

BOARD OF GOVERNORS
Monday, November 25, 2013
 Jorgenson Hall – JOR 1410
 380 Victoria Street
5:00 p.m. to 7:30 p.m.

TIME		AGENDA	PRESENTER	ACTION	PAGE
5:00	1	IN-CAMERA DISCUSSION (Board Members Only)			
5:45	2	IN-CAMERA DISCUSSION (Senior Management Invited)			
6:05	2.2	REPORT FROM THE VICE PRESIDENT UNIVERSITY ADVANCEMENT			
		END OF IN-CAMERA SESSION			
6:10	3	INTRODUCTION			
	3.1	Chair's Remarks	Phyllis Yaffe	Information	
	3.2	Approval of the November 25, 2013 Agenda	Phyllis Yaffe	Approval	
6:15	4	REPORT FROM THE PRESIDENT	Sheldon Levy	Information	36-39
6:25	5	REPORT FROM THE SECRETARY	Julia Shin Doi	Information	
	5.1	Ryerson Engineering Student Society Referenda Report	Julia Shin Doi	Information	40-42
	5.2	Ryerson Communication and Design Society Referendum Report	Julia Shin Doi	Information	43-45
	5.3	Board of Governors Leadership Award Winner	Julia Shin Doi	Information	46-47
6:35	6	REPORT FROM THE PROVOST AND VICE PRESIDENT ACADEMIC	Mohamed Lachemi	Information	48-52
	6.1	Academic Plan Consultations Update			
7:15	7	DISCUSSION ITEMS			
	7.1	REPORT FROM THE CHAIR OF THE FINANCE	Michele Maheux	Information	

COMMITTEE

(a) First and Second Quarter Financial Statements Janice Winton **Approval** **53-61**

8 CONSENT AGENDA

8.1 Approval of the September 30, 2013 Minutes Phyllis Yaffe **Approval** **62-67**

8.2 Changes to Execution of Contracts and Approval
Authority Schedule Policies Janice Winton **Approval** **68-79**

9 OTHER BUSINESS

10 FOR INFORMATION

10.1 Ryerson Achievement Report **80-86**

7:30 11 TERMINATION Phyllis Yaffe

NEXT MEETING OF THE BOARD – January 27, 2014

MISSION STATEMENT

The special mission of Ryerson University is the advancement of applied knowledge and research to address societal need, and the provision of programs of study that provide a balance between theory and application and that prepare students for careers in professional and quasi-professional fields.

As a leading centre for applied education, Ryerson is recognized for the excellence of its teaching, the relevance of its curriculum, the success of its students in achieving their academic and career objectives, the quality of its scholarship, research and creative activity, and its commitment to accessibility, lifelong learning, and involvement in the broader community.

By-Law No. 1 Being the General By-Laws of Ryerson University

ARTICLE 9

CONFIDENTIALITY AT BOARD MEETINGS HELD IN CAMERA

“Attendees are reminded that discussions entered into and the decisions made during this *in camera* session are carried out in confidence and are not to be repeated or discussed outside the room in which the Board is meeting except with others who are in attendance at this *in camera* session and who agree to abide by these conditions or as otherwise provided in these conditions.

Any written material provided for this *in camera* session will be retained in confidence afterwards, or at my discretion be required to be returned to the Secretary at the end of the meeting.

Decisions reached during this *in camera* session which are to be announced after the meeting will be made public by the Chair or such other individual as is designated by the Chair, by official announcement or press release only and such publication does not free members of the obligation to hold in confidence the discussions which took place in this *in camera* session or the material involved.

Any person present who does not agree to abide by these conditions is asked to leave the meeting room at this time. The continued presence of a member or others in the room during the discussion at this *in camera* session shall indicate acceptance of these conditions.”

Ryerson University
President's Update to the Board of Governors
November 25, 2013



Everyone Makes a Mark

Star Blanket – On October 25th the university gave pride of place to the traditional star blanket given as a gift to Ryerson from the Aboriginal Education Council in 2010. The elegant blanket, hand-made in Ryerson blue and gold, is on permanent display in the main hallway of Jorgenson Hall, celebrating the history and culture of our community.

RBC support for inclusion – On November 13th Ryerson was honoured to welcome Board Vice-Chair Janice Fukakusa and colleagues for the announcement of \$1.75 million in support of the RBC Immigrant Diversity and Inclusion Project. Four key areas – immigrant employment and entrepreneurship, social engagement, mental health, and consumer behaviors – will engage Ryerson faculty and students in multidisciplinary approaches advancing understanding of the challenges facing immigrant populations and providing better opportunities for their success. The project builds on an eminent record of RBC leadership partnering with Ryerson in areas of academic strength contributing to social progress at local and global levels.

Partnership with St. Michael's Hospital – On November 6th, Ryerson and St. Michael's Hospital announced a 20-year partnership on a new Institute for Biomedical Engineering and Science Technology (iBest). A key part of the initiative is the creation of a 22,000-square-foot home in St. Michael's Keenan Research Centre for approximately 15 Ryerson faculty members and 40 Ryerson students involved in ongoing health care research. The space will also include a 2,000-square-foot "incubator" that will specialize in the development and commercialization of innovative biomechanical products to care for and treat patients, similar to the Digital Media Zone. A new connection to the hospital via a bridge over the institutions' common street will also allow researchers to apply their discoveries to patient needs in "bench-to-bedside" research. Construction is expected to start next spring, with move-in spring 2015.

\$3 million research grant – A project exploring "new ways to reduce the stigma of mental illness among men and boys in Asian communities" has been awarded \$3 million over three years by the Movember Foundation. Led by principal investigator Dr. Sepali Guruge, Daphne Cockwell School of Nursing, the project will study the effectiveness of two pilot anti-stigma interventions with 2,160 men living in Vancouver, Calgary and Toronto. Co-principal investigators are Ryerson nursing professors Josephine Wong and Souraya Sidani, partnering with colleagues from the Centre for Addiction and Mental Health, the University Health Network, Simon Fraser University and the University of Calgary, as well as community-based agencies providing culturally and linguistically inclusive social care across Canada.

Reputation Rankings – In both the *Canadian Business* and *Maclean's* magazine ranking issues, Ryerson gets a very strong rating among professionals surveyed for the reputation category and asked which school impressed them most highly. In *Canadian Business*, Ryerson joined leaders including Western, the University of Toronto, McGill and UBC on the Top 10 list at #10; in *Maclean's*, out of 49 universities included in the ranking issue, opinion-makers chose Ryerson as #11 in the country for "Most Innovative" and #7 nationwide in "Leaders of Tomorrow."

Next Big Idea – Winners of ‘The Next Big Idea’ competition for India’s most innovative entrepreneurs were announced on November 11th: *Citrus Payment Solutions*, an online system for merchants and consumers, and *Ingenuity Ventures*, a marketing service using interactive media and social networking, have won the opportunity to experience three weeks incubating their businesses in the DMZ. Supported by the Ontario government, this is the first activity associated with the partnership launched between Ryerson University, Ryerson Futures Inc. (RFI) and Bombay Stock Exchange Institute Ltd. (BSEI) in July 2013.

DMZ International Fellows – This term four young entrepreneurs have joined Ryerson from the Communication University of China in Beijing, staying with us until the end of December to work on their start-up ideas, collaborate and learn, and experience Canadian culture firsthand. Their projects include applying post-graduate work in cloud innovation technology to the travel industry; advancing PhD work on signal processing to the field of 3D audio/video-sharing; user interactivity connecting people to the digital world using smart devices; and focusing master’s studies in communication and journalism on new media technology content for commuters.

