			1110	544	4	3		new Nursing Advanced Entry Program Student Materials
NURS 111	9.00	9.00		1110	544	1, 4	3		
NURS 111	9.00	9.00		1110	544	1, 4	3		
NURS1 - 2nd year students	9.00	9.00		1110	544	2	3		
NURS11	9.00	9.00		1110	544	1, 4	3		
NURS2 - Collaborative Nursing (Underclass Course)*									
NURS2 - 1st year students	9.00	9.00		1110	544	2	3		
NURS21	9.00	9.00		1110	544	1, 4	3		
NURS3 - Collaborative Nursing (Upperclass Course)*									
NURS3 - 1st year students	9.00	9.00		1110	544	2	3		
NURS31	9.00	9.00		1110	544	1, 4	3		
NURS4 - Post Diploma Degree Program Pathway									
NURS4 - 1st year	9.00	9.00		1110	544	2	3		
NURS41	9.00	9.00		1110	544	1, 4	3		
NURS5 - Post Diploma Degree Program Pathway									
NURS5 - 1st year	9.00	9.00		1110	544	2	3		
NURS51	9.00	9.00		1110	544	1, 4	3		
NURS6 - Post Diploma Degree Program Pathway									
NURS6 - 1st year	9.00	9.00		1110	544	2	3		
NURS61	9.00	9.00		1110	544	1, 4	3		
NURS7 - Post Diploma Degree Program Pathway									
NURS7 - 1st year	11,000.00 (8,000.00)			1110	544	4	3		new Nursing Advanced Entry Program CNEA Mentoring Fees
Production - PROD									
PROD 100	40.00			1100	544	3, 4	4		
PROD101	167.75 (20.00)	167.75 (20.00)	167.75 (20.00)	1100	544	1	1		new student expense fee
PROD102	167.75 (20.00)	167.75 (20.00)	167.75 (20.00)	1100	544	1	1		new student expense fee
PROD103	40.00			1100	544	3, 4	4		
PROD104	9,000.00 (8,000.00)			1100	544	3, 4	4		Material fee no longer required
PROD105 1 and 2	10.00	10.00		1100	544	3, 4	4		
PROD105 3 and 4	10.00	10.00		1100	544	3, 4	4		
PRODUCTION ARTS									
Media in Marketing Communications (MKT) 101 & 102									
MKT101, MKT102 (placement payment before charged in 3rd and 4th semester of MKT)	3,000.00 (1,000.00)	3,000.00 (1,000.00)	3,000.00 (1,000.00)	1100	544	6	4		Fee increase due to cost escalation and staff rates based on accreditation standards
PMW (Business) (classroom program) with TMU & York Univ	1,000.00	1,000.00	1,000.00	1100	544	6	4		
PMW (Business) (classroom program) with York Univ, George & Hamilton	1,000.00	1,000.00	1,000.00	1100	544	6	4		
Media Production - MPR									
MPR 100 and MPR 101 (all years)	170.00			1110	544	1014	4		
MPR102 - News & Broadcast - MPA in LA program			2,540.00	1410	544	1	3		
MPR103 - Business Case Studies in Communication - MPA in LA program			2,540.00	1410	544	1	3		
Students of Undergraduate Studies	10.00			1110	544	1014	4		



