

**BOARD OF GOVERNORS**  
**Thursday, November 26, 2015**  
 Jorgenson Hall – JOR 1410  
 380 Victoria Street  
**12:00 p.m. to 1:00 p.m.**

**AGENDA**

<b>TIME</b>		<b>ITEM</b>	<b>PRESENTER</b>	<b>ACTION</b>
<b>12:00</b>	<b>1.</b>	<b>IN-CAMERA DISCUSSION</b> (Board Members Only)		
<b>12:15</b>	<b>2.</b>	<b>IN-CAMERA DISCUSSION</b> (Executive Group Invited)		
		<b>END OF IN-CAMERA SESSION</b>		
<b>12:35</b>	<b>3.</b>	<b>INTRODUCTION</b>		
	3.1	Chair's Remarks	Janice Fukakusa	Information
	3.2	Approval of the November 26, 2015 Agenda	Janice Fukakusa	<b>Approval</b>
<b>12:40</b>	<b>4</b>	<b>REPORT FROM THE PRESIDENT</b>	Sheldon Levy	Information
	<b>5.</b>	<b>REPORT FROM THE SECRETARY</b>	Julia Shin Doi	Information
<b>12:50</b>	<b>6.</b>	<b>REPORT FROM THE PROVOST AND VICE PRESIDENT ACADEMIC</b>	Mohamed Lachemi	Information
	6.1	Mental Health	Heather Lane Vetere	Information
	<b>7.</b>	<b>DISCUSSION ITEMS</b>		
	7.1	<b>REPORT FROM THE CHAIR OF THE FINANCE COMMITTEE</b>	Mitch Frazer	Information
	<b>8.</b>	<b>CONSENT AGENDA</b>		
	8.1	Approval of the September 28, 2015 Minutes	Janice Fukakusa	<b>Approval</b>
	8.2	First and Second Quarter Financial Statements	Mitch Frazer	<b>Approval</b>
	<b>9.</b>	<b>FOR INFORMATION</b>		

- |             |            |   |                 |
|-------------|------------|---|-----------------|
| <b>1:00</b> | <b>10.</b> | <b>TERMINATION</b>                                  | Janice Fukakusa |
|             | <b>11.</b> | <b>NEXT MEETING OF THE BOARD - January 26, 2016</b> |                 |

In this, my last update to the Board of Governors, I would like to express my deepest thanks and appreciation for the privilege of serving Ryerson together. Over the past decade members of the Board have guided the university's course at a pivotal time of growth and development, with a willingness to support big dreams and strategic risk in a way that made everything possible.

I would like to pay special tribute to the deans I have had the honour to have as colleagues, and my executive group members over the years. I offer my strongest confidence in Mohamed Lachemi as interim president, my appreciation to Adam Kahan on taking development and alumni relations forward with giant strides and every good wish for the future, and my thanks to Rivi Frankle as interim vice president university advancement in the days to come. Most of all, I cherish all my interactions with our community on campus and more broadly – students, staff, faculty and partners – there are extraordinary days ahead for Ryerson thanks to all of you.

**Nelson Mandela Walk** – On October 7th a special ceremony dedicated Victoria Street between Gould and Gerrard as Nelson Mandela Walk, recognizing Ryerson's relationship with the late freedom fighter and symbol of reconciliation. A plaque marks the place crossed by the former South African president and his wife Graça Machel on their way to receiving honorary degrees from Ryerson in 2001. Following the ceremony, a reception was hosted by the Office of Equity, Diversity and Inclusion and we heard the annual Mandela EDI Lecture, this year entitled *Intergenerational Dialogue on Arts, Activism and the Academy*. Special thanks to Adam Kahan, Vice-President University Affairs, for leadership in this meaningful initiative.

**Royal visit** – On October 27th Ryerson was proud to host His Royal Highness, Prince Edward, Earl of Wessex, on a tour of the DMZ as part of his time in Toronto. Prince Edward's visit — his 37th to Canada — focused on youth entrepreneurship and fostering a culture of innovation, and he shared with the media that he was impressed with young people for coming up with fantastic ideas, and with an environment where ideas can be turned into something commercially viable. Prince Edward met with founders of several DMZ start-up companies, as well as Andre Bertram and Frank Nguyen, Grade 12 students working with Ryerson and St. Michael's Hospital on HeartWatch, their invention that tracks vital signs and can summon help in an emergency.

**Jack Cockwell donation** - On November 12th the university announced an \$8-million gift from the Jack Cockwell family and the Brookfield Partners Foundation, further strengthening student innovation and entrepreneurship at Ryerson, and bringing donations from the Cockwell family to more than \$28 million. In recognition and thanks, the Church Street development will be named in honour of Daphne Cockwell, Jack's mother, for her lifelong commitment to helping others. Designed by architects Perkins + Will, the Daphne Cockwell Health Sciences Complex will rise 27 storeys on Church Street just north of Dundas, adding 18,600 square metres of new space. The building will be the new home of Ryerson's School of Nutrition, School of Occupational and Public Health, the Midwifery Education program, the Daphne Cockwell School of Nursing, and more. Groundbreaking is planned in December or early in the new year.

## **Congratulations –**

- Janice Fukakusa, Chair of the Ryerson Board of Governors, has been recognized as one of the 25 most powerful women in banking by American Banker magazine for the third year in a row, noting her leadership on the \$5.4 billion acquisition of Los Angeles-based City National by RBC, and her service on charitable and public boards.
- The 2015 Association of Fundraising Professionals (AFP) GTA Chapter philanthropy awards recognized extraordinary contributions with a distinctive Ryerson connection:
  - Peter Gilgan, Outstanding Philanthropist Award
  - Salah Bachir (Doctor of Laws *honoris causa* '15), Outstanding Volunteer Award
  - Rogers Foundation (Ted & Loretta Rogers, Doctor of Laws *honoris causa* '04), Outstanding Foundation Award
- Three Ryerson distinguished visiting professors won seats in the October 19th federal election: Omar Alghabra (Mississauga Centre), Faculty of Engineering and Architectural Science and Ryerson alumnus (Mechanical Engineering '94)' Seamus O'Regan (St. John's), RTA School of Media; and Navdeep Bains (Mississauga-Malton), Ted Rogers School of Management, appointed to the Cabinet as Minister of Innovation, Science and Economic Development along with Ryerson local MPs Chrystia Freeland (University-Rosedale) as Minister of International Trade, and Bill Morneau (Toronto Centre) as Minister of Finance.

**Rankings** – Ryerson continues to make significant reputational gains across programs, research and services, as reflected in the following achievements in recent rankings:

- In the *Research Infosource Inc.* annual ranking of Canada's Top 50 Research Universities Ryerson has the highest increase in research income with a gain of 25.9 per cent in fiscal 2014 overall, in sharp contrast to national figures. For the first time in 14 years, combined university research income at Canada's Top 50 Research Universities failed to grow, shrinking by 1.6 per cent in fiscal 2014. Research Infosource also ranked corporate research partnerships, measuring grants or contracts received from corporate sources from 2010 to 2014, placing Ryerson third overall in the undergraduate category.
- For the first time, *The Economist* ranked Ryerson among the top 100 leading full-time MBA programs in the world. The six Canadian universities included in the 2015 ranking are York University's Schulich School of Business (#46), Western University's Ivey Business School (#66), Queen's University's Smith School of Business (#80), John Molson School of Business at Concordia University (#88), Ted Rogers School of Management at Ryerson University (#92), and HEC Montréal (#94).

**DMZ distinction** – The DMZ has been named the leading university-based incubator in North America by UBI Global, a Stockholm-based research organization specializing in benchmarking incubation programs. Up from second place last year, the DMZ ranked first among 60 programs of its kind in North America, based on more than 50 performance indicators, scoring highly in talent retention, economy enhancement and post-incubation relationships. DMZ dedication to supporting its companies was especially noted as a factor in generating outstanding economic impact, resulting in DMZ startups performing strongly against the regional benchmark with higher growth, survival and success rates. At the 2015 Business Excellence Awards hosted by the Toronto Region Board of Trade on November 4th, the DMZ was celebrated as the winner of the Local Economic Impact Award.

**Fall Convocation 2015** (*2014 figures*) – Four ceremonies on October 14-15th saw 2,142 (1,981) graduates eligible to cross the stage as Ryerson awarded 966 (915) undergraduate degrees and certificates, 717 (647) graduate degrees and certificates, and 459 (419) continuing education certificates. Our new graduates join more than 172,000 Ryerson alumni worldwide.

**Social Justice Week** – I was very pleased to give welcoming remarks opening our 5th Annual Social Justice Week, a strong and important Ryerson tradition. This year's theme was "Social Justice and Democracy: Arts, Activism and the Academy," and featured a compelling breadth of speakers, lectures and workshops, films and arts events on issues related to Indigenous solidarity, truth and reconciliation, the ethics of decent work, migrant worker's rights, and Black Lives Matter. Special thanks to Winnie Ng, Ryerson's CAW-Sam Gindin Chair in Social Justice and Democracy for continuing leadership; and to our community members and special guests.

**United Way** – The 2015 campaign has been launched with a higher goal of \$235,000 building on last year's success and increasing levels of participation and kind generosity. The campaign features events like the annual Chillin' on Gould lunch and the CN Tower Climb, and initiatives inspired by blue-and-gold spirit helping others. Special thanks are extended to the campaign steering committee: Rona Abramovitch, Office of the Provost; Tony Conte, Office of the Vice-President, Administration and Finance; Janet Hercz, Capital Projects and Real Estate; Heather Largy, Communications, Government and Community Engagement; Jennifer Mactavish, Yeates School of Graduate Studies; Terry Marks, Office of the Vice-President University Advancement; Kim McDonald, CGCE; Erin McGinn, CGCE; Troy Murray, Student Affairs; Catherine Parry, CGCE; Natasha Ramnath, CGCE; Gizelle Lao; and Kate Womby, Human Resources..