Remembrance Day - On November 11th Ryerson joined Canadians from coast to coast in honouring the sacrifices of veterans of past wars, and the many who serve in modern-day operations around the world. The occasion to pause and reflect is engaging more people every year as a significant event in our community calendar. Ryerson also hosts the Annual Black Veterans Remembrance Ceremony recognizing the contributions of Canadian Forces who served overseas and participated on the home front as fundraisers, factory workers, and volunteers.

Two city-building awards – Heritage Toronto has recognized the partnership of Ryerson University and Loblaw Companies Limited, and project architects and contractors, with the 2013 William Greer Architectural Conservation and Craftsmanship Award of Merit for exceptional preservation and craftsmanship in the restoration of Maple Leaf Gardens. On November 14th a historic plaque will be installed by Heritage Toronto at the site. As well, Tourism Toronto and the Greater Toronto Hotel Association (GTHA) have presented Ryerson with the 2013 Presidents’ Award for “preserving Toronto’s past and shaping its future” in the revitalization of the university’s downtown precinct, the pedestrianization of Gould Street and the creation of multiple award-winning buildings contributing to the vibrancy of Toronto’s downtown core.

Varsity Athletics – Ryerson is making its presence felt on the national intercollegiate scene:

- The Ryerson Rams Men's Soccer team made history this season, achieving a CIS ranking of #2 nationwide, finishing first in the OUA East with a 12-0-2 record, the only undefeated team in the country at the end of league play; qualifying for the CIS championship for the first time in team history; and celebrating the first Ryerson student-athlete to win CIS MVP honours in any sport with Alex Braletic as the recipient of the Joe Johnson Memorial Trophy for CIS Soccer Player of the Year. The team was defeated in hard-fought OUA/CIS playoff games in a season where they took the field with outstanding blue-and-gold talent and pride.
- Ryerson has been selected to host the 2015 CIS Final Eight Men’s Basketball championship at the MAC, the first national CIS championship hosted by the university.
- Men’s Basketball and Men’s Volleyball teams have made the national CIS Top Ten rankings

President’s Platinum Breakfast – On September 25th at the Mattamy Athletic Centre I was proud to host 43 student-athletes for their achievement: 23 CIS Academic All-Canadians, up seven from 2011-12, and 20 OUA Academic Achievement award winners, up six from the year

before (both CIS and OCUA awards require an 80% average). Student-athletes overall had a 2.77 GPA, with more than 40 per cent having a GPA above 3.0 in 2012-13.

Fall Convocation – Ryerson awarded 846 bachelor degrees, 613 graduate degrees, and 366 continuing education certificates to 1,825 graduates crossing the stage, joining more than 155,000 Ryerson alumni worldwide. The involvement of the Board in Convocation, and the celebratory dinners for our honorary doctorates, is very meaningful and greatly appreciated.

Social Justice Week –The theme of the 3rd Annual Social Justice Week from October 7-11th was *Rebuilding the We: This is What Solidarity Looks Like*, featuring speakers, exhibits and performances advancing understanding and shared responsibility on key issues of importance to us all. Topics included Decent Work For All; Idle No More: Reframing the Nation to Nation Relationship; Stitch a Home: Canada’s Social Safety Net and Homelessness; Race, Law, and Social Justice; ReVision Disabilities; and more. Special thanks to Winnie Ng, Gindin Chair in Social Justice and Democracy, for leading an important week in our annual calendar.

Alumni Weekend – Our annual ‘welcome back’ is getting bigger all the time, and offering an experience to our guests combining social activities with an update on Ryerson development. It is clear that, as the university’s reputation grows, so does the strength of our alumni connection. We received so many positive comments, and it is great to report that we are going to need a much bigger venue for the Ryerson Dinner. Congratulations and thanks to Adam Kahan, Vice President University Advancement, Tyler Forkes, Executive Director, Alumni Relations, and the Alumni Weekend team for engaging the blue-and-gold spirit of this vital Ryerson community.

Ontario Universities Fair – At the annual event for prospective students and their families, Ryerson continues to stand out for offering first-hand academic contact, and the chance to talk to more than 600 Ryerson faculty, staff and student volunteers. More than 121,000 visitors overall attended the Fair; Ryerson liaison officers gave presentations every hour, and 35,000 handbooks and 15,000 lanyards were distributed to those dropping by the Ryerson booth. As always, there were many great tweets from students attending the Fair, for example:

Loved the Ryerson presentation at OUF 2013!

Ryerson is seriously the perfect school for me, I have so much motivation to study hard!

Today I found out I’m destined to go to Ryerson U!

United Way – The goal of the 2013 campaign is \$210,000 building on the generosity that earned Ryerson a United Way Toronto Exemplary Award in 2012. The United Way message “*build up a person, build up a community*” resonates with Ryerson as a city-builder, and the values and goals we share in helping those who need us most. Special thanks to campaign co-chairs Tony Conte, Office of the Vice-Provost, Students; John Corallo, University Business Services; Janet Hercz, Capital Projects and Real Estate; John Isbister, Office of the Provost and Vice-President, Academic; Jennifer Mactavish, Yeates School of Graduate Studies; and Terry Marks, Office of the Vice-President, University Advancement, for their leadership of the Ryerson campaign.

@ Ryerson – The university has been the venue for significant public announcements in recent weeks, including the following programs and initiatives:

- *September 23, 2013* – The Hon. Jim Flaherty, federal Minister of Finance, was on campus to announce a Request for Proposals on the government Venture Capital Action Plan, a 5-year \$60 million funding program for entrepreneurs and start-ups. Asked why he chose the DMZ

for the announcement, the Minister called it “*a global leader in creativity and innovation*” and said “*there is no better place than here*” for developing ingenious applied technology.

- *October 1, 2013* – Ryerson students joined the Hon. Dr. Kellie Leitch, Minister of Labour and Minister of Status of Women, to launch Women's History Month 2013: *Canadian Women Pioneers: Inspiring Change Through Ongoing Leadership*. Also involved in the launch were Dr. Roberta Bondar, Canada's first female astronaut and the first neurologist in space and Julia Hanigsberg, Vice President, Administration and Finance.
- *October 1, 2013* – The Hon. Bob Chiarelli, Minister of Energy, was on campus to announce *The Energy Apps for Ontario Challenge*, offering \$50,000 to create new apps that will help consumers monitor electricity use, conserve energy and save money.
- *October 4, 2013* – The Hon. Brad Duguid, Minister of Training, Colleges and Universities, announced \$3.7 million over two years as part of government's \$257 million Mental Health and Addictions Strategy: including the *Good2Talk* helpline, and ten projects including two led by Ryerson: \$440,000 for *University Virtual Ward* (with the University of Toronto, York University, Women's College Hospital) to help hospitalized students transition back to school; and \$281,250 for *Speaking your Language* (with the University of Toronto, OCAD University) to develop mental health support for international students and new Canadians.
- *October 7, 2013* – At the DMZ the Council of Ontario Universities (COU) launched *Entrepreneurship at Ontario Universities: Fuelling Success*, a report that recognizes that entrepreneurship has moved from the margins to the mainstream of university education in Ontario, with almost half of Canada's students planning to start a business after graduation.
- *October 21, 2013* – Premier Kathleen Wynne announced Ontario's new Open Government initiative at the Digital Media Zone, focusing on open dialogue, new tools and technologies, and open data – and spent some time engaging with DMZ teams.
- *October 24, 2013* – CRTC Chair Jean-Pierre Blais was on campus announcing the launch of “a conversation with Canadians” on the future of TV in an evolving digital world.
- *October 24, 2010* – The #BringItHome Sochi 2014 Olympic Winter Games campaign was launched at the MAC, designed to build the spirit of home field advantage and national pride.