* Fee disclosed separately from TMU Collaborative Nursing Program

2. C) Department Lab/Ancillary Fees cont'd

PROGRAM	PROPOSED 2026-27 FEE (Previous year's fees noted in brackets)					A		B	CHANGE
	FALL	WINTER	SPRING	Cost Centre	Account	CATEGORY	REFUND		
New Media RT003									
School of Media	155.00			11283	5341	100348	#		
MMBA321 Introduction to Tangible Media	155.00			11283	5348	#	2		
MMBA321 Digital/Multimedia Experience				11283	5348	#	2		
MMBA321 Cybernetics and Study Center Technologies	100.00	25.00		11283	5348	#	2		
Sports Media Program RT004									
All undergraduate students	210.00			11283	5341	100348	#		
Graduate Studies - Media Production W001									
Media Production (BA)	75.00			11387	5341	#	#		
Occupational and Public Health - OCMP/OCM2/OCW3									
OCW323		200.00		11624	5341	1	#		
Public Health and Safety co-operative Education	3,500.00			11007	5341	5	3		
Occupational Health and Safety co-operative Education	3,500.00			11007	5341	5	3		
Occupational Health and Safety co-operative Education (two years)	1,800.00			11007	5341	5	3		
Philosophy BA001									
Philosophy co-operative Education	3,500.00			11007	5341	5	3		
Public BA001									
Public and Governance co-operative Education	3,500.00			11007	5341	5	3		
Professional Communication									
Undergraduate students	63.00			14271	5341	#	#		
Graduate Students	63.00			14272	5341	#	#		
Professional Communication Co-op	3,500.00 (5.00)			11007	5341	5	3		New co-op program for Fall 2026
Professional Music Program									
All Students in Professional Music program	268.00			14224	5341	48	#		
Psychology									
Psychology Co-operative Education	3,500.00			11007	5341	5	3		
Retail Management - RL001									
Fresh Toys - all years	10.00		10.00	11503	5341	10034	#		
Retail Management co-operative education	4,200.00			14535	5341	5	3		
Social Work - SW001									
Coop SW	10.00			11634	5341	28	#		
SWP201	115.00 (5.00)			11634	5341	6	#		New fee to cover new placement costs
SWP31A	175.00 (5.00)			11634	5341	6	#		New fee to cover new placement costs
SWP31A	125.00 (10.00)			11634	5341	26	#		Increasing fee to cover escalating placement costs
SWP31A	10.00			11634	5341	28	#		
Sociology BA001									
Sociology co-operative Education	3,500.00			11007	5341	5	3		

2. C) Department Lab/Ancillary Fees cont'd

PROGRAM	PROPOSED 2026-27 FEE (Previous year's fees noted in brackets)					A		B	CHANGE
	FALL	WINTER	SPRING	Cost Centre	Account	CATEGORY	REFUND		
Theatre School TH001/TH002/TH003									
Material fee (all students)	34.00			11294	5341	2	4		
THP 201 Production 2	235.00			11294	5341	2034	4		
THP 315 Costume/FFZ315		135.00		11294	5341	314	1		
THP 325 Ward 3		60.00		11294	5341	203	3		
THP 328 Props 3		50.00		11294	5341	203	3		
THP 333 Accessories/FFZ419		125.00		11294	5341	314	1		
THA400, THC400, THP401 - 4th year students	45.00			11294	5341	4	1		
THA400, THA300, THA200, THC400, THC300, THC200, THP201, THP301, THP401 - 2nd to 4th year students	45.00			11294	5341	4	1		
THA400PP 400	45.00			11294	5341	4	1		
PPA100 - 1st and 2nd year students	1,053.00			11294	5341	4	1		
PPA111 - 1st and 2nd year students		545.00		11294	5341	4	1		
THA300 & PPA210 - 1st and 2nd year students	145.00			11294	5341	4	1		
THA301 & PPA211 - 1st and 2nd year students		266.00		11294	5341	4	1		
THP 422 Props		60.00		11294	5341	203	3		
THP 538 Props	50.00			11294	5341	203	3		
THP 612 Dye		50.00		11294	5341	203	3		
THP 648 Sewing		75.00		11294	5341	203	3		
PPD200, PPD300 and THC300, PPD400 and THC400	25.00 (0.00)			11294	5341	3	1		New fee for materials retained by students during production
PPZ202	50.00 (0.00)			11294	5341	4	1		New student material fees
PPZ210	75.00 (0.00)			11294	5341	2	1		New student material fees
PPZ201	100.00 (5.00)			11294	5341	2	1		New Design and Production course - student materials
Urban and Regional Planning - UPR001/UPR002/UPR003									
PL0531,532,533,534 (Field Research Project I, II, III)	616.00 (800.00)			11652	5341	1	5		Increase in fee due to escalating costs
PL0536		28.00 (0.00)		11652	5341	4	2		New student material fees
PL0534		28.00 (0.00)		11652	5341	4	2		New student material fees
Urban and Regional Planning Co-op	3,500.00 (0.00)			11007	5341	5	3		New co-op program for Fall 2026
PL0731,732 (Advanced Field Research I/II/III)	616.00 (800.00)			11652	5341	1	5		Increase in fee due to escalating costs
PL0731,732,733,734 (Advanced Field Research Project I, II, III)	616.00 (800.00)			11652	5341	1	5		Increase in fee due to escalating costs
UPR01002/003/UR001 (Urban & Regional Planning & Urban Development programs)	60.00	60.00		11652	5341	4	2		Winter cohort added
PL0504 Planning Ethics		35.00		11652	5341	4	4		
PL0503 Ovarity and Inclusive Planning	60.00			11652	5341	1	2		