**Rams Fall Season** – Ryerson is expanding its presence in Ontario University Athletics (OUA) competition with continuing strength, the addition of new teams, and impressive results:

- men's baseball coached by Ben Rich made the playoffs for the first time, finishing the season in 6th place with a win-loss record of 7-11; pitcher Quinn Cumming (3rd year Environmental and Urban Sustainability) finished first in the OUA for innings pitched (46) complete games (4) and strikeouts (tied for first with 33);
- women's and men's cross-country coached by Tim Uksulainen fielded 21 student-athletes in their inaugural year of OUA competition;
- women's soccer finished one point out of a playoff spot with a 6-8-2 record for the season, which ties the program record for wins in a season (2014, 2011) and 20 total points (2007);
- men's soccer finished 5th in the nation and 1st in the OUA east with a record of 12-2-3, making it to the Final Four and winning the following major awards and distinctions:

CIS All-Canadians First Team: Raheem Rose

CIS All-Canadians Second Team: Martin Dabrowski

OUA East Most Valuable Player: Raheem Rose

OUA East Coach of the Year: Filip Prostran

OUA East First-Team All-Stars: Raheem Rose, Martin Dabrowski, Nick Lambis, Kyle Stewart

**President's missions** – Ryerson leadership in entrepreneurial development and startup support is renowned and growing, and it has been very interesting to visit incubators at different stages as the phenomenon of zone learning and business creation moves from an emerging strategy to a defining model.

**Cape Breton** – At the invitation of Cape Breton University chancellor (and Ryerson honorary doctorate '15) Annette Verschuren, and following up a previous visit with Valerie Fox, founding director of the DMZ, I was asked to share the Ryerson experience in directly connecting the nature and process of entrepreneurship to economic, social and cultural innovation. I met with members of the university Board of Governors, executive group, deans, graduate students, industry partners and startup CEOs and teams, and, especially young people taking the lead. Among the groups I met in a packed schedule reflecting keen interest in learning from Ryerson were directors, advisors and participants from the Verschuren Centre, Cape Breton Island Futures Fund, UIT Startup Immersion, Navigate Startup House; representatives from Atlantic Canada's Accelerator Propel ICT, Cape Breton Partnership, Innovacorp, and Prosperity Framework, all recognizing that universities are leading an evolutionary future.

**Prince Edward Island** – I have known Premier Wade MacLauchlan for a long time as a brilliant academic and strategist, and a native Maritimer deeply invested in the future of his province. When he went from President and Vice-Chancellor of the University of Prince Edward Island (1999-2011) to running for office, it was clear he was connecting his academic experience and his aspirations for the region. So it was a special privilege to meet with him and be invited to take part in a roundtable discussion with academic colleagues and community leaders on the creation of a DMZ environment and dedicated space in Prince Edward Island.

**India** – Returning to Zone Startups India, the site of our joint venture partnering Ryerson Futures Inc. and the Bombay Stock Exchange Institute, brings back all the great memories of the official opening, and the introduction of Ryerson international fellowships that have not only welcomed young entrepreneurs from India, but have expanded to other countries over the past several years. I was delighted to meet with ZSI start-ups, and very proud to participate in the announcement of the five startups selected (from 300 submissions!) to incubate their ventures at the DMZ in the 3rd edition of the Next BIG Idea contest, sponsored by the Government of Ontario in India.

### ***from the President's Calendar***

*October 1, 2015:* Ryerson hosted The Hon. J. Heath MacDonald, Prince Edward Island Minister of Economic Development and Tourism, on a campus visit as PEI is beginning to look at a strategy of economic development using DMZ as a potential model.

*October 6, 2015:* Henry Long, UK Trade and Investment came to Ryerson to discuss UK interest in continuing to develop relations with Ryerson on advancing an innovation agenda.

*October 8, 2015:* I attended a Toronto Region Board of Trade with a delegation from the Hong Kong University of Science & Technology, then hosted a tour of DMZ and a discussion about their interest in advancing relations with Ryerson and Ontario universities.

*October 8, 2015:* Every year I am delighted to host a reception with the President's Circle of Scholars and learn more about their aspirations – it is an inspiration to have a chance to talk to the recipients of the president's national entrance scholarships at Ryerson.

*November 4, 2015:* I was pleased to host a lunch with Professor Kurt Schmoke, president of the University of Baltimore, Ryerson International Director Marsha MacEachrane, and Ryerson Futures Managing Director Alan Lysne, to discuss entrepreneurial development and support.

*November 5, 2015:* Victor Dodig, President of CIBC, was on campus to tour DMZ and discuss the development of a Canadian culture of investment in young people and innovation.

*November 5, 2015:* At the Distillery District, it was heartwarming to see friends new and old at the annual TVO fundraising gala, kindly naming me guest of honour but more importantly gathering all of us in support of public television and our learning communities.



This month marks the end of an era at Ryerson. On behalf of the university community, especially our students, and our partners and friends here at home and around the world, I am proud to place on the record our profound acknowledgement and resounding thanks to Sheldon Levy for his extraordinary contributions as our visionary president from 2005-2015. His dedication to academic excellence and innovation, student success, a culture of inclusion, and creative city-building have transformed Ryerson and grown its reputation – enriched by his strategic genius, openness and collegiality, and the genuine warmth of his inimitable personal style. It is an honour to serve as interim president with the example of his leadership, ingenuity, and focus on the future as an inspiring and joyful guide.

**Truth and Reconciliation** – In response to the Truth and Reconciliation Commission report delivered earlier this year, and in particular the recommendations on postsecondary education, Ryerson has launched a community-wide consultation focusing on the commission’s call for increased access to post-secondary education for aboriginal students. I have asked Denise O’Neil Green, assistant vice-president/vice-provost equity, diversity and inclusion, supported by the university’s aboriginal elder, Joanne Dallaire, to lead the discussion founded in the values and priorities of our Academic Plan and expressed in the commitment that Ryerson will “cultivate relationships with Aboriginal communities and students to create an educational environment that embraces and supports Aboriginal perspectives and experiences, and builds community for Aboriginal people.” Ryerson has excellent resources for the preparation of this response in the leadership, expertise and insight of the Aboriginal Education Council, Ryerson Aboriginal Student Services, Aboriginal Liaison/Admissions Officer, Aboriginal Human Resources Consultant and the First Nations, Metis and Inuit Faculty, Instructors and Staff Community Group, Centre for Indigenous Governance, and others both on and off campus – inspired by the Eagle Staff and Star Blanket as symbols of our partnership working together to advance this significant priority.

**Congratulations –**

- Akua Benjamin, School of Social Work, was honoured with a Lifetime Achievement Award by the Urban Alliance on Race Relations, for her leadership as a social activist, teacher and scholar. Dr. Benjamin is the 2014 YWCA Woman of Distinction in Social Justice, and was among the 1,000 women nominated for the Nobel Peace Prize in 2005.
- Ann Cavoukian, Executive Director, Ryerson Privacy & Big Data Institute, is among the 2016 *Canadian Business Power 50* announced November 17th, for establishing “privacy-by-design” as the international standard embedding user privacy alongside normal business practices, and raising the bar for handling data with care in an age when the Internet of Things will unleash a host of connected devices capturing reams of personal information.

- Vincent Hui, Architectural Science and co-director of the Ryerson Design Fabrication Zone, is one of five recipients of the 2014-15 Ontario Confederation of University Faculty Associations (OCUFA) Teaching and Academic Librarianship Awards for exceptional contributions to the quality of higher education in Ontario.
- Ruth Panofsky, English, won a 2015 Canadian Jewish Literary Award as editor of *The Collected Poems of Miriam Waddington: A Critical Edition* (University of Ottawa Press).
- Kathryn Woodcock, School of Occupational and Public Health, and director of the Ryerson THRILL (Tools for Holistic Ride Inspection Learning) Laboratory, is one of four inaugural recipients of the Technical Standards and Safety Authority (TSSA) Safety Awards for innovative research contributing to the safety of amusement parks across North America.
- At the annual City of Toronto Student Excellence Awards presentation on October 17th, Ryerson won three of the six awards recognizing the contributions of international students to Toronto's economic and socio-cultural development. Thanks to everyone involved in the nominations and congratulations to the recipients:
  - José Mario Rosales Montenegro (El Salvador) in the Arts and Culture category;
  - Ellen Hibbard (United States of America) in the Academic Excellence category;
  - Arif Abu (Bangladesh) in the Professional Achievement category.
- Arlene Throness, coordinator of Rye's Homegrown, is the recipient of the Rising Star Award from the Toronto Botanical Garden Aster Awards program for her work advancing urban farming with the Ryerson rooftop and community gardens.
- 7D Surgical Inc., led by Victor Yang, Electrical Engineering, Canada Research Chair in Bioengineering and Biophotonics, is among the nine winners of the 2015 *Orthopedics This Week* Best New Spine Technology Award for the Envision 3D™ image-guided surgical navigation system, judged by a panel of internationally renowned research surgeons.
- Hossein Rahnama, RTA School of Media and director of research and innovation at the DMZ, has been appointed visiting scholar with the MIT Media Lab Human Dynamics Group and Changing Places Group, contributing to world-leading Big Data research advancing connected cities and sustainable behaviour.
- Vanier Canada Graduate Scholarships have been awarded to Ryerson PhD students Merriam Haffar, Environmental Applied Science and Management, for the study of trade-offs in corporate sustainability reporting and the development of a decision-making tool; and Eno Hysi, Biomedical Physics, for the development of quantitative photoacoustic imaging and analysis techniques in the detection of cancer cells.
- Bob McKenzie (Journalism'79) has been honoured with the Elmer Ferguson Memorial Award for hockey journalism, voted by the Professional Hockey Writers' Association and recognized in the media wing of the Hockey Hall of Fame, for his 35-year career as the "Hockey Insider," and the definitive authority on breaking news from every corner of the hockey world.
- Matthew Vocino, Sport Media student and volunteer for Muscular Dystrophy Canada, Make-A-Wish Canada, and Learning for Hope, is the inaugural recipient of the Barbara Turnbull



Award, a tribute to the journalist and social justice advocate, providing a \$1,000 award to a disabled student studying in the Faculty of Communication and Design each year.