from the President's Calendar

September 24, 2013: The Hon. Ed Broadbent (Doctor of Laws *honoris causa* '09), Chair of the Broadbent Institute and former federal NDP leader, delivered the 2nd Jack Layton lecture

October 24, 2013: At the Queen's Park cabinet office annual policy conference, I delivered the keynote address on Ryerson's success advancing an agenda of city-building and innovation

October 30, 2013: At the annual COU David Smith dinner, the Hon. Dalton McGuinty, former premier of Ontario, was honoured for his contributions to postsecondary education

November 6-8, 2013: With Kevin Lynch, I served as co-chair of the Ontario Economic Summit with agenda focused on the province's 'Emerging Stronger' strategy

November 9, 2013: A number of members of the Ryerson Board of Governors attended the Council of Chairs of Ontario Universities (CCOU) conference, at which I was a member of a panel discussing projected changes in the postsecondary sector over the next while.



BOARD OF GOVERNORS MEETING
Date: November 25, 2013

AGENDA ITEM: Ryerson Engineering Students Society (RESS) Referendum Report

STRATEGIC OBJECTIVES

- Academic
- Student Engagement and Success
- Space Enhancement
- Reputation Enhancement
- Financial Resources Management
- Compliance (e.g. legislatively required)
- Governance

ACTION REQUIRED: For Information

SUMMARY: The Ryerson Engineering Students Society Referendum was held on November 4 to 7, 2013.

The total number of votes cast in the referendum was 636. Of that number 402 students voted YES and 234 students voted NO on a question of support for a one-time fee increase of \$15.65 per Fall and Winter Semester (for a total fee of \$65 per year). The referendum question was approved and the new fee will be collected starting September 2014 and will be adjusted to provide for any increase in the Toronto Consumer Price Index.

BACKGROUND: The Ryerson Engineering Students Society sought approval from the Board on September 30, 2013 to hold a referendum asking for support from amongst all full-time undergraduate engineering program students for a fee increase to fund RESS's activities.

COMMUNICATIONS STRATEGY: RESS will communicate directly with its members – students. Communication related to the referendum will follow the Board's referenda policies and procedures.

PREPARED BY:

Name: Catherine Redmond
Date: November 25, 2013

APPROVED BY:

Name: Julia Shin Doi
Date: November 25, 2013

TO: Olga Payne
Secretary
Ryerson Election Procedures Committee

FROM: Catherine Redmond
Returning Officer

DATE: November 8, 2013

RE: **RYERSON ENGINEERING STUDENTS SOCIETY (RESS) REFERENDUM 2013**

On September 30, 2013 the Board of Governors of Ryerson University approved the holding of a referendum for the Ryerson Engineering Student Society to ask for support from amongst their membership to increase the fee currently charged to students to fund RESS activities.

BACKGROUND

The Ryerson Engineering Student Society was formed in 1988 and uses the funds that it collects to support engineering student groups, provide academic and career events, publications, leadership training, social events and community service activities. RESS is holding a referendum for a fee increase that will provide additional funds for student engagement activities. The levy was originally \$20 when created in 1988 with no inflationary adjustment and remained unchanged for 18 years. In 2006 RESS held a referendum to increase the fee which now sits at \$33.70 per year for students enrolled in a full-time undergraduate engineering program.

PROPOSAL

THAT the Ryerson Election Procedures Committee will hold a student referendum, amongst all full-time undergraduate engineering program students to seek approval for an one-time increase of \$15.65 per Fall and Winter semester (for a total fee of \$65 per year), starting in September 2014, to be paid by all students enrolled in a full-time undergraduate engineering program, to fund the activities of the Ryerson Engineering Student Society. The increased compulsory fee be adjusted to provide for any increase according to the Toronto Consumer Price Index (CPI).

QUESTION

Do you agree to an annual levy of \$65 (which represents an increase of \$15.65 per semester) to be paid by all students enrolled in a full-time undergraduate engineering program, starting September 2014 and increased for inflation annually by the CPI of Toronto, to fund the activities of the Ryerson Engineering Student Society?

The Referendum was held on November 4 to November 7, 2013

THE RESULTS OF THE ELECTRONIC VOTE ARE AS FOLLOWS:

Number of Student Eligible to Vote	4,246
Number of Ballots submitted:	651
Number of Votes Cast:	636
Number of Student who voted “YES”:	402
Number of Student who voted “NO”:	234
Number of Student who “DECLINED” to Vote:	15
Percentage Turnout of Voters:	15.3%

SUMMARY

According to the Ryerson University Referendum Policy there is no minimum quorum (voter turnout) required to validate a referendum and there must be a 50% + 1 vote threshold to determine the outcome.

Therefore it has been determined that a sufficient number of full-time undergraduate engineering program students have agreed to a one-time increase of \$15.65 per Fall and Winter semester (for a total fee of \$65 per year), starting in September 2014, to be paid by all students enrolled in a full-time undergraduate engineering program, to fund the activities of the Ryerson Engineering Student Society. The increased compulsory fee be adjusted to provide for any increase according to the Toronto Consumer Price Index (CPI).



BOARD OF GOVERNORS MEETING
Date: November 25, 2013

AGENDA ITEM:

Ryerson Communication and Design Society (“RCDS”) Referendum Report

STRATEGIC OBJECTIVES

- Academic
- Student Engagement and Success
- Space Enhancement
- Reputation Enhancement
- Financial Resources Management
- Compliance (e.g. legislatively required)
- Governance

ACTION REQUIRED: For Information

SUMMARY: The Ryerson Communication and Design Society Referendum was held on November 4 to 7, 2013.

The total number of votes cast in the referendum was 1,746. Of that number 1,400 students voted YES and 346 students voted NO on a question of support for a fee of \$60 to fund the creation of the Ryerson Communication and Design Society. The referendum question was approved and the new fee will be collected starting September 2014 and will be adjusted to provide for any increase in the Toronto Consumer Price Index.

BACKGROUND: The Ryerson Communication and Design Society Steering Committee sought approval from the Board on September 30, 2013 to hold a referendum asking for support from Faculty of Communication and Design students to create a fee to fund a new student society and its activities.

COMMUNICATIONS STRATEGY: The new society will communicate directly with its members – Faculty of Communication and Design program students. Communication related to the referendum will follow the Board’s referenda policies and procedures.

PREPARED BY:

Name: Catherine Redmond
Date: November 25, 2013

APPROVED BY:

Name: Julia Shin Doi
Date: November 25, 2013

TO: Olga Payne, Secretary
Ryerson Election Procedures Committee

FROM: Catherine Redmond
Returning Officer

DATE: November 8, 2013

RE: **RYERSON COMMUNICATION AND DESIGN SOCIETY (RCDS) REFERENDUM 2013**

On September 30, 2013 the Board of Governors of Ryerson University approved the holding of a referendum for The Ryerson Communication and Design Society to ask for support from Faculty of Communication and Design students to create a levy to fund a new student society and its activities.