2. D) Service Fees

	2025-26 Rate	2026-27 Rate	\$ Increase
Challenge Credits	\$ 175	\$ 175	0
Letter of Permission ¹	\$ 50	\$ 50	0
Late Fees (per month)	1.25%	1.25%	0
Max Tuition Deposit- Undergraduate ²	\$ 800	\$ 800	0
Max Tuition Deposit- Graduate ²	\$300/\$1,000	\$300/\$1,000	0
Tuition deposit non refundable portion (cancellation fee)- Undergraduate ³	\$ 500	\$ 500	0
Tuition deposit non refundable portion (cancellation fee)- Graduate ³	\$ 500	\$ 500	0
TMU International Application fee	\$ 150	\$ 150	0
The Common Application Fee (TCA) (USD \$)	-	-	0
Transcript- paper ⁴	\$ 30	\$ 30	0
Transcript- digital ⁴	\$ 20	\$ 20	0
Replacement / management of Graduation Document	\$ 100	\$ 100	0
ID Card - initial issuance for CE	\$ 35	\$ 35	0
ID Card Replacement	\$ 35	\$ 35	0
NSF- Cheque/Credit Card Rejection	\$ 50	\$ 50	0
Unreturned convocation gowns/hoods	\$ 200	\$ 200	0
Addition/Deletion to Registration Record	\$ 100	\$ 100	0
Late Request for Graduation Audit	\$ 30	\$ 30	0
Re-submission Failure Examination (supplemental exam)	\$ 50	\$ 50	0
Grad Studies Application Fee	\$ 110	\$ 110	0
Grad Studies Application Fee -MBA	\$ 150	\$ 150	0
Convocation Cost Recovery	\$ 55	\$ 55	0
Late Application to Graduate	\$ 50	\$ 50	0
Late Application for Transfer Credit	\$ 50	\$ 50	0
IEEE/IGI Assessment Fee	\$ 45	\$ 45	0
Creative School Portfolio Assessment Fee	\$ 50	\$ 50	0
Architectural Science Portfolio Assessment Fee	\$ 50	\$ 50	0
Supplemental Application Form	\$ 90	\$ 90	0
TMU Application Fee (current students changing programs)	\$ 90	\$ 90	0
Degree Verification- BScN or Nurse Practitioner ⁵	\$120- \$245	\$120- \$245	Various
- Rush fee	\$ 75	\$ 75	0
- Courier fee	\$ 20	\$ 20	0
- Course descriptions (non-Ontario licensing boards)	\$ 20	\$ 20	0
Degree verification/Confirmation of graduation (to employers or educational institutions)	\$ 20	\$ 20	0
Confirmation of Enrollment/Graduation letter (former students)	\$ 20	\$ 20	0
Other Special Letters (to employers, etc.) *****	Various	Various	0



¹ Registrar's Office has embarked on a digitization initiative to provide students with a secured, personalized credential wallet for academic credentials and documents. Digital transcripts and letters are provided through MyCreds, a national credential network. Transcripts and letters offered through this service are subject to applicable taxes.
² As per MICURES guidelines, the maximum tuition deposit is 10 percent of the total tuition fee for the academic year or \$500, whichever is greater. Deposit amounts may vary for international students up to a maximum of \$2,000.
³ As per MICURES guidelines, the maximum non-refundable portion of the deposit is \$500 for domestic students and \$2,000 for international students.
⁴ Fee will vary depending on post graduation timeframe and if domestic or international agency request (\$120 to \$245)

2. E) Student Residence Fees and Meal Plans

Pitman Hall, International Living Learning Centre (ILLC) and Daphne Cockwell Complex