- MBA teams launched this year's case competitions on the podium, with 3rd place in the Scotiabank MBA Ethics in Action competition at Dalhousie University – where Chris MacDonald, Director of the Ted Rogers Leadership Centre and Founding Director of the Jim Pattison Ethical Leadership Education and Research program was a featured speaker – and 1st Place in the PrimeTime Sport Innovation competition at Ryerson.
- Marzia Fada and Keikhosrow Tahmoureszadeh (Civil Engineering), were awarded 1st Place in the American Concrete Institute (ACI) Pervious Concrete Student Competition (cylinder performance category) at the Concrete Convention and Exposition held in Denver, Colorado on November 8th-12th.
- The G. Raymond Chang School of Continuing Education received gold, silver and bronze awards for its Transform ad campaign at the 2015 University Professional and Continuing Education Association (UPCEA) Marketing Awards; and the Division Award for its winter 2015 TTC Takeover strategy. UPCEA was founded in 1915 and serves more than 400 institutions in North America.
- In the 2015 Magenta Foundation 'Flash Forward' competition for emerging photographers from Canada, the U.S. and the U.K., Ryerson artists won 10 out of 35 awards across Canada, judged by an international panel of experts from magazines, museums and universities:

Laurence Butet-Roch (MFA Digital Media)  
Jordan Campbell (Image Arts '14)  
Marta Iwanek (Journalism '12)  
Dylan McArthur (4th yr Image Arts)  
Wynne Neilly (Image Arts '12)  
Andrew Savery-Whiteway (Image Arts '15)  
Kate Schneider (MFA Documentary Media '09)  
Paul Swanson (Image Arts '15)  
Ryan Walker (MFA Documentary Media '13)  
Daphne Yuen (BFA Image Arts '14)

**Big Data talent gap** – The first-of-its-kind national multi-sector study, *Closing Canada's Big Data Talent Gap* estimates between 10,500 and 19,000 professionals with deep data and analytical skills are required for roles such as Chief Data Officer, Data Scientist, and Data Solutions Architect. The gap for professionals with solid data and analytical literacy to make better decisions is estimated at a further 150,000, such as those required for roles like Business Manager and Business Analyst. Working with senior information technology and information management leaders across Canada, the white paper released by Canada's Big Data Consortium proposes six strategies to expand academic and training programs in response to employer needs, and to enhance Canada's ability to innovate, compete, and grow the economy. The Consortium was launched by Ryerson in 2014 to bring industry, government, and academia together to collaborate on key issues related to big data and analytics. Founding partners include: Ryerson University, Concordia University, Dalhousie University, Simon Fraser University,

Deloitte, Information Technology Association of Canada, CIO Association of Canada, TMX Group Inc., SAS, and the Government of Canada.

**Entrepreneurial leadership** – Ryerson initiatives and achievements continue to advance “firsts” in learning and partnership at the innovative edge. Current examples include:

- *Hack-cessibility* was the first event in Ryerson’s Policy Innovation Platform, a pilot initiative that took place between October 23th and November 6th bringing together students, businesses, the accessibility community, entrepreneurs and policymakers to envision digital media solutions to accessibility challenges. In 2015, Ontario celebrates 10 years of the Accessibility for Ontarians with Disabilities Act (AODA), which made Ontario the first jurisdiction in Canada with legislation that sets out a clear goal and timeframe for accessibility by 2025. Mentors and workshops supported participants as they tackled this challenge and pitched their solutions before a distinguished panel of experts. Winning teams received a total of \$9,000 in prizes, as well as the opportunity to incubate their projects at Ryerson. The platform is sponsored by Ryerson’s Brookfield Institute for Innovation and Entrepreneurship and the government of Ontario.
- *Be3Dimensional* was the first 3D printing conference and exhibit held in Toronto, co-hosted by Ryerson and Think2Thing, a leader in 3D printing technologies founded by award-winning photographer Edward Burtynsky and designer David Didur, partners in Ryerson’s Advanced Manufacturing, Design and 3D Printing Lab. Nearly 1,000 people attended the two-day event on October 23rd-24th to hear international experts from around the world discuss the disruptive impacts that 3D printing technologies are having on design and product development, and the importance of understanding how to apply these technologies in various industries, including industrial design, architecture, advanced manufacturing, fashion, medical technology and the arts – as well as the implications for society as a whole.

**Ryerson in the community** – The was proud to host two events in the first week of November that reflected city-building at its most fundamental, caring and hopeful:

- On November 2nd Ryerson hosted its first-ever citizenship ceremony on campus for thirty new Canadians. It was very meaningful to welcome and congratulate them, to share my own experience coming to Canada thirty years ago, and to express our understanding of the challenges they face and our confidence in the strength of their decision, faith in opportunity, and a bright future in the nation that is now their home.
- On November 8th Ryerson was proud to host Homeless Connect Toronto at the Mattamy Athletic Centre. Over 70 community services offered an array of care and counselling including haircuts, clothing banks, health screening and resources, housing support, employment counseling, legal aid, library support, and more – with Citypak, a Chicago-based project, providing backpacks uniquely designed to help the homeless, distributed in Canada for the first time at the MAC event. Special thanks to Ryerson Eats, and all the agencies, volunteers and participants who made it a very special day.



**BOARD OF GOVERNORS MEETING**  
**November 26, 2015**

**AGENDA ITEM:   Mental Health Presentation**

**STRATEGIC OBJECTIVES**

- ☐ Academic
- ☒ Student Engagement and Success
- ☐ Space Enhancement
- ☐ Reputation Enhancement
- ☐ Financial Resources Management
- ☐ Compliance (e.g. legislatively required)
- ☐ Governance

**ACTION REQUIRED:**   For Information

**SUMMARY:** Universities and colleges across Ontario are seeing increased numbers of students seeking counseling support and academic accommodations for mental health related disorders and illnesses. As part of its response, Ryerson established a campus-wide Mental Health Advisory Committee; provides individual and group therapy through its longstanding Centre for Student Development and Counselling; received support from the province’s Mental Health Innovation Fund for five collaborative initiatives; will be reviewing Senate policy; and is currently promoting mental well-being through the Student Life led-campaign called #TakeCareRU.

**BACKGROUND:** For the past two years, the topic of mental health has been included in the COU training for university boards. There was a request to share similar information with the Ryerson Board to increase awareness and understanding of the issues as they relate to Ryerson. Please see attached Power Point presentation slides for more information.

**PREPARED BY:**

Name:           Heather Lane Vetere, Vice-Provost Students  
Date:           November 18, 2015

**APPROVED BY:**

Name:           Mohamed Lachemi, Provost and Vice President Academic  
Date:           November 18, 2015

# **Mental Health at Ryerson**

**Heather Lane Vetere, Vice-Provost Students**  
Board of Governors – November 26, 2015

# What we know

## **20% of Canadians**

will experience a mental illness in their lifetime

## **15 to 24 year olds**

are more likely to experience mental illness and/or substance use disorders than any other age group

## **1/3 of Canadians**

Who seek mental health care report that their needs are unmet or partially met





# What we know about Ryerson students

Survey conducted in  
Spring 2013

Instrument: National  
College Health  
Assessment

Data about students'  
habits, behaviours  
and perceptions on  
health related topics





## Survey data – spring 2013

In the last 12 months I have felt...	Ryerson %	Ontario %
Things were hopeless	61.6	56.9
Overwhelmed by all I had to do	90.5	89.7
Exhausted (not from physical activity)	87.7	86.9
Very lonely	63.6	66.2
Very sad	70.8	70.4
Overwhelming anxiety	61.2	57.9
Overwhelming anger	50.5	43.9
So depressed it was difficult to function	43.6	40.1

## Survey data – spring 2013

Been diagnosed or treated for	Ryerson %	Ontario %
Anorexia or bulimia	2.0	1.9
Anxiety	12.6	12.2
ADHD	2.1	2.5
Bipolar disorder	0.9	1.1
Depression	9.8	10.0
OCD	1.7	1.9
Panic attacks	5.3	5.7
Phobia	1.8	1.2
Schizophrenia	0.3	0.2
Substance abuse or addiction	1.2	0.7
Other addiction or mental health condition	3.1	3.0

# Ryerson Mental Health Advisory Committee

Creating a comprehensive mental health strategy for the university

Developed a Ryerson statement of commitment to mental well-being

Four working groups:

1. Awareness, education and training;
2. Curriculum and pedagogy;
3. Policy and procedures;
4. Services and programs

**Mental Wellbeing**

Home About Students Faculty & Staff Families of Students Mental Health at Ryerson In Crisis? Get Help

**For Students**

**For Families of Students**

**For Faculty & Staff**

**Mental Health at Ryerson**

**Ryerson Mental Wellbeing. Everyone's Responsibility.**

This website has information for all of us: students, staff, faculty, and families of students. It offers resources that can help you get help, help others, and/or find out more about mental health and wellbeing. All the resources on this website are available on-campus, in our communities, or online, so you can access the support you need, in the way you need.

**Ryerson Statement of Commitment to Mental Wellbeing**

Ryerson is committed to the success of all its community members by creating an environment that is supportive of mental well-being. This includes an ongoing dedication to creating and sustaining a supportive campus culture and institutional ethos without stigmatization and discrimination with regard to mental health.