BACKGROUND

The Ryerson Communication and Design Steering Committee has been working for the past year developing the vision, organizational structure, constitution, by-laws and financial plans for a new student society linking students in programs within the Faculty of Communication and Design. This will be a student led faculty wide organization similar in structure and purpose to the Ryerson Engineering Student Society and the Ryerson Commerce Society. With the Board's approval they plan to hold a referendum to create a levy that will provide sustainable funding for the new society.

PROPOSAL

The Ryerson Election Procedures Committee will hold a student referendum amongst Faculty of Communication and Design students enrolled in full-time programs, to seek approval for the creation of a fee of \$60.00 per year, starting in September 2014, to be paid by all students enrolled in a full-time FCAD program, to fund the creation and operation of the Ryerson Communication and Design Society. The compulsory fee will be adjusted to provide for any increase according to the Toronto Consumer Price Index (CPI).

QUESTION

Do you agree to the creation of a fee of \$60.00 per year to be paid by all students enrolled in a full-time FCAD program, starting in September 2014 and increased for inflation annually by the CPI of Toronto, to fund the creation and operation of the Ryerson Communication and Design Society?

The Referendum was held on November 4 to November 7, 2013

THE RESULTS OF THE ELECTRONIC VOTE ARE AS FOLLOWS:

Number of Student Eligible to Vote:	4,414
Number of Ballots submitted:	1,763
Number of Votes Cast:	1,746
Number of Student who voted "YES":	1,400
Number of Student who voted "NO":	346
Number of Student who "DECLINED" to Vote:	17
Percentage Turnout of Voters:	39.9%

SUMMARY

According to the Ryerson University Referendum Policy there is no minimum quorum (voter turnout) required to validate a referendum and there must be a 50% + 1 vote threshold to determine the outcome.

Therefore it has been determined that a sufficient number of Faculty of Communication and Design students enrolled in full-time programs have agreed to the the collection of a fee of \$60.00 per year, starting in September 2014, to be paid by all students enrolled in a full-time FCAD program, to fund the creation and operation of the Ryerson Communication and Design Society. The compulsory fee will be adjusted to provide for any increase according to the Toronto Consumer Price Index (CPI).



**BOARD OF GOVERNORS MEETING
November 25, 2013**

AGENDA ITEM: Board of Governors Student Leadership Medal Recipient

STRATEGIC OBJECTIVES:

- Academic
- Student Engagement and Success
- Space Enhancement
- Reputation Enhancement
- Financial Resources Management
- Compliance (e.g. legislatively required)
- Governance

ACTION REQUIRED: For Information

SUMMARY:

Anne Wagner is the 2013-14 Board of Governors Student Leadership Medal recipient. Ms. Wagner graduated with a PhD in Psychology during the recent Fall Convocation and was the first post-graduate student to receive the \$1,000 award.

Wagner maintained a GPA of 4.07 while dedicating herself to community outreach. At Ryerson, she was part of the inaugural Psychology Graduate Students' Association and served formally and informally on committees designed to enhance research innovation and collaboration. She has worked under the supervision of Professor Trevor Hart in the HIV Prevention Lab and is now a postdoctoral fellow working alongside Professor Candice Monson in the IMPACT Lab researching the development, prevention and treatment of post-traumatic stress disorder.

BACKGROUND:

The Award was established by former Board Chair Peter Lukasiewicz with a gift to the University and was approved by the Board on January 30th, 2012.

The Medal is awarded to a student who has demonstrated outstanding leadership in Ryerson committees or involvement in student or university affairs, and has a minimum CGPA of 3.00. The Medal is open to all Ryerson University students including graduate, undergraduate and continuing education students

COMMUNICATIONS STRATEGY:

The Medal Winner is publicized on the Ryerson website and in all materials that include

information about Ryerson awards.

PREPARED BY:

Name Catherine Redmond

Date November 25, 2013

APPROVED BY:

Name Julia Shin Doi

Date November 25, 2013

WELCOME

Cathy Crow, Distinguished Visiting Practitioner, Faculty of Arts – announced at the second annual Jack Layton Lecture, the appointment will include collaboration with Myer Siemiatycki, Jack Layton Chair, on launching the Jack Layton Summer School for Youth Activism. Cathy Crow is the award-winning co-founder of the Toronto Disaster Relief Committee that declared homelessness a national disaster; subject of the documentary *Street Nurse*; author of *Dying for a Home: Homeless Activists Speak Out*, and executive producer of *Home Safe Toronto*, *Home Safe Calgary*, and *Home Safe Hamilton*, national documentary film and community development projects on homeless families and children.

John Ralston Saul, Distinguished Visiting Professor, Faculty of Arts – renowned Canadian essayist and novelist, champion of freedom of expression, accomplished public speaker and thought leader on the complexities of modern society, whose works have been translated into 22 languages in 30 countries. The appointment will include an annual John Ralston Saul Big Idea public discussion series, engaging with undergraduate and graduate students, advising on partnerships and independent research.

Adel Sedra, Distinguished Ryerson Fellow – one of Canada’s leading academics and university administrators, appointed as a special advisor to the provost on academic leadership, and will provide strategic advice to Ryerson’s senior academic administrators. An electrical engineering professor, renowned researcher and former provost at the University of Toronto, and former dean of engineering at the University of Waterloo, Dr. Sedra has served as a consultant to industry, governments and academic institutions in Canada and the US.

John Lorinc, award-winning freelancer reporter and author, and **Elizabeth Renzetti**, veteran Globe and Mail columnist and editor, have been appointed as Rogers Distinguished Visiting Professors with the School of Journalism, and will each teach an upper-year journalism course and advise on curriculum in the context of the evolving media landscape.

ACADEMIC DEVELOPMENT

- At its meeting of November 5th, the University Senate approved:
 - three new minors offered by the Department of Geography – Minor in Geography, Minor in Geographic Analysis, and Minor in Environment and Urban Sustainability, to provide options for interdisciplinary study and professional careers, e.g. responding to students pursuing an education degree with geography as a second “teachable” subject, and providing students in other programs with the scientific, technological, and socio-cultural scope of contemporary environmental challenges in today’s world;

- an optional specialization in engineering innovation and entrepreneurship, expected to launch in May 2014, linking our accredited engineering curricula to increasing demand from students considering entrepreneurship as a career option; the designation “Optional Specialization in Engineering Innovation and Entrepreneurship” will appear on the student’s academic transcript upon successful completion;
- a name change from Department of Criminal Justice to the Department of Criminology, and a corresponding name change in the degree program from the bachelor of arts (Criminal Justice) to the bachelor of arts (Criminology), reflecting interdisciplinary breadth in teaching and research, and aligning the name with programs at other universities.
- **Architecture co-op program** – The Department of Architectural Science has launched the new Architectural Science Co-operative Education Internship (ASCEI) that will enable 15-20 top third-year students to undertake a 16-month paid work placement or internship at an architecture or construction firm. ASCEI will provide students with a unique experiential learning opportunity to apply their skills in a professional environment in the Architecture, Engineering and Construction (AEC) industry. The first cohort of students will begin their work terms in May 2014.
- **Paul H. Cocker Gallery** – The Department of Architectural Science opened the Paul H. Cocker Gallery on October 22nd in the Architecture Building, with an exhibition of architectural photography from the Canadian Architect Magazine Image Collection donated to Ryerson in 2009. *Cover and Spread: Selections from the Canadian Architect Image Collection*, developed and produced by architectural science students, faculty and staff, investigates the role and meaning of modernity in post-war Canada, and is supported by the Canada Council for the Arts, *Canadian Architect* and Ryerson University. The gallery, which will provide opportunities for exhibiting student and faculty work, is named for alumnus and lead donor Paul H. Cocker (Civil Engineering '70), a respected member of the design and construction community and a great ally to the Department of Architectural Science.