Room Type	Program		Residence Student Governance ¹		Laundry	Communications	Student Insurance ²	Rent		Meal Plan ³		One Card Admin ⁴	Food Admin	Total 2026/27	
	Fee \$	% Increase over 25/26	Fee \$	% Increase over 25/26				Fee \$	% Increase over 25/26	Meal Plan \$	% Increase over 25/26				
Pitman Hall Single	\$45.42	0%	\$59.64	0%	\$50.00	\$416.00	\$91.80	\$10,204.00	2.0%	\$7,005.00	4.3%	\$450.00	\$35.00	\$80.00	\$18,436.86
Semi-private (paired)	\$45.42	0%	\$59.64	0%	\$50.00	\$416.00	\$91.80	\$11,026.00	2.0%	\$7,005.00	4.3%	\$450.00	\$35.00	\$80.00	\$19,260.86
Double	\$45.42	0%	\$59.64	0%	\$50.00	\$416.00	\$91.80	\$8,323.00	2.0%	\$7,005.00	4.3%	\$450.00	\$35.00	\$80.00	\$18,555.86
Suite (apartment)	\$45.42	0%	\$59.64	0%	\$50.00	\$416.00	\$91.80	\$11,866.00	2.0%	\$5,000.00 \$7,005.00	4.3%	\$450.00 \$450.00	\$35.00 \$35.00	\$80.00 \$80.00	\$18,095.86 \$18,130.86
ILLC Single	\$45.42	0%	\$59.64	0%	\$50.00	\$416.00	\$91.80	\$12,555.00	2.0%	\$7,005.00	4.3%	\$450.00	\$35.00	\$80.00	\$20,787.86
ILLC Double	\$45.42	0%	\$59.64	0%	\$50.00	\$416.00	\$91.80	\$8,251.00	2.0%	\$7,005.00	4.3%	\$450.00	\$35.00	\$80.00	\$17,483.86
Daphne Cockwell Complex 2 Bedroom Standard ⁵	\$45.42	0%	\$59.64	0%	\$50.00	\$416.00	\$91.80	\$14,482.00	2.0%	\$5,000.00 \$7,005.00	4.3%	\$450.00 \$450.00	\$35.00 \$35.00	\$80.00 \$80.00	\$20,709.86 \$22,714.86
4 Bedroom Standard ⁵	\$45.42	0%	\$59.64	0%	\$50.00	\$416.00	\$91.80	\$13,772.00	2.0%	\$5,000.00 \$7,005.00	4.3%	\$450.00 \$450.00	\$35.00 \$35.00	\$80.00 \$80.00	\$19,999.86 \$22,004.86



¹ Governance fee is allocated to the Residence Council.
² Tenant insurance is a new fee for 26-27. Proposed agreement with Marsh Insurance, that includes an opt-out for those with existing coverage. Cost is \$85 + 8% Prov HST per residence student.
³ Meal plan was revamped in 19-19 as an "all you can eat" one rate meal plan with additional retail location flexibility, refer to University website for further details.
⁴ Pitman apartment tenants may opt for a minimum mandatory meal plan.
⁵ Price differential between 2 and 4 bedrooms reflects the inclusion of kitchens in the 2 bedrooms allowing residents to choose the 5 vs 7 day meal plan.

Appendices

SMA4 Performance Metrics

SMA4 Funding Metric	Historical Results (Most Recent Years)	2025-26 Target	2025-26 Minimum Allowable	2025-26 Result
Graduate Employment Rate in Related Field	88.50%, 91.68%, 90.89%	91.15%	89.12%	92.02%
Graduation Rate	76.43%, 77.05%, 77.18%	76.89%	76.12%	78.19%
Graduate Earnings (<i>median earnings after 2 years</i>)	\$50,280, \$52,395, \$56,277	\$55,099	\$51,899	\$60,622
Experiential Learning	66.68%, 67.94%, 69.13%	69.11%	67.85%	70.13%
Community/Local Impact (<i>total enrolment as % of Toronto population</i>)	2.24%, 2.17%, 2.17%	2.19%	2.16%	2.19%
Institutional Strength/Focus (<i>as % of total enrolment</i>)	42.93%, 43.45%, 44.20%	43.88%	42.56%	45.21%
Investment & Innovation: Research Funding & Capacity (<i>% of Ontario system total</i>)	2.08%, 2.19%, 2.33%	2.20%	2.07%	2.42%
Institution-Specific Metric: Economic Impact: Number of startups	419, 402, 401	407	399	401

Note: TMU successfully met 2025-26 performance requirements on all SMA4 funding metrics which are measured relative to the 2025-26 minimum allowable level set by MCURES.