**ARE YOU IN CRISIS?**  
Get help now !

# Centre for Student Development & Counselling

Individual and group therapy

Workshops, outreach and consultation

The screenshot shows the website for the Centre for Student Development & Counselling at Ryerson University. The header includes the Ryerson University logo and a search bar. The main navigation bar lists: Home, About Us, Students, Faculty and Staff, Parents, and Virtual Library. The page title is "Student Development & Counselling" under the heading "STUDENT AFFAIRS > HEALTH & WELLNESS". A sidebar on the left contains links: "If you are in Crisis", "Safe House", "Other Ryerson Community Supports", and "Brochures". The main content area features a yellow box with the text "In crisis and need immediate support ?" followed by contact information: "9AM - 5PM : Call Ryerson's Counselling Centre 416-979-5195" and "After 5PM : Call Student Helpline -Good2Talk 1 866 925 5454". Below this is a section titled "Additional Information & Resources" with two paragraphs of text.

Ryerson University

my.ryerson.ca | Directory

Search Ryerson.ca

STUDENT AFFAIRS > HEALTH & WELLNESS

## Student Development & Counselling

Home About Us Students Faculty and Staff Parents Virtual Library

If you are in Crisis  
Safe House  
Other Ryerson Community Supports  
Brochures

**In crisis and need immediate support ?**  
**9AM - 5PM :** Call Ryerson's Counselling Centre 416-979-5195  
**After 5PM :** Call Student Helpline -Good2Talk 1 866 925 5454

**Additional Information & Resources**

If you are in crisis and in need of immediate attention, please drop by the Centre (JOR 07) or call our receptionist at 416-979-5195 and indicate the urgent nature of your concern. We have "on call" appointments available daily to respond to emergency situations. An emergency may involve your safety and well-being or that of another person being at risk including thoughts and plans about harming yourself or someone else.

If you are in distress and in need of help, don't wait. If you are uncomfortable conveying the exact nature of your concern to our receptionist when you call or come in you can simply indicate where you are on a ten-point scale with 0 being not at all at risk to

# Other mental health initiatives on campus

Ontario Search News Contact Us Français

**Newsroom**

News Release

## Improving Mental Health for Postsecondary Students

### Ontario Funds 14 Projects to Support Student Well-being

January 16, 2015 10:30 A.M. | Office of the Premier

Ontario is supporting 14 projects that will help more postsecondary students get access to mental health services faster.


Premier Kathleen Wynne announced these investments today at Sault College in Sault Ste. Marie. Sault College's Mental Health Hub and EGale Canada Human Rights Trust are receiving funding to support existing projects. The province will support 12 new projects at colleges and universities across Ontario through the Mental Health Innovation Fund.

Fully 70 per cent of mental health and addiction issues start when people are young, so identifying and treating them early helps young people get back on track to achieving their full potential. The funding announced today focuses on helping students who are Aboriginal, have addiction issues, or face mental health or addiction issues while transitioning from high school to college or university.

**Download**

- Download Text
- Download Electronic Press Kit

**Photos**



Improving Mental Health for Postsecondary Students



## I'm feeling...

Stressed  
Anxious  
Depressed  
Overwhelmed  
Alone  
Lost

### You're not alone.

Come join our Take Care groups.

**#TAKECARERU**

Learn more at [studentlife.ryerson.ca/takecareru/groups](http://studentlife.ryerson.ca/takecareru/groups)



# Thank you. Questions?



**Ryerson  
University**





**BOARD OF GOVERNORS**  
**Monday, September 28, 2015**  
**Jorgenson Hall – JOR 1410**  
**380 Victoria Street**  
**2:30 p.m. to 4:30 p.m.**

Minutes of a meeting of the Board of Governors of Ryerson University (the “University”) held on Monday, September 28, 2015 at 2:30 p.m. in Jorgenson Hall, JOR-1410.

**ATTENDANCE:**

**Present:** J. Fukakusa (Chair), M. Maheux (Vice Chair), L. Bloomberg, S. Levy, M. Al Zaibak, L. Amleh, J. Austin, C-A Bissonnette, M. Frazer, C. Hilken, J. Machado, R. Richards, H. Rosen, A. Saloojee, D. Sookram, P. Sugiman, R. Traill, H. Van Dyk, P. Yaffe

**Regrets:** A. Snobar, C. McGee, N. Mohamed

**Board Secretariat:**

J. Shin Doi, General Counsel and Secretary of the Board of Governors  
C. Redmond, Governance Officer

**Others Attending**

M. Lachemi, Provost and Vice President Academic  
J. Winton, Vice President, Administration & Finance  
A. Kahan, Vice President University Advancement  
W. Cukier, Vice President Research and Innovation  
E. McGinn, Assistant Vice-President, Communications, Government and Community Engagement  
P. Stenton, Deputy Provost and Vice Provost University Planning  
A. Casey, Executive Director, Office of Provost and Vice President Academic  
M. Ng, Executive Director, Office of the President  
S. Zolfaghari, Vice Provost Faculty Affairs  
C. Evans, Vice Provost Academic  
H. Lane Vetere, Vice Provost Students  
C. Sass-Kortsak, Assistant Vice President, Human Resources  
D. O'Neil Green, Assistant Vice President and Vice Provost Equity, Diversity and Inclusion  
E. Stroback, Executive Lead Capital Projects and Real Estate

1. **IN-CAMERA DISCUSSION (Board Members Only)**
2. **IN-CAMERA DISCUSSION (Senior Management Invited)**
3. **END OF IN-CAMERA SESSION**
4. **INTRODUCTION**
5. **REPORT FROM THE CHAIR**

The Chair reported that in order to accommodate the Presidential Search Committee, Board meetings may need to be shorter in length. To assist in this initiative Committee presentations would not be repeated at Board meetings. Board members are encouraged to attend Committee meetings to view the original presentations if they are interested.

The Chair welcomed Board members back and introduced new members to the Board: Students members; Jessica Machado, Cormac McGee, Hannah Van Dyk; Teaching Faculty members: Anver Saloojee and Pamela Sugiman; Administrative Staff member John Austin; and welcome back to alumni Board member Rhiannon Traill

The Chair thanked the Office of the Vice President, Administration and Finance for the bag of greens from Ryerson's HomeGrown and John Austin and the Student Affairs department for the RU Student Life calendar.

The Chair reminded Board members about the tour of Rye's Home Grown after the Board meeting.

The Chair encouraged Board members to participate in the upcoming Convocations on October 14 and 15.

5.1. **Approval of the September 28, 2015 Agenda**

The agenda was approved as presented.

6. **REPORT FROM THE PRESIDENT**

The President introduced a video that paid tribute to Honorary Board member Jack Cockwell.

Hannah Van Dyk read a prepared statement by Board Member Cormac McGee and Vice President Education of the Ryerson Student Union. The statement spoke to the success of

the welcome back concert which featured Drake and the successful collaboration of the students and the administration in making the concert and the parade such a success. The statement thanked the President, Provost and Vice Provosts Students for their support.

Erin McGinn spoke of the October 7 event that will dedicate Victoria Walkway as Nelson Mandela Walk. This is taking place during Social Justice Week and just before the Nelson Mandela Lecture on the same day.

Sheldon Levy asked Anver Saloojee to discuss his uncles' active involvement with the African National Congress and the peace negotiations which paved the way to the end of apartheid.

The President asked Michele Maheux to speak of the partnership between Ryerson and Toronto International Film Festival. Two Ryerson Alumni, Andrew Cividino who directed "Sleeping Giant" and Stephen Dunn, who directed "Closet Monster" were chosen as the best Canadian film makers of the festival.

The President then spoke of the success and the star power of the David Foster Charity event at the Mattamy Athletic Centre.

The President then spoke briefly of the upcoming Presidential transition and the three transition reports that he will be issuing. There will also be transition meetings with the Chair of the Board. The President said that all government issues and COU meetings have been transferred to the Provost and Vice President Academic. Files are currently being transferred to the Vice Presidents portfolio. Issues with regards to student engagement, capital projects and city building will all be handled.

The President spoke of the success of the Pan Am Games at the Mattamy Athletic Centre

## **7. REPORT FROM THE VICE PRESIDENT ADMINISTRATION AND FINANCE**

### **7.1. Rye's HomeGrown – Leading Toronto's Agritecture Movement**

Janice Winton introduced Arlene Throness, Urban Agriculture Co-ordinator of Rye's HomeGrown. Ms. Throness spoke of the project's history; the University's rooftop farm and Ryerson's emerging role in the agritecture movement and the next steps that would expand the reach of the program both at Ryerson and in the city.

## **8. REPORT FROM THE SECRETARY**

The Secretary congratulated Janice Fukakusa on being named by American Banker Magazine one of the top 25 most powerful woman in banking in the world.

The Secretary thanked the Board Chair for hosting the Board Dinner and Reception which was a great success.

The Secretary noted the annual Board assessment summary was available in the Board materials and thanked the Board Secretariat team for their hard work.

The Secretary reported that the President and the Chair jointly hosted an orientation breakfast for new Board members. Financial Literacy sessions hosted by Janice Winton and Joanne McKee had recently begun and would be followed by several more sessions. A Pension Literacy session taught by Christina Sass-Kortsak and Jan Neiman would be scheduled later in the Board year.

The Secretary reported that the 2015 Conference of Ontario University Board Members presented by the Council of Chairs of Ontario Universities, will be held on November 6 and 7. Board members who are interested in attending should contact the Board Secretariat team.

The Secretary requested that for confidentiality purposes Board materials should be given to the Board Secretariat staff before leaving the room.