FACULTY DISTINCTION

- Dr. Kamal Al-Solaylee, Journalism, is the winner of the 2013 Toronto Book Awards for his acclaimed work *Intolerable: A Memoir of Extremes*. The announcement, made on October 9th, celebrated the book for “exploring the importance of family, the search for identity, how culture shapes us and stays with us throughout our lives, and the importance of freedom and opportunity in realizing your life.” In his acceptance speech, Dr. Al-Solaylee dedicated his book to the city of Toronto.
- Dr. Gene Allen, Journalism, launched *Making National News: A History of Canadian Press* on October 22nd. An outstanding work of meticulous research and great stories about the first fifty years of the news agency that spanned the nation in the face of formidable geographic and competitive odds, the book is praised as “among the very best works of any that have been written about news agencies” and “an important contribution to a lively and ongoing theoretical debate of great significance – the relationship between news media and the processes of national formation and globalization.”

- Prof. Robert Burley, Image Arts, is featured at the National Gallery of Canada in Ottawa until January 5, 2014 in an exhibition produced by the Ryerson Image Centre. *Robert Burley: The Disappearance of Darkness*, captures the transition from the old photographic industry to the digital era, in photographs that document the decline of the industry's infrastructure.
- Dr. Alex Ferworn, Department of Computer Science, won 2nd Place in the *Science Slam North America* competition in Washington, D.C. on September 24th as part of an event run by the European Commission promoting interaction among global researchers and bringing science to non-experts in an original way. Finalists gave a 10-minute presentation to a live audience – a member of Ferworn's research team was hidden as a 'disaster victim' and uncovered by a rescue dog named Cazo whose bark released a robot from its harness. Other finalists were from Georgetown University, the Harvard-Smithsonian Center for Astrophysics, Montana State University and the University of Illinois. Regions around the world are hosting competitions with the winners competing in Brussels.
- Dr. Rheta Rosen, long-time director and pioneer of the Ryerson Interpersonal Skills Teaching Centre (ISTC) Simulated Client Program, was recognized on the occasion of the ISTC 20th Anniversary with the naming of the Rheta Rosen Room in her honour; last year more than 16,000 on-campus and external clients were assisted by the experiential learning tool that helps develop communication, leadership and team-building skills.
- Dr. Reena Tandon, Community Engaged Learning and Teaching (CELT) co-ordinator for the Faculty of Arts, was among 27 rising leaders from public, private and non-profit organizations across the GTA to receive a 2013 DiverseCity Fellowship supported by CivicAction.
- Dr. Kathryn Woodcock, Occupational and Public Health, received the I. King Jordan Award from the Association of Late-Deafened Adults (ALDA) for her distinguished career, contributions to her community and serving as a role model for late-deafened adults. The award is the highest honour presented by the ALDA board of directors.

STUDENT AND ALUMNI ACHIEVEMENT

- Engineering and science students Mahmoud Al-Fayez, Mo'tasem Aljawhary, Yousuf Faroqi, Osama Al-Mohammedi, and Shahid Quraishi won First Place in the 2013 American Concrete Institute (ACI) pervious concrete competition in Phoenix, achieving a mixture with optimized permeability and split tensile strength.
- Karen Quinto, 4th-year Environmental Science, and Josh Tzventarny (Urban and Regional Planning '07) won awards at the national 2013 Water Innovation Lab in September; Quinto won Most Innovative Pitch for microbial fuel cells harnessing electricity from soil bacteria, and Tzventarny won Best Overall Pitch for a Nunavut local beverage enterprise.
- Ivonne Serna (Master's Fashion) received a 2013 City of Toronto International Students Recognition Award in the Entrepreneurship category for her business, Tycra Wear, advancing a School of Fashion focus on inclusion with fashionable footwear for diverse body shapes.
- Graeme Smith (Journalism '01) won the 2013 non-fiction Hilary Weston Writers' Trust Prize for *The Dogs Are Eating Them Now*, a memoir chronicling six years of reporting in southern Afghanistan for the Globe and Mail.

- Emily Wong, Tabea Lemcke, Christopher Ambedkar and Jessica Klein, School of Graphic Communications Management, were among 48 recipients of Electronic Document Scholarship Foundation (EDSF) scholarships awarded at a gala industry event held in Chicago in September; Ryerson offers the only degree-granting program in Canada for managers in the printing industries.

PARTNERSHIP

- **CUE – Anna University – CUE-Anna University Partnership** – On October 15th we welcomed a delegation from Anna University to Ryerson, including Professor Dr. M. Rajaram, Vice Chancellor; Dr. A. Azad, Director, Centre for International Affairs, and Dr. S. Chandramohan, Director, AU-Ryerson Urban Energy Centre. In September twenty graduate students in Chennai, India began a two-year Master’s program in Power Engineering and Management, launched by the Anna-Ryerson Urban Energy Centre, created as part of the agreement signed in 2011. Based in the Faculty of Electrical Engineering at Anna University, the program includes courses advancing knowledge and management of climate change, renewable energy, smart grids and related issues.
- **Aerospace research and training** - The Ontario government has announced an investment of up to \$26 million to relocate Centennial College aviation programs to the former de Havilland aircraft manufacturing centre at Downsview Park. The centre, expected to be ready in 2015, will provide new classrooms, workshops and hangar space, and house an innovation and research working group of industry leaders and academic partners, including Ryerson University, the University of Toronto and York University.

THINK WITH US...

The Ryerson community is engaging strongly with the process leading to the next Academic Plan. Since the release of the consultation paper, meetings and town halls have reflected the spirited confidence of ideas, strategies and opinions dedicated to a university sure of its stride and keen to define the next phase of its development. Among the comments on the Academic Plan blog online, here are a few early excerpts from responses to the invitation to complete the phrase:

“In five years, Ryerson will...”

...develop curriculum on Aboriginal related topics

...support the growth and inclusion of mature students in the changing demographic of student population

...include more technology and technological-related courses in all academic disciplines to prepare students for the workforce upon graduation

...have what is called “Ryerson Day” in high schools, where grad students show research posters from different faculties and discuss future opportunities with school students

... add the creation of pillar graduate programs – medical school, law school, etc.

... guide students towards thoughtful new media but, in that pursuit, not lose sight of our obligation to uphold traditional notions of literacy

Academic Administrative Appointment

Steven Murphy, Dean of Ted Rogers School of Business Management

Steven began his five-year appointment as the new dean of the Ted Rogers School of Management on August 1, 2013. Steven joins Ryerson from Carleton University where he was associate dean, research and external, at the Sprott School of Business. During his 10-year career at Carleton, Steven was recognized for enhancing the business school's reputation for graduate studies and undergraduate teaching. He has taught in MBA programs in China, the Middle East, and at the Telfer School of Business at the University of Ottawa, and has been extensively involved in executive education in the Master's Program in Leadership at Lancaster University in the U.K.

Steven is a nationally recognized expert in organizational behaviour and an award-winning teacher. He is an accomplished researcher and presenter, with over 110 papers, book chapters, technical reports, and presentations to his credit.

Steven has extensive consulting experience in both private and public sectors working primarily on leadership development, senior management dynamics, and executive coaching. He is frequently quoted in national media on his research and its implications.