Setting 2026-27 Core Performance Measures

Indicator	Short-term Results	Current Level (April 2025)	Previous Level (April 2025)	Short-term Target	Time-frame	Long-term Objective
Enable Greater Student Engagement and Success through Exceptional Experiences						
NSSE: Undergraduate entire educational experience rating* (triennial)	🟡	69.3% (2023)	69.3% (2023)	75% – 78%	2026-27	↔️
CGPSS: Overall rating of the quality of graduate programs* (triennial)	🟡	82.6% (2025)	84.3% (2022)	83% – 86%	2027-28	↔️
FTE enrolment as share of target	🟢	100% (2025)	105% (2024)	100%	2026-27	↔️
Undergraduate	🟢	102% (2025)	101% (2024)	100%	2026-27	↔️
Graduate						
CSRDE: Percentage of students retained from Year 1 after 1 Year	🟢	89.8% (2025)	89.6% (2024)	88% – 91%	2026-27	⬆️
CSRDE: 5-year graduation rate	🟢	79.7% (2025)	76.9% (2024)	77% – 80%	2026-27	⬆️
Master's completion rates within 3 years	🟡	87.1% (2025)	88.2% (2024)	89% – 91%	2026-27	↔️
Increase SRC Excellence, Intensity and Impact						
Value and number of peer-adjudicated research grants per eligible faculty member	🟢	\$25,144 (2025)	\$26,745 (2024)	\$25,000 – \$24,000	2026-27	⬆️
	🟡	0.38 (2025)	0.40 (2024)	0.55	2026-27	⬆️
Total External Research Funding	🟢	\$131.4M (2025)	\$95.8M (2024)	\$13M – \$110M	2026-27	⬆️
Foster an Innovation Ecosystem						
Zone Learning Enrolment (FFTE)	🟢	670 (2025)	644 (2024)	650 – 700	2026-27	⬆️
Expand Community Engagement and City Building						
Mean entering average from secondary school	🟢	86.1% (2025)	85.7% (2024)	83% – 86%	2026-27	⬆️
Mean entering average in Master's programs	🟢	B+ (2025)	B+ (2024)	B+	2026-27	↔️
Positive print and online references to TMU	🟢	16,711 (2025)	13,856 (2024)	16,000	2026-27	↔️



Results: 🟡 & amber lettering = below short-term target 🟢 & green lettering = at or above short-term target 🟡 & black lettering = target applies to later year

Objective: ⬆️ Long-term improvement ↔️ Long-term maintenance

*Percentage of students reporting good, very good, or excellent.

Abbreviations: Consortium for Student Retention Data Exchange (CSRDE), National Survey of Student Engagement (NSSE), Canadian Graduate and Professional Student Survey (CGPSS)

DRAFT RESOLUTION

Re: 2026-2027 University Budget

BE IT AND IT IS HEREBY RESOLVED:

THAT the Board of Governors approves the 2026-2027 University Budget, as presented.

April 29, 2026

DRAFT RESOLUTION

Re: 2026-2027 University Fees

BE IT AND IT IS HEREBY RESOLVED:

THAT the Board of Governors approves the 2026-2027 Domestic Tuition Fees (including Continuing Education); International Fees; Non Tuition-Related Fees; Departmental Lab/Ancillary Fees; Service Fees; Residence Fees and Meal Plans, as presented.

April 29, 2026

BOARD OF GOVERNORS
April 29, 2026

AGENDA ITEM: Report on Educational Costs Directive under the *Ministry of Training, Colleges and Universities Act*

STRATEGIC OBJECTIVES:

- Academic
- Student Engagement and Success
- Space Enhancement
- Reputation Enhancement
- Financial Resources Management
- Compliance (e.g. legislatively required)
- Governance

ACTION REQUIRED: Approval

SUMMARY:

This report details compliance with the Ministry of Colleges, Universities, Research Excellence and Security (the “MCURES”) Directive on the Costs of Educational Material, the method used to communicate learning material costs, and plans to achieve one hundred percent (100%) compliance. MCURES mandates that an annual report be presented to the Board of Governors (the “Board”) and, following approval of the report by the Board, that it also be shared with MCURES.