## **9. REPORT FROM THE PROVOST AND VICE PRESIDENT ACADEMIC**

### **9.1. Provost's Report - The Academic Year Ahead**

Mohamed Lachemi welcomed back academic leaders and presented highlights of last year's academic accomplishments, the success of year one of the academic plan and the recent appointments of Charles Falzon, Dean, Faculty of Communication and Design and Brian Lesser, Chief Information Officer. The Provost spoke of the strong numbers of the Fall enrolment and the quality of the students applying to the University; the first Loran Scholar; the creation of a new service hub to assist in student engagement; research partnerships, the creation of new zones and international partnerships.

### **9.2. Referendum Request from the Ryerson Arts Society**

Heather Lane Vetere introduced the Ryerson Arts Society referendum and gave background information about the rationale for the referendum request.

Marzia Riaz, President of the Ryerson Arts Society presented the rationale for holding a referendum amongst Faculty of Arts students. Ms. Riaz discussed the benefits, programs and professional development opportunities that the creation of a student fee would provide the society.

Darius Sookram congratulated Ms. Riaz for taking this initiative and said that he and former Board member Stephen Kassim tried to start an arts society previously and was glad to see that the society had been formed.

**BE IT AND IT IS HEREBY RESOLVED:**

***THAT the Ryerson Election Procedures Committee be authorized to hold a student referendum, at a time to be determined, amongst Faculty of Arts students enrolled in full-time undergraduate programs, to seek approval for the creation of a fee of \$30.00 per semester, starting in September 2016, to be paid by all undergraduate students enrolled in a full-time Faculty of Arts program, to fund the operation of the Ryerson Arts Society.***

***THAT the compulsory fee be adjusted for inflation annually according to the Toronto Consumer Price Index (CPI); and***

***THAT the specific wording of the referendum question be subject to approval by the Provost and Vice President Academic.***

**10. DISCUSSION ITEMS**

**11. REPORT FROM THE CHAIR OF THE EMPLOYEE RELATIONS AND PENSION COMMITTEE**

Mitch Frazer, Chair of the Employee Relations and Pension Committee reported that the Committee met on Tuesday, September 22, 2015 and recommended filing the January 1, 2015 Ryerson Retirement Pension Plan valuation with the regulators and the approval of Towers Watson for retention as Ryerson's Actuaries for 2016. The Committee briefly discussed the Annual Pension Governance Report and the OMERS Quarterly Fund.

The Committee also recommended the approval of the Statement of Investment Policies and Procedures (SIP&P) for the Ryerson Retirement Pension Plan

Ryerson Retirement Pension Plan Valuation Report and Filing of Report with Regulators

**BE IT AND IT IS HEREBY RESOLVED:**

***THAT the report on the Actuarial Valuations for the Ryerson Retirement Pension Plan (RRPP) as at January 1, 2015, be approved and filed with the regulatory authorities by September 30, 2015.***

Appointment of the Actuary for the Ryerson Retirement Pension Plan

**BE IT AND IT IS HEREBY RESOLVED:**

***THAT Towers Watson be retained as Actuary for the Ryerson Retirement Pension Plan (RRPP) for the calendar year 2016.***

Questions were asked about pension indexing. The President gave the background to this

issue and Mitch Frazer said that the University is following actuarial practice. For the approval of filing, indexing does not need to be included.

The Committee Chair thanked Christina Sass-Kortsak and Jan Neiman for their work on gathering the information

Statement of Investment Policies & Procedures (SIP&P)

**BE IT AND IT IS HEREBY RESOLVED:**

***THAT the Statement of Investment Policies and Procedures (SIP&P) for the Ryerson Retirement Pension Plan approved as presented; and thereafter be filed with the Financial Services Commission of Ontario.***

**12. CONSENT AGENDA**

**13. Approval of the June 26, 2015 Minutes**

The minutes were approved as presented.

**14. TERMINATION**





**BOARD OF GOVERNORS MEETING  
November 26, 2015**

**AGENDA ITEM:** First and Second Quarter Financial Statements

**STARTEGIC OBJECTIVES**

- ☐ Academic
- ☐ Student Engagement and Success
- ☐ Space Enhancement
- ☐ Reputation Enhancement
- ☒ Financial Resources Management
- ☐ Compliance (e.g. legislatively required)
- ☒ Governance

**ACTION REQUIRED: Approval**

**SUMMARY:**

The quarter financial statements for the period ending October 31, 2015 indicate that Ryerson is on track to meet the 2015/16 approved budget with the following notable highlights:

**HIGHLIGHTS:**

- The cash position and net assets continue to be in a solid position and are projected to be higher at April 30, 2016 than the previous year end.
- Accounts receivable and deferred revenues are at their highest point at this time given that winter term fees have been assessed but are not yet due nor earned as of October.
- All other assets and liabilities are trending as expected for this time of year.
- Tuition revenues and enrolment-based grants are projected to increase due to fall term enrolment increases.
- Salaries and benefits are expected to increase in academic units to support the enrolment increases.
- Non salary costs such as materials and supplies and student bursaries and scholarships are also projected to increase on account of enrolment increases.
- Revenues earned less expenses incurred are currently approximated at \$23m by fiscal year end after the unrealized loss of \$1m for unrealized loss on the SWAP (this figure is subject to volatility in market conditions).
- Net assets will be impacted as well by the volatility from the employee future benefits for pension and other benefits which are dependent on actuarial assumptions and related market conditions that may occur at fiscal year end.

Attached:

- First and second quarter financial statements (unaudited) for the period ended October 31, 2015.

**COMMUNICATIONS STRATEGY: NA**

**PREPARED BY:**

Name Joanne McKee, Chief Financial Officer  
Tim Chiu, Controller  
Ivan Gottlieb, Director, Financial Planning

Date November 18, 2015

**APPROVED BY:**

Name Janice Winton, Vice President Administration and Finance

Date November 18, 2015

Financial Statements  
Oct. 31, 2015  
*(unaudited)*

**Ryerson University**  
**CONSOLIDATED BALANCE SHEETS**

[amounts in thousands]

	3 Months Ended July 31, 2015 (Unaudited)	6 Months Ended October 31, 2015 (Unaudited)	Year Ended April 30, 2015 (Actual)	Year Ended April 30, 2016 (Projected)	Comments
	\$	\$	\$	\$	
<b>ASSETS</b>					
<b>Current</b>					
Cash, cash equivalent & short term investments	105,663	158,864	130,461	158,046	Cash + Investments together are consistent with prior year's seasonal trend
Accounts receivable	36,692	131,911	28,852	32,000	Normal seasonal pattern - winter fees assessed but not due
Prepaid expenses	2,315	1,919	4,163	4,200	Normal seasonal pattern
Inventories	2,529	3,517	1,432	1,500	Normal seasonal pattern
Current portion of long-term note receivable	238	243	234	248	Student Campus Centre
<b>Total current assets</b>	<b>147,437</b>	<b>296,454</b>	<b>165,142</b>	<b>195,994</b>	
Investments (endowment & capital purposes)	223,021	219,397	229,068	212,817	Cash + Investments together are consistent with prior year's seasonal trend
Employee future benefits - pension	128,053	128,053	128,053	128,053	Will be determined by actuaries at year end
Long-term note receivable	5,614	5,552	5,677	5,428	Student Campus Centre
Capital assets, net	995,226	996,101	997,921	1,006,291	Capital Plan
<b>Total Assets</b>	<b>1,499,350</b>	<b>1,645,557</b>	<b>1,525,861</b>	<b>1,548,583</b>	
<b>LIABILITIES AND NET ASSETS</b>					
<b>Current</b>					
Accounts payable and accrued liabilities	45,656	57,172	66,287	67,000	Normal seasonal pattern
Deferred revenue	14,339	143,144	18,628	21,000	Includes variations in the timing of government grants & deferral of winter tuition
Current portion of long-term debt	5,992	6,058	5,847	6,254	Reflects current portion of BMO & TD loan.
Current portion of fair value of interest rate swap	7,245	7,270	7,131	7,270	Reflects current portion of SWAP at fair value per NFP standards
<b>Total current liabilities</b>	<b>73,232</b>	<b>213,644</b>	<b>97,893</b>	<b>101,524</b>	
Employee future benefits - other	21,155	21,155	21,155	21,155	Will be determined by actuaries at year end
Long-term debt	172,736	171,183	174,246	167,992	Reflects BMO & TD loan.
Fair value of interest rate SWAP	41,110	41,266	40,463	41,266	Reflects SWAP at fair value per NFP standards
Deferred revenue contributions	53,084	49,583	58,854	60,000	Externally restricted grants and donations received in advance of expenditures
Deferred capital contributions	196,166	195,388	197,790	197,345	Externally restricted grants and donations for capital purposes, amortized over the life of the assets
<b>Total Liabilities</b>	<b>557,483</b>	<b>692,219</b>	<b>590,401</b>	<b>589,282</b>	
<b>Net assets</b>					
Endowments	117,014	117,105	116,927	117,427	Donations and matching grants
Other	824,853	836,233	818,533	841,874	See statement of Net Assets attached
<b>Total Liabilities and Net assets</b>	<b>1,499,350</b>	<b>1,645,557</b>	<b>1,525,861</b>	<b>1,548,583</b>	

**Ryerson University**  
**CONSOLIDATED STATEMENT OF OPERATIONS**

[amounts in thousands]