**BOARD OF GOVERNORS MEETING
November 25, 2013**

AGENDA ITEM: First and Second Quarter Financial Statements

STRATEGIC OBJECTIVES

- Academic
- Student Engagement and Success
- Space Enhancement
- Reputation Enhancement
- Financial Resources Management
- Compliance (e.g. legislatively required)
- Governance

ACTION REQUIRED: Approval

SUMMARY: Ryerson’s first and second quarter financial statements indicate that Ryerson is on track to meet the 2013/14 approved budget except for the item listed below:

\$m	6 Mon Budget	6 Mon Actual
Revenue less expenses	-0.5	22.1
LESS:		
Unrealized gains on SWAPs (note 1)		-16.6
Adjusted Revenue less expenses	-0.5	5.4

1. Unrealized gains of \$16.6 million on the two interest rate swaps (TD & BMO) are due to an increase in interest rates.. This brings the fair value of the interest rate swaps to \$34.9 m, down from \$50.5m at April 30. These are similar to breakage costs and would only become due if Ryerson decided to unwind the SWAPs

Highlights:

- Endowment fund is now \$100.0 million.
- Includes forth and final draw of TD loan in July of \$11.2 million to fund part of the Mattamy Athletic Centre and Student Learning Centre capital projects.

Attached:

- First and second quarter financial statements (unaudited) with variance and projection.

BACKGROUND:**COMMUNICATIONS STRATEGY: NA****PREPARED BY:**

Name Janice Winton, Chief Financial Officer

Date November 8, 2013

APPROVED BY:

Name Julia Hanigsberg, Vice President Administration and Finance

Date November 11, 2013

Year Ended Financial Statements
October 31, 2013
(annotated)

Ryerson University
CONSOLIDATED BALANCE SHEETS

[amounts in thousands]

	July 31, 2013 (Unaudited)	October 31, 2013 (Unaudited)	April 30, 2013 (Actual)	April 30, 2014 (Projected)	Comments
	\$	\$	\$	\$	
ASSETS					
Current					
Cash, cash equivalent & short term investments	110,461	176,101	130,911	104,368	Cash + Investments together are consistent with prior year
Accounts receivable	34,741	70,048	25,229	27,000	Seasonal pattern consistent with prior year
Prepaid expenses	2,508	1,836	4,036	3,000	
Inventories	2,846	2,552	1,222	1,500	
Current portion of long-term note receivable	686	695	208	220	Student Campus Centre
Total current assets	151,242	251,232	161,606	136,088	
Investments (for capital purposes)	205,896	224,723	201,145	195,232	Cash + Investments together are consistent with prior year
Employee future benefits - pension	84,931	84,931	84,931	84,931	Analysis done by actuaries at year end
Long-term note receivable	6,131	6,021	6,131	6,015	Student Campus Centre
Capital assets, net	936,145	938,806	936,518	986,350	Capital Plan
Total Assets	1,384,345	1,505,713	1,390,331	1,408,616	
LIABILITIES AND NET ASSETS					
Current					
Accounts payable and accrued liabilities	53,225	56,307	61,100	63,000	Seasonal pattern consistent with prior year
Deferred revenue	5,292	119,660	13,570	14,000	Seasonal pattern consistent with prior year
Current portion of long-term debt	2,005	2,033	1,976	2,080	
Current portion of fair value of interest rate swap	4,625	4,680	6,969	4,680	Reflects current portion of SWAP at fair value per CICA standards
Total current liabilities	65,147	182,680	83,615	83,760	
Employee future benefits - other	24,778	24,778	24,778	24,778	Analysis done by actuaries at year end
Long-term debt	192,747	192,229	182,060	192,182	Reflects BMO & TD loan.
Fair value of interest rate SWAP	28,877	29,218	43,569	29,218	Reflects SWAP at fair value per CICA standards
Deferred revenue contributions	40,956	43,601	44,843	46,000	Externally restricted grants and donations received in advance of expenditures
Deferred capital contributions	199,879	200,728	201,547	198,446	Externally restricted grants and donations for capital purposes, amortized over the life of the assets
Total Liabilities	552,384	673,234	580,412	574,384	
Net assets					
Endowments	99,976	100,041	99,498	102,498	Donations and matching grants
Other	731,985	732,438	710,421	731,734	See statement of Net Assets attached
Total net assets	831,961	832,479	809,919	834,232	
Total Liabilities and Net assets	1,384,345	1,505,713	1,390,331	1,408,616	

Ryerson University
CONSOLIDATED STATEMENT OF OPERATIONS
[amounts in thousands]

	3 Months Ending July 31, 2013	6 Months Ending October 31, 2013	6 Months Ending October 31, 2013	Variance	Year Ended April 30, 2014	Comments
	(Actual) Q1 \$	(Budget) Q2 \$	(Actual) Q2 \$	(Actual - Budget) Q2 \$	(Projected) \$	
REVENUE						
Operating grants	62,157	126,565	127,033	468	253,129	Government grants not finalized; research grants reflect timing of recognition to match expenses
Student Fees	58,164	115,382	120,362	4,980	237,274	Reflects increased enrollment
Sales and services	5,419	16,911	16,917	6	31,907	Consistent with budget
Donations recognized	468	2,400	2,029	(371)	6,000	Reflects timing recognition of revenues to match expenses incurred
Amortization of deferred capital contributions	1,934	4,250	3,980	(270)	8,500	Amortization of contributions for capital projects over life of assets
Investment, and Other Income	2,325	2,615	5,143	2,528	8,000	Includes various growth - conference income, affinity income, as well as timing recognition of investment income on endowments
	130,467	268,123	275,464	7,341	544,810	
EXPENSES						
Salaries and benefits	87,726	177,851	178,653	(802)	357,306	Expenses on track to date
Materials, supplies, repairs and maintenance	24,299	57,713	57,671	42	115,342	Expenses on track to date
Bursaries and scholarships	5,103	15,802	16,342	(540)	32,684	Expenses on track to date
Interest	2,490	4,755	4,587	168	9,174	Expenses on track to date
Amortization of capital assets	6,223	12,500	12,797	(297)	25,594	Amortization of Capital Assets over the life of the assets
	125,841	268,621	270,050	(1,429)	540,100	
Revenue less expenses before unrealized (loss) gain on SWAP	4,626	(498)	5,414	5,912	4,710	
Unrealized (loss) gain on SWAP	17,036		16,640	16,640	16,640	Includes TD & BMO SWAP's - reflects change in market conditions
Revenue less expenses	21,662	(498)	22,054	22,552	21,350	

CONSOLIDATED STATEMENT OF CHANGES IN NET ASSETS
For the Period Ended Oct. 31, 2013
(with comparative figures at April 30, 2013)

	Unrestricted **	Investment in Capital Assets	Employee Future Benefits	Internally Restricted Carry Forwards	Net Assets before Endowments	Endowments	Oct. 2013 Total	April 2013 Total
	\$	\$	\$	\$	\$	\$	\$	\$
Net assets, beginning of year	(120,974)	566,914	60,153	204,328	710,421	99,498	809,919	766,852
Revenue less expenses	30,871	(8,817)	-		22,054		22,054	40,085
Capitalization of investment income in endowments	-					331	331	1,585
Internally Restricted endowments Endowment contributions	(37)				(37)	37	-	-
						175	175	1,397
Net Change in net assets invested in Capital Assets	(7,488)	7,488						
	-							
Net Assets	(97,628)	565,585	60,153	204,328	732,438	100,041	832,479	809,919