BACKGROUND:

The Ministry of Colleges and Universities (“MCU”), now MCURES issued a Directive on the Costs of Educational Material in August 2024, under the *Ministry of Training, Colleges and Universities Act*.

This directive (remaining in effect until revoked or replaced, and effective for all courses beginning in or after January 2025) requires publicly assisted colleges and universities to inform students of the costs of all mandatory and optional textbooks and other learning materials in each course syllabus.

ATTACHMENT: Memorandum: Compliance Report: MCURES Directive on the Costs of Educational Materials (Winter 2026)

PREPARED BY:

Name: Sean Kheraj, Vice-Provost, Academic
Kimberley McCausland, Vice-Provost, University Planning
Date: April 9, 2026

APPROVED BY:

Name: Roberta Iannacito-Provenzano, Provost and Vice-President, Academic

Date: April 9, 2026

MEMORANDUM

To: Finance Committee of the Board of Governors, Toronto Metropolitan University

From: Sean Kheraj, Vice-Provost Academic; Kimberley McCausland, Vice-Provost University Planning

Subject: Compliance Report: MCURES Directive on the Costs of Educational Materials (Winter 2026)

Date: April 9, 2026

This report provides an analysis of Toronto Metropolitan University's (the "University") compliance with the Ministry of Colleges, Universities, Research Excellence, and Security (the "MCURES") directive concerning the transparency of educational costs for its students. The directive requires all publicly assisted universities to provide students with transparent information regarding educational costs (textbooks and learning materials) within course outlines.

The inclusion of pricing for educational materials is now a requirement for all University course outlines under [Senate Policy 166: Course Management](#):

7.3.4. Costs of textbooks and other learning materials.

7.3.4.1. individual pricing for any textbook or other learning material that is mandatory or optional for which a student would incur additional costs. In the event that the cost for the current year is not available at the time the course outline is prepared, the most recent cost should be included with a note indicating that it may change.

7.3.4.2. information as to whether there are any restrictions that would prevent a student from using a second-hand copy of the textbook or other learning material.

The University achieved a total compliance rate of **90% of courses for which information is available** for the Winter 2026 term. This reflects our ongoing commitment to providing students with financial transparency.

The MCURES directive aims to:

- Ensure students and their families can find information on educational costs with ease.
- Improve consistency across the post-secondary sector in publishing educational costs.
- Encourage the use of Open Educational Resources ("OERs") to reduce the financial burden on students.

The University Planning Office collected data on unique course-level data. This ensures that this report reflects the diversity of the curriculum rather than just the volume of individual sections.

Winter 2026 Overview:

Compliance Category	Course Count*	Percentage
Total Compliant	1,741	90%
Costs Not Included in Course Outline	186	10%
Total	1,927	100%

Key Insights:

- **Zero-Cost Leadership:** Notably, 49% (937 courses) of University courses have no costs for educational materials or optional costs.
- **Proactive Disclosure:** When combined with courses listing all costs, some costs, no costs, and those with optional/free alternatives, the vast majority of faculty are meeting provincial expectations of the directive (90%).

The Winter 2026 data confirms that the University is largely in compliance with provincial expectations. Moving forward, the Office of the Vice-Provost Academic will:

1. **Address missing information:** Engage with Faculties where no cost information was provided or information was missing to ensure alignment by the next academic cycle.
2. **Institutionalize Tools:** Investigate feasibility of implementing reminders in the Learning Management System for instructors concerning the inclusion of pricing for educational materials costs.

DRAFT RESOLUTION

Re: Report on Educational Costs Directive under the *Ministry of Training, Colleges and Universities Act*

BE IT AND IT IS HEREBY RESOLVED:

THAT the Board of Governors approves the Report on Educational Costs Directive dated April 9, 2026, under the *Ministry of Training, Colleges and Universities Act*, as presented.

April 29, 2026