	3 Months Ending July 31, 2015 (Actual) Q1 \$	6 Months Ending October 31, 2015 (Budget) Q2 \$	6 Months Ending October 31, 2015 (Actual) Q2 \$	Variance (Actual-Budget) \$	Year Ended April 30, 2016 Projected \$	Comments
<b>REVENUE</b>						
Operating grants	68,617	137,732	143,706	5,974	287,412	Reflects growth, but government grants not finalized; research grants reflect the timing of recognition of research grants
Student Fees	66,849	139,367	143,414	4,047	286,828	Reflects increased enrollment
Sales and services	6,191	17,510	17,449	(61)	34,898	Consistent with budget
Donations recognized	1,482	2,477	2,804	327	5,608	Reflects timing recognition of revenues to match expenses incurred
Amortization of deferred capital contributions	2,018	4,000	4,043	43	8,086	Amortization of contributions for capital projects over life of assets
Investment, and Other Income	1,904	3,366	4,131	765	8,262	Includes various growth - conference income, affinity income etc.
	<b>147,061</b>	<b>304,452</b>	<b>315,547</b>	<b>11,095</b>	<b>631,094</b>	
<b>EXPENSES</b>						
Salaries and benefits	99,421	193,858	198,669	(4,811)	405,338	Expenses on track with growth to date, but will further escalate in the next 6 months
Materials, supplies, repairs and maintenance	25,879	59,484	62,210	(2,726)	129,420	Expenses on track with growth to date, but will further escalate in the next 6 months
Bursaries and scholarships	5,623	16,936	18,195	(1,259)	36,390	Includes impact of increased enrollment
Interest	2,698	5,275	5,023	252	10,047	Expenses on track to date
Amortization of capital assets	6,359	12,000	12,808	(808)	25,616	Amortization of Capital Assets over the life of the assets
	<b>139,980</b>	<b>287,553</b>	<b>296,905</b>	<b>(9,352)</b>	<b>606,811</b>	
<b>Revenue less expenses before unrealized loss on SWAP</b>	<b>7,081</b>	<b>16,899</b>	<b>18,642</b>	<b>1,743</b>	<b>24,283</b>	
Unrealized (loss) gain on SWAP	(761)		(942)	(942)	(942)	Includes TD & BMO SWAP's - reflects change in market conditions
<b>Revenue less expenses</b>	<b>6,320</b>	<b>16,899</b>	<b>17,700</b>	<b>801</b>	<b>23,341</b>	

**CONSOLIDATED STATEMENT OF CHANGES IN NET ASSETS**

**For the Period Ended October 31, 2015**

**(with comparative figures at April 30, 2015)**

	<b>Unrestricted **</b>	<b>Investment in Capital Assets</b>	<b>Employee Future Benefits</b>	<b>Internally Restricted Carry Forwards</b>	<b>Net Assets before Endowments</b>	<b>Endowments</b>	<b>October 2015 Total</b>	<b>April 2015 Total</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Net Assets, beginning of the year -</b>	<b>(164,269)</b>	<b>624,398</b>	<b>106,898</b>	<b>251,506</b>	<b>818,533</b>	<b>116,927</b>	<b>935,460</b>	<b>874,508</b>
<b>Revenue less expenses</b>	<b>26,465</b>	<b>(8,765)</b>	<b>-</b>		<b>17,700</b>		<b>17,700</b>	<b>20,995</b>
<b>Capitalization of investment income in endowments</b>	<b>-</b>				<b>-</b>	<b>-</b>	<b>-</b>	<b>9,819</b>
<b>Endowment contributions</b>						<b>178</b>	<b>178</b>	<b>1,023</b>
<b>Employee Future Benefits Remeasurements</b>			<b>-</b>		<b>-</b>		<b>-</b>	<b>29,115</b>
<b>Net Change in net assets invested in Capital Assets</b>	<b>(11,621)</b>	<b>11,621</b>						
	<b>-</b>							
<b>Net Assets</b>	<b>(149,425)</b>	<b>627,254</b>	<b>106,898</b>	<b>251,506</b>	<b>836,233</b>	<b>117,105</b>	<b>953,338</b>	<b>935,460</b>

\*\* Unrestricted deficit of \$149.4M includes 2 SWAPS of \$48.6m; as well as the internally financed portion of the Capital Plan including SCL, 222 Jarvis, 105 Bond st etc.



**Ryerson University**  
**CONSOLIDATED STATEMENT OF CASH FLOWS**

[amounts in thousands]

	3 Months Ended July 31, 2015	6 Months Ended October 31, 2015	Year Ended April 30, 2015	Year Ended April 30, 2016	Comments
	Actual	(Actual)	(Actual)	Projected	
	\$	\$	\$	\$	
<b>OPERATING ACTIVITIES</b>					
Revenue less expenses	6,320	17,700	20,995	23,341	See Statement of Operations
Add (deduct) non-cash items					
Amortization of capital assets	6,359	12,808	27,927	25,616	
Amortization of deferred capital contributions	(2,018)	(4,043)	(9,190)	(8,086)	
Change in fair value of interest rate swap	761	942	11,946	942	Per NFP standards; reflects change in market conditions
Unrealized loss (gain) on investments	(2,836)	196	-	196	Capitalized in endowments
Employee future benefits contributions	-	-	(19,537)		Will be determined by actuaries at year end
Employee future benefits expense	-	-	18,183		Will be determined by actuaries at year end
Net change in deferred revenue contributions	(5,770)	(9,271)	1,817	1,146	Reflects timing variations of externally restricted grants and donations received vs. spent
Net change in non-cash working capital balances	(32,008)	12,502	(1,993)	(364)	Normal seasonal pattern
<b>Cash provided by operating activities</b>	<b>(29,192)</b>	<b>30,834</b>	<b>50,148</b>	<b>42,791</b>	
<b>INVESTING ACTIVITIES</b>					
Decrease (increase) in note receivable	59	116	657	235	
Acquisition of capital assets	(3,664)	(10,989)	(69,773)	(33,986)	Capital plan
Decrease (Increase) in investments	8,883	9,475	(22,196)	16,251	Reflects variations in the timing of Capital Plan expenditures vs. the cash inflow of the various funding sources
<b>Cash used in investing activities</b>	<b>5,278</b>	<b>(1,398)</b>	<b>(91,312)</b>	<b>(17,500)</b>	
<b>FINANCING ACTIVITIES</b>					
Contributions received for capital purposes	394	1,641	7,461	7,641	Capital plan
Endowment contributions	87	178	1,023	500	
Capitalization of investment income (loss) in endowments	-	-	9,819		
Increase in Debt Financing	-	-	100		
Repayment of long-term debt principal	(1,365)	(2,852)	(13,267)	(5,847)	2014-15 includes repayment of \$8.25M Loblaw promisory note.
<b>Cash used in financing activities</b>	<b>(884)</b>	<b>(1,033)</b>	<b>5,136</b>	<b>2,294</b>	
<b>TOTAL CASH, CASH EQUIVALENT &amp; SHORT TERM INVESTMENTS</b>					
<b>Total Net increase (decrease) in cash &amp; short term during the year</b>	<b>(24,798)</b>	<b>28,403</b>	<b>(36,028)</b>	<b>27,585</b>	
Cash cash equivalents,& short term beginning of year	130,461	130,461	166,489	130,461	
<b>Cash, cash equivalents,&amp; short term end of year</b>	<b>105,663</b>	<b>158,864</b>	<b>130,461</b>	<b>158,046</b>	

# RYERSON ACHIEVEMENT REPORT

*A sampling of appearances in the media by members of the Ryerson community for the November 2015 meeting of the Ryerson Board of Governors.*

## ***In the media***

**President Levy** spoke to the Globe and Mail about innovation in Canada <http://bit.ly/1KxkUdC>.

Midlands Business News quoted **President Levy** in an article about a memorandum of understanding between Innovation Birmingham and Ryerson's DMZ <http://bit.ly/1QvBoaT>. Similar coverage appeared UKSPA <http://bit.ly/1gFSJS2> and the Birmingham Press.

The Globe and Mail quoted **President Levy** in an article about teaching the next generation <http://bit.ly/1RIJGCo>. President Levy is a Globe Executive Pulse panelist.

**Wendy Cukier**, vice president of research and innovation, spoke to the Globe and Mail about the B3D conference showcasing Canadian innovation in 3-D technology <http://bit.ly/1WnCFCM>. She also spoke to University Affairs about universities' role in supporting Syrian refugees <http://bit.ly/1O8yZpi>. University World News reported that "Ryerson University in Toronto has gone furthest" in efforts to aid Syrian refugees <http://bit.ly/1KvAuGP>.

Graphic Arts Magazine also reported on the first-of-its-kind B3D conference co-hosted by Ryerson and Think2Thing, mentioning alumnus **Edward Burtynsky** and the 3D Printing Lab at Ryerson. Conference speakers include **Wendy Cukier**, vice-president of research and innovation, and **Paul Roth**, Ryerson Image Centre <http://bit.ly/1M9X6NK>. Similar coverage appeared in 3D Print <http://bit.ly/1Gs8bOf>, TechVibes <http://bit.ly/1MrQYko>, and Canadian Jeweller Magazine <http://bit.ly/1jT9wmG>.

A number of Ryerson faculty were quoted in media coverage of the federal election:

**Myer Siemiatycki**, Politics, spoke to Canadian Jewish News about what Canadian Jews can expect from Justin Trudeau <http://bit.ly/1PROSQf>. He took part in a live chat on CBC News about the impact of the election results on the City of Toronto <http://bit.ly/1W21w44>. He spoke to CBC Radio about restrictions on voting rights in Canada and was quoted in the Toronto Star about the Liberal wave in Toronto <http://on.thestar.com/1RIK1oJ>.

**Greg Elmer**, Communication and Culture, spoke to CBC News about the impact of social media on political debates <http://bit.ly/1LJvpzN>.

**Ann Rauhala**, Journalism, appeared on CBC Radio's Metro Morning discussing the election debate format Listen: <http://bit.ly/1iYWDqK>.

**David Nayman**, Journalism, spoke to Radio Canada International about election debates <http://bit.ly/1VAJYGF>.

**Patrice Dutil**, Politics, was quoted in the National Post on the topic of Trudeau's image-conscious campaign <http://bit.ly/1RCP05d>. The item was picked up by MSN News, Calgary Herald, Edmonton Journal, and the StarPhoenix.