** Unrestricted deficit of \$97.6m includes fair value of 2 SWAPS of \$34.9; purchase of 222 Jarvis of \$33m; 105 Bond St of \$14.5m and a portion of the Sam's properties

Ryerson University
CONSOLIDATED STATEMENT OF CASH FLOWS

[amounts in thousands]

	Period Ended July 31, 2013	Period Ended October 31, 2013	Year Ended April 30, 2013	Year Ended April 30, 2014	Comments
	(Actual) Q1 \$	(Actual) Q2 \$	(Actual) \$	(Projected) \$	
OPERATING ACTIVITIES					
Revenue less expenses	21,662	22,054	40,085	21,350	
Add (deduct) non-cash items					
Amortization of capital assets	6,223	12,797	26,301	25,594	
Amortization of deferred capital contributions	(1,934)	(3,980)	(8,473)	(8,500)	
Change in fair value of interest rate swap	(17,036)	(16,640)	6,737	(16,640)	Per CICA standards; reflects change in market conditions
Unrealized loss (gain) on investments	(757)	(2,481)	(1,496)	(2,481)	Capitalized in endowments
Disposal of capital assets	-	-	-	-	
Employee future benefits contributions	-	-	(17,360)	-	Analysis done by actuaries at year end
Employee future benefits expense	-	-	(12,059)	-	Analysis done by actuaries at year end
Net change in deferred revenue contributions	(3,887)	(1,242)	3,906	1,157	Reflects timing variations of externally restricted grants and donations received vs. spent
Net change in non-cash working capital balances	(25,761)	57,348	(3,173)	5,120	
Cash provided (used) by operating activities	(21,490)	67,856	34,468	25,600	
INVESTING ACTIVITIES					
Decrease (increase) in note receivable	(478)	(377)	196	116	
Acquisition of capital assets	(5,850)	(15,083)	(94,114)	(75,424)	Capital plan
Decrease (Increase) in investments	(3,994)	(21,097)	(11,778)	5,913	
Cash used in investing activities	(10,322)	(36,557)	(105,696)	(69,395)	
FINANCING ACTIVITIES					
Contributions received for capital purposes	266	3,161	4,546	5,000	
Endowment contributions	49	175	1,397	1,000	
Capitalization of investment income (loss) in endowments	331	331	1,585	2,000	
Increase in Debt Financing	11,200	11,200	53,050	11,200	TD Loan - phase 4 in 2013
Repayment of long-term debt principal	(484)	(974)	(1,867)	(1,948)	
Cash provided by financing activities	11,362	13,893	58,711	17,252	
TOTAL CASH, CASH EQUIVALENTS & SHORT TERM INVESTMENTS					
Total Net increase (decrease) in cash & short term during the year	(20,450)	45,190	(12,517)	(26,543)	
Cash cash equivalents,& short term beginning of year	130,911	130,911	143,428	130,911	
Cash, cash equivalents,& short term end of year	110,461	176,101	130,911	104,368	

RESOLUTION

RE: First Quarter Financial Statements

BE IT AND IT IS HEREBY RESOLVED:

THAT the First Quarter Financial Statements be approved as presented.

November 25, 2013

RESOLUTION

RE: Second Quarter Financial Statements

BE IT AND IT IS HEREBY RESOLVED:

THAT the Second Quarter Financial Statements be approved as presented.

November 25, 2013

BOARD OF GOVERNORS
Monday, September 30, 2013
Jorgenson Hall – JOR 1410
380 Victoria Street
5:00 p.m. to 7:30 p.m.

Minutes of a meeting of the Board of Governors of Ryerson University held on Monday, September 30, 2013 at 5:00 p.m. in Jorgenson Hall, JOR-1410.

ATTENDANCE:

Present: Phyllis Yaffe (Chair), J. Fukakusa (Vice Chair), M. Al Zaibak, C.A. Bissonnette, L. Bloomberg, J. Cockwell, M. Dionne, M. Frazer, B. Halilovic, C. Hilkene, G. Kapelos, S. Levy, D. Shivraj, M. Maheux, K. Noor, B. Richards, H. Rosen, D. Sookram, K. Varma

Regrets: P. Ataei, J. Côté-O’Hara, N. Mohamed, C. Yim

Board Secretariat:

J. Shin Doi, General Counsel and Secretary of the Board of Governors
C. Redmond, Governance Officer

Others Attending

M. Lachemi, Provost and Vice President Academic
J. Hanigsberg, Vice President Administration & Finance
A. Kahan, Vice President University Advancement
W. Cukier, Vice President Research and Innovation
E. McGinn, Assistant Vice-President, Communications, Government and Community Engagement
J. Shin Doi, General Counsel and Secretary of the Board of Governors
P. Stenton, Vice Provost University Planning
M. Ng Director, Office of the President
J. Isbister, Vice Provost Faculty Affairs
D. O’Neil Green, Assistant Vice President/Vice Provost Equity, Diversity and Inclusion
H. Lane Vetere, Vice Provost, Students
J. Winton, Chief Financial Officer and Assistant Vice President Financial Services
C. Sass-Kortsak, Assistant Vice President, Human Resources
E. Stroback, Executive Lead Capital Projects and Real Estate
M. Bountrogianni: Interim Dean, The G Raymond Chang School of Continuing Education
K. Nicole, RCDS Steering Committee
C. McGee, RCDS Steering Committee
S. Kassim, FCAD Student
R. Ghamari, President, Ryerson Engineering Student Society
D. Zegarac, Vice President, External, Ryerson Engineering Student Society

Z. Khan , Manager, Student Relations and Development, Office of the Dean

1. IN-CAMERA DISCUSSION (Board Members Only)

2. IN-CAMERA DISCUSSION (Senior Management Invited)

END OF IN-CAMERA SESSION

3. INTRODUCTION

Chair's Remarks

The Chair welcomed new Board members Khatera Noor, Darren Shivraj , Michelle Dionne, Kim Varma and Darius Sookram. Curtis Yim was unable to attend the Board meeting because he was participating at the Enactus World Cup in Cancun. Branka Halilovic was re-elected to the Board for a second term.

The Chair reported that the President had been selected as one of the 50 most powerful people in Canadian Business Today magazine. She congratulated Erin McGinn and her team for the coverage.

Vice Chair, Janice Fukakusa was recently named one of the 25 most powerful women in banking by American Banker Magazine.

The Chair thanked Adam Kahan for hosting the film and the reception of the Jennifer Baichwal and Edward Burtynsky's film "Watermark".

The Chair remarked on presentations made to each Board member namely, sample baskets supplied by Zacherie Weingarten of Foodstory, Marlissa Flint's Mai Lin bracelet given by Wendy Cukier and FCAD Image Arts Student book given by Mohamed Lachemi.

The Chair advised Board members on their governance role, encouraged their participation at the upcoming convocations; senate meetings and financial literacy sessions and advised them on a number of housekeeping matters.

4. REPORT FROM THE VICE PRESIDENT RESEARCH AND INNOVATION

Advancing Scholarly Research and Creative (SRC) Activity, Innovation & Internationalization at Ryerson

Wendy Cukier presented an overview of SRC and innovation at Ryerson University. The presentation focused on the types of research the University is doing, its impact on the community, business and students, industry partnerships and building a culture of innovation. Dr. Cukier reported that the total research funding at Ryerson has tripled in the last decade with significant increases in our market share. For 2012-13 it has reached an all-time high of \$32.3 million.

At this point Phyllis Yaffe left the meeting and Janice Fukakusa chaired the meeting.