**Pamela Palmater**, Chair of Indigenous Governance, spoke to CBC News about what a Liberal majority means to First Nations <http://bit.ly/1NnfsOF>.

Distinguished Visiting Professor **James Turk** was quoted in Scientific American on the topic of the impact of the election on climate policy <http://bit.ly/1ZTuq5Z>.

The Ottawa Citizen profiled The Local Parliament Project research by **Daniel Rubenson**, Politics <http://bit.ly/1FXnita>.

**Chris MacDonald and Hasko von Kriegstein**, post-doctoral fellow, contributed a piece to Policy Options Politiques on the topic of voters and trust <http://bit.ly/1LYy4RK>.

The Huffington Post reported on Ryerson's aboriginal peer support program in an article on reducing obstacles to education for aboriginal students <http://huff.to/1kYb0ga>.

Scientific American reported on a speaker series at Ryerson's Social Media Lab <http://bit.ly/1OcDqrK>.

The Creators Project featured the Weegee exhibition at the Ryerson Image Centre <http://bit.ly/1OuWuZx>. Similar coverage appeared in Toronto Life <http://bit.ly/1Ltlsoy>, the Globe and Mail <http://bit.ly/1RMdsBI>, Canadian Art <http://bit.ly/1L3x5lZ>, and the Toronto Star <http://on.thestar.com/1LKwtVL>.

Breakfast Television spoke with **Colleen Carney**, Psychology, about the reasons we feel fatigued after daylight savings changes.

A Toronto Star article on Michael Friisdahl joining the MLSE quoted **Cheri Bradish**, TRSM, <http://on.thestar.com/1GANyiZ>.

**Ann Cavoukian**, executive director of the Privacy and Big Data Institute, spoke to IT Business about wearable technology <http://bit.ly/1HcC3ZA>. She also spoke to Global News about "voting selfies" and on a separate occasion about Toronto police officers disrupting cellphone recording.

**Judy Finlay**, co-chair of the Cross-Over Youth Project, spoke to the Toronto Star and Metro News about the pilot project helping youth in care avoid jail <http://on.thestar.com/1N7kgJW>.

A Globe and Mail article on crowdfunded "techquity" mentioned Ryerson's Legal Innovation Zone <http://bit.ly/1Oc99R0>.

**Sorpong Peou**, chair, Politics and Public Administration, spoke to the NATO Association of Canada in an episode of Talk to a Diplomat <http://bit.ly/1jNPL0e>.

**Rachel Langford**, Early Childhood Studies, spoke to Calgary's Child, about "digital detox" <http://bit.ly/1POFMoj>.

Electricity Today reported on a Ryerson study on the big data and analytics talent gap <http://bit.ly/1P2zOyE>.

Biomedical Zone-based innovators HeartWatch appeared on CBC News discussing their wearable heart-monitoring device <http://bit.ly/1LzdWbJ>

**Rachel Dodds** and two Ryerson students spoke to CBC Radio's Fresh Air about their trip to Cuba <http://bit.ly/1O4SqiU>.

**Daniel Rubenson** co-authored a piece for the Washington Post on what Canadian and British election polls tell us about Donald Trump <http://wapo.st/1LJysnR>.

**Lisa Taylor**, Journalism, spoke to the Toronto Star about York police withholding names in a domestic murder case <http://on.thestar.com/1W8BwyP>.

An On Islam News article on Canadian Muslim MPs making history featured **Omar Alghabra**, distinguished visiting fellow at the FEAS <http://bit.ly/1PCq6V9>. A similar article appeared in Muslim Link <http://bit.ly/1Py0uc7>.

NOW Toronto profiled Ryerson alumna and designer **Nichola Chan** <http://bit.ly/1Npe5PC>.

Canadian Architect reported on the Embodied Light exhibit at Ryerson <http://bit.ly/1jT5GtA>.

The Vancouver Sun reported on Ryerson alumna and now Harvard student **Toni Morgan** <http://bit.ly/1M3mcOf>. The item was also picked up by Ottawa Citizen and Regina Leader-Post.

The Economist reported that Ryerson's MBA program placed in the 100 world's best for the first time <http://econ.st/1VVcMPM>.

**Cherise Burda**, director of the Ryerson University City Building Institute, was profiled in a Toronto Star piece by Christopher Hume as the kind of leader Toronto needs to battle inertia <http://on.thestar.com/1LYyFCQ>.

**Anatoliy Gruz**d, director of the Social Media Lab, spoke to the Globe and Mail regarding campuses grappling with online threats <http://bit.ly/1OyAv3X>.

The Canadian Jewish News reported that **Ruth Panofsky**, English, was recognized with a 2015 Canadian Jewish Literary Award <http://bit.ly/1NPWWld>.

CBC Radio's Metro Morning interviewed **Ralph Lean**, distinguished counsel in residence, TRSM, about his friend and Canadian hero Ken Taylor, <http://bit.ly/1GOvDQi>.

**Elizabeth Dubois**, Social Media Lab, was quoted in a CBC News piece about Facebook friendships breaking down over election debates <http://bit.ly/1MtvSCc>.

**Chris MacDonald**, TRSM, contributed a piece to Canadian Business on the ethics of political leaders in Canada <http://bit.ly/1LdEkHY>. He appeared on Global News discussing the topic.

**Ben Barry**, Fashion, spoke to Marie Claire about the lack of diversity in the fashion industry. A similar item appeared in Yahoo! <http://yhoo.it/1hG2u39>. He contributed a piece on the topic to the Business of Fashion <http://bit.ly/1LLmhw1>. He also spoke to the Globe and Mail about the BMI as a health indicator for fashion models <http://bit.ly/1VTTs05>, and was quoted in the New York Times on the renewed appeal of the loafer <http://nyti.ms/1MNhuHC>.

Canadian Press reported on a group of Ryerson students who are building a greenhouse in Naujaat to grow inexpensive food. Coverage appeared in the Huffington Post, CTV News <http://bit.ly/1VJ92vs>, CTV's Canada AM <http://bit.ly/1jiPKAy>, National Post, Metro News Canada, the Record, Alaska Highway News, My Sask News, and Winnipeg Free Press.

**Mustafa Koç** spoke to CBC's The National about the crisis in Turkey.

Distinguished Visiting Professor **James Turk** contributed a piece to Science Magazine titled "A chance to get science right" <http://bit.ly/1P2ZBru>.

Yahoo! Canada reported that violence against women expert **Farrah Khan** joined Ryerson <http://yhoo.it/1LsnZw9>.

Radio Canada International profiled a book of journalists' top stories compiled **Mark Bulgutch**, Journalism <http://bit.ly/1L8y7uw>.

**Hayden King**, spoke to VICE about what prominent Indigenous People want from the next Prime Minister <http://bit.ly/1VGia9m>.

The Toronto Star reported on Ryerson's initiative to provide commuting students a place to crash, quoting **Ian Crookshank**, director of housing and residence life <http://on.thestar.com/1KZxC8s>.

The Globe and Mail quoted **Sean Wise** and **Steven Gedeon**, TRSM, on a Toronto startup raising \$2.2 million thanks to a documentary-style video and model Tyra Banks <http://bit.ly/1VCAArA>.

Graphic Arts Magazine featured Graphics Communication Management student and PPA 2015 Student Design Competition team member **Alex Cheun** <http://bit.ly/1Php1kv>.

Bloomberg reported on Scotiabank/Tangerine's partnership with Ryerson in exploring facial-recognition technology <http://bit.ly/1MZ9GCQ>

MedicalXpress featured research on robot detection of autism by **Stéphanie Walsh Matthews** <http://bit.ly/1j3qvZH>

A Financial Post Story on women in entrepreneurship featured DMZ-based entrepreneur **Lily Tse** of Think Dirty, mentioning the Mastercard Women in Entrepreneurship program <http://bit.ly/1YXDciQ>.

**Ramona Pringle**, RTA, spoke to Radio Canada International about crowd-sourcing <http://bit.ly/1KXJsQs>

Canadian Business ranked Ryerson's MBA among the top 10 MBA programs in Canada <http://bit.ly/1OLN8Z8>

**Matthias Sweet**, Urban and Regional Planning was quoted in the Globe and Mail on the topic of data and traffic insight <http://bit.ly/1MTYVBM>.

Canadian Business profiled MBA graduate **Kate French** in a piece titled “Get the future you want with a Ryerson MBA” <http://bit.ly/1VsAjHv> and MBA student **Ilia Maor** in an article titled “Experience a different kind of learning” profiles MBA student <http://bit.ly/1PSzqK9>.

Broadcaster Magazine features a partnership between the Shaw Media Management Accelerator Program and the Chang School <http://bit.ly/1JJoZuE>.

Radio Canada International interviewed **Lloyd Alter** on the topic of Canada’s water and the drought-hit U.S. <http://bit.ly/1M61ZYq>.

**Jane Sprott**, Criminology, was quoted in a Globe and Mail article about a study linking rising crime to Quebec’s child care program <http://bit.ly/1KSyOqR>.

Graphic Arts Magazine reported on a forestry and sustainability panel featuring **Kernaghan Webb**, TRSM, hosted by the Institute for the Study of Corporate Social Responsibility at Ryerson <http://bit.ly/1LSotjY>.

What They Think? featured the School of Graphic Communications Management as a model for training the future of print <http://bit.ly/1jA5ijU>.

TVO’s The Agenda discussion on successful refugees features **Ratna Omidvar** and **Sorpong Peou** Video: <http://bit.ly/1QMEM1b>

The Morning Star featured federal NDP candidate **Jacqui Gingras**, Sociology <http://bit.ly/1KKMZBs>. The item was also picked up by the Salmon Arm Observer.

**Murtaza Haider**, TRSM, was quoted in the Toronto Star on the topic of burying the Gardiner <http://on.thestar.com/1WxvY34>.

Broadcaster reported that recipients of the TSSA’s inaugural Public Safety Awards included **Kathryn Woodcock**, Occupational and Public Health <http://bit.ly/1j0DDZu>. The item was also picked up by Yahoo! News.

The Financial Post and National Post featured DMZ-based startup Swish, quoting **Abdullah Snobar**, executive director of DMZ <http://bit.ly/1PLhVCK>.

**Heather Lane Vetere**, vice-provost of students, spoke to Postmedia News about the need to teach sound and healthy sexual attitudes. The item was picked up by the Sarnia Observer <http://bit.ly/1Rbde6h>, North Bay Nugget, and Chatham Daily.

**Oriana Bertucci**, director of Ryerson University’s Campus Catholic Ministry, spoke to CTV News about Canadian university students heading south to see Pope Francis.

**Hayden King** was quoted in a CBC News segment on the Indian Act and First Nations accountability <http://bit.ly/1Vdbhw3>.

**Joanne McNeish**, TRSM, spoke to the CBC Radio Network about the Volkswagen

emissions scandal and the damage caused to its brand. The segment aired in Saint John, Thunder Bay, Kitchener-Waterloo, Corner Brook, Gander, Winnipeg, Whitehorse, Victoria, Regina, Vancouver, and Saskatoon.

**Kelly McShane**, Psychology, contributed a piece to University Affairs on whether “interdisciplinary” is a skill or a field <http://bit.ly/1KvXdFD>.

**Alison Matthews David**, Fashion, contributed a piece to the Independent (UK) on the topic of fashion injuring women, from killer heels to long scarves <http://ind.pn/1VcmHuE>. She spoke to New York Magazine about her book on the deadly side of Fashion, <http://thecut.io/1LqzD3a>, an item also picked up by DailyMe.

Maclean's reported on research by **Daniel Rubenson**, Politics, on whether party names should be taken off election ballots <http://bit.ly/1KBq609>.

Daily Commercial News featured Ryerson's Church Street Development <http://bit.ly/1iNL2Lz>

The Toronto Star featured Ryerson's NExT Lab and quoted **Nick Bellissimo** <http://bit.ly/1KGbZv0> in an article on weight gain, and again on the topic of expensive calorie tests <http://on.thestar.com/1Nlb4uG>, an item picked up by Our Windsor and Inside Halton.

Canadian Press reported that Professor Emerita **Catherine Frazee** is a member of a Canadian panel looking at assisted dying. The item appeared in Huffington Post <http://huff.to/1JpjHUM>, National Post, and Ming Pao Daily.

**James Turk**, director of the Centre for Free Expression, spoke to This Magazine about information and transparency <http://bit.ly/1KsCene>.

**Dasha Pasiy**, media relations officer, DMZ, spoke to TechVibes about the DMZ hosting a Canadian innovation exchange mixer <http://bit.ly/1QvyOI7>.

DMZ-based entrepreneur **Bhavin Prajapati** contributed a piece to the Globe and Mail on whether tech companies can thrive outside major cities <http://bit.ly/1Fbis0F>.

**Maurice Mazerolle**, TRSM, spoke to CityNews and CP24 about the escalating job action by elementary school teachers.

*Prepared by Communications, Government and Community Engagement*





TO: Ryerson University Election Procedures Committee

Julia Shin Doi, Chair

Shoaib Ahmed, Secretary

Mary Anthony, Staff Representative

Andrea Bartlett, RSU Representative

David Naranjit, RFA Representative,

Catherine Redmond, Governance Officer

Janet Rodriguez, CESAR Representative

FROM: Irene Kim, Returning Officer

DATE: November 5, 2015

RE: **Faculty of Arts Referendum 2015, Request for Ryerson Arts Society Levy**

---

**Faculty of Arts Referendum 2015 passed.**

**YES votes met the 50% + 1 threshold to determine the outcome of the referendum.**

## **SUMMARY**

On September 28, 2015 the Board of Governors of Ryerson University approved the holding of a referendum for the Faculty of Arts to seek approval of a fee to fund the operation of the Ryerson Arts Society.

Voting for the **Faculty of Arts Referendum 2015** was conducted over four days, November 2<sup>nd</sup> to 5<sup>th</sup>, 2015. Of the 4956 eligible voters, 444 cast a ballot: 220 were marked YES and 217 were marked NO (7 voters declined to indicate a preference).

Thus, the **Faculty of Arts Referendum 2015, Request for Ryerson Arts Society Levy** has determined that sufficient number of students enrolled in Faculty of Arts full-time undergraduate programs are agreeable to the creation of a fee of \$30 per semester, applicable in Fall and Winter semesters beginning in September 2016, adjusted for inflation annually referenced to the Toronto Consumer Price Index, to be paid by all students enrolled in Faculty of Arts full-time undergraduate programs to support the operation of the Ryerson Arts Society.

## RESULTS DETAILS

Eligible voters:	4956
Total ballots cast:	444
Voter turnout:	9.0%
YES votes:	220
NO votes:	217
Ballots declining to vote:	7
Total votes registered:	437

## INFORMATION PUBLISHED IN THE FACULTY OF ARTS REFERENDUM 2015 PROCLAMATION

### BACKGROUND

Throughout the summer, student leaders from psychology, sociology, history, politics, economics and finance, and arts and contemporary studies, worked together to develop the vision, organizational structure, constitution, and financial plans for a new society that would link students from different programs within the Faculty of Arts. This is a student-led, faculty-wide organization similar in structure and purpose to the Ryerson Engineering Student Society, the Ryerson Commerce Society, and the Ryerson Communication and Design Society.

### PROPOSAL

The Ryerson Election Procedures Committee will hold a referendum amongst students enrolled in Faculty of Art full-time undergraduate programs, to seek approval for the creation of a fee of \$30.00 per semester, applicable in Fall and Winter semesters, for a total fee of \$60.00 per academic year, starting in September 2016, to be paid by all students enrolled in Faculty of Arts full-time undergraduate programs, to fund the creation and operation of the Ryerson Arts Society. The compulsory fee is to be adjusted for inflation annually, referenced to the Toronto Consumer Price Index.

### QUESTION

**Do you agree to the creation of a fee of \$30.00 per semester, applicable in Fall and Winter semesters, to be paid by all students enrolled in Faculty of Arts full-time undergraduate programs, starting in September 2016 and increased annually for inflation referenced to the Toronto Consumer Price Index to fund the operation of the Ryerson Arts Society?**



TO: Ryerson University Election Procedures Committee

Julia Shin Doi, Chair

Shoaib Ahmed, Secretary

Mary Anthony, Staff Representative

Andrea Bartlett, RSU Representative

David Naranjit, RFA Representative,

Catherine Redmond, Governance Officer

Janet Rodriguez, CESAR Representative

FROM: Irene Kim, Returning Officer

DATE: November 5, 2015

RE: **Faculty of Science Referendum 2015, Request for Ryerson Science Society Levy**

---

**Faculty of Science Referendum 2015 did not pass.**

**YES votes did not meet the 50% + 1 threshold to determine the outcome of the referendum.**

## SUMMARY

On March 30, 2015 the Board of Governors of Ryerson University approved the holding of a referendum for the Faculty of Science to seek approval of a fee to fund the operation of the Ryerson Science Society.

Voting for the **Faculty of Science Referendum 2015** was conducted over four days, November 2<sup>nd</sup> to 5<sup>th</sup>, 2015. Of the 2930 eligible voters, 452 voters cast a ballot: 199 were marked YES and 245 were marked NO (8 voters declined to indicate a preference).

Thus, the **Faculty of Science Referendum 2015, Request for Ryerson Science Society Levy** has determined that insufficient number of students enrolled in Faculty of Science full-time undergraduate programs are agreeable to the creation of a fee of \$22.50 per semester, applicable in Fall and Winter semesters beginning in September 2016, adjusted for inflation annually referenced to the Toronto Consumer Price Index, to be paid by all students enrolled in Faculty of Science full-time undergraduate programs to support the operation of the Ryerson Science Society.

## RESULTS DETAILS

Eligible voters:	2930
Total ballots cast:	452
Voter turnout:	15.4%
YES votes:	199
NO votes:	245
Ballots declining to vote:	8
Total votes registered:	444

## INFORMATION PUBLISHED IN THE FACULTY OF SCIENCE REFERENDUM 2015 PROCLAMATION

### BACKGROUND

The student leaders from the Faculty of Science course unions have been working together for over two years developing the vision, organizational structure, constitution, and financial plans for a new student society linking students in programs within the Faculty of Science. This is a student-led, faculty-wide organization similar in structure and purpose to the Ryerson Engineering Student Society, the Ryerson Commerce Society, and the Ryerson Communication and Design Society.

### PROPOSAL

The Ryerson Election Procedures Committee will hold a referendum amongst students enrolled in Faculty of Science full-time undergraduate programs, to seek approval for the creation of a fee of \$22.50 per semester, applicable in Fall and Winter Semesters, for a total fee of \$45.00 per academic year, starting in September 2016, to be paid by all students enrolled in Faculty of Science full-time undergraduate programs, to fund the creation and operation of the Ryerson Science Society. The compulsory fee is to be adjusted for inflation annually, referenced to the Toronto Consumer Price Index.

### QUESTION

**Do you agree to the creation of a fee of \$22.50 per semester, applicable in Fall and Winter semesters, to be paid by all students enrolled in Faculty of Science full-time undergraduate programs, starting in September 2016 and increased annually for inflation referenced to the Toronto Consumer Price Index to fund the operation of the Ryerson Science Society?**