5. REPORT FROM THE PRESIDENT

The President welcomed new Board members and also mentioned the appointment of John Turtle as Secretary of Senate.

Julia Hanigsberg introduced two new administrators Christine Sass-Kortsak, Assistant Vice President and Joshna Maharaj, Assistant Director, Food Services and Executive Chef. Ms. Hanigsberg spoke of the new sustainable and healing approach to food services at Ryerson.

The President reported that Stephen Murphy, Dean of Ted Rogers School of Management was currently in Cancun participating in the Enactus competitions.

The President congratulated Michèle Maheux for her stewardship of the Toronto International Film Festival and noted that at least ten of the TIFF films were made by Ryerson alumni and students.

The President also mentioned the importance of the connections established at the Canadian University Fair, which had just concluded.

The President updated Board meetings of the Ministry of Training, Colleges and Universities Roundtable meetings and Differentiation Framework.

Approval of the September 30, 2013 Agenda

The meeting was approved as presented

6. REPORT FROM THE SECRETARY

Julia Shin Doi reported on the upcoming Council of Chairs of Ontario Universities Conference on November 8 and 9th of November. Sheldon Levy will be speaking at the conference on November 9.

7. REPORT FROM THE PROVOST AND VICE PRESIDENT ACADEMIC

The Provost reported on the appointment of Randy Boyagoda as the Director, Zone Learning and Nancy Walton, appointed Director, E-Learning.

The Provost updated Board members on two ongoing searches for the Deans of Ryerson Engineering and Architectural Science Faculty and the Chang School of Continuing education.

Sixty eight new faculty have joined Ryerson from across Canada, the States and Australia.

The Provost noted that demand continues to be strong in undergraduate and graduate applications and there continues to be a rise in the quality of secondary school applicants.

The Provost spoke of student participation in orientation which is a reflection of the strength of student life at Ryerson.

The Provost also spoke several new pilot project in zone education; new initiatives to strengthen

student engagement and the launch of several new academic programs.

Janice Fukakusa thanked the Provost for the gift of the IFCAD Image Arts book.

8. DISCUSSION ITEMS

8.1 Report From The Chair Of The Executive Committee

The President reported that Executive Committee met on Wednesday, September 18, 2013 and, acting on behalf of the Board approved the filing of the January 1, 2013 Valuation Report for the Ryerson Retirement Pension Plan with the Canada Revenue Agency (CRA) and the Financial Services Commission of Ontario (FSCO). The final valuation results were unchanged from the June 19, 2013 presentation to the Employee Relations and Pension Committee. The surplus on a going concern basis stands at \$17 million.

The Executive Committee also approved a recommendation to re-appoint Mohammad Al Zaibak as a Lieutenant-Governor-in-Council appointee to the Board for a second term, beginning on November 29, 2013. This recommendation has been sent to the Minister of Training, Colleges and Universities and to the Public Appointments Secretariat. The appointment is then approved by Cabinet and signed by the Lieutenant Governor.

At this same meeting, the Executive Committee, acting on behalf of the Board, approved the appointment of Mohammad Al Zaibak to the Audit Committee.

As a final piece of business the Executive Committee members were advised that alumni Board member Atifa Rasoul has accepted employment with the university. Accordingly, Atifa will be stepping down from her Board position as she is no longer eligible to serve pursuant to the by-laws.

8.2 Report From The Chair Of The Employee Relations And Pension Committee

The President reported The ERPC Committee met on Wednesday, September 18, 2013 and recommended filing the January 1, 2013 Ryerson Retirement Pension Plan valuation with the CRA and FSCO, which was approved by the Executive Committee as previously mentioned. The ERPC Committee also recommended that Towers Watson be approved for retention as Ryerson's Actuaries for 2014.

Appointment of the Actuary for the Ryerson Retirement Pension Plan

It was moved, seconded and carried:

BE IT AND IT IS HEREBY RESOLVED:

THAT Towers Watson be approved by the Board of Governors for retention as Actuary for the Ryerson Retirement Pension Plan (RRPP) for the calendar year 2014.

8.2 Student Referenda Requests:

Ryerson Communication and Design Society

Heather Lane Vetere introduced student presenters Karina Cole and Cormac McGee from the Ryerson Communication and Design Society (“RCDS”) Steering Committee who are seeking approval from the Board to hold a referendum asking for support from Faculty of Communication and Design students to create a levy to fund a new student society and its activities. The students made a brief presentation to the Board about the functioning of RCDS and its academic, professional and collaborative role in the life of Communication and Design students.

It was moved, seconded and carried:

BE IT AND IT IS HEREBY RESOLVED:

THAT the Ryerson Election Procedures Committee be authorized to hold a student referendum, at a time to be determined, amongst Faculty of Communication and Design students enrolled in full time programs, to seek approval for the creation of a fee of \$60.00 per year, starting in September

2014, to be paid by all students enrolled in a full-time FCAD program, to fund the creation and operation of the Ryerson Communication and Design Society.

THAT the compulsory fee be adjusted to provide for any increase according to the Toronto Consumer Price Index (CPI); and

THAT the specific wording of the referendum question be subject to approval by the Provost and Vice President Academic.

(b) Ryerson Engineering Students Society

Heather Lane Vetere introduced student presenters Rose Ghamari and Dante Zegarac from the Ryerson Engineering Student Society (RESS) who are seeking permission from the Board to hold a referendum asking its members for an increase to the RESS levy. The Ryerson Engineering Student Society was formed in 1988 and uses funds it collects to support engineering student groups, provide academic and career events, publications, leadership training, social events and community service activities. The levy was increased once since 1988 with a successful referendum in 2006 and RESS is looking for students to support an increase to the levy again for 2014. The presenters reported that increased demand for funding requests amongst RESS students is the main rationale for the fee increase.

It was moved, seconded and carried:

BE IT AND IT IS HEREBY RESOLVED:

THAT the Ryerson Election Procedures Committee be authorized to hold a student referendum, at a time to be determined, amongst all full-time undergraduate engineering program students to seek approval for an one-time increase of \$15.65 per Fall and Winter semester (for a total fee of \$65 per year), starting in September 2014, to be paid by all students enrolled in a full-time undergraduate engineering program, to fund the activities of the Ryerson Engineering Student Society.

THAT the increased compulsory fee be adjusted to provide for any increase according to the Toronto Consumer Price Index (CPI); and

THAT the specific wording of the referendum question be subject to approval by the Provost and Vice President Academic.

9. CONSENT AGENDA

Approval of the June 24, 2013 Minutes

The June 24, 2013 minutes were approved as presented.

10. TERMINATION



**BOARD OF GOVERNORS MEETING
November 25, 2013**

AGENDA ITEM: Changes to Execution of Contracts and Approval Authority Schedule Policies

STRATEGIC OBJECTIVES

- Academic
- Student Engagement and Success
- Space Enhancement
- Reputation Enhancement
- Financial Resources Management
- Compliance (e.g. legislatively required)
- Governance

ACTION REQUIRED: Approval

SUMMARY: *(Previously one policy – “Execution of Documents and Approval Authority Schedule” – now two - “Execution of Contracts Policy” and “Approval Authority Schedule Policy”)*

Changes to Execution of Contracts Policy:

- Clarifies that authority to sign a contract is dependent on its total value, and removes the requirement for all multi-year contracts to have two senior management signatures.
- Clarifies that contracts with a value of over \$5m require Board approval, not signature.
- Moves the responsibility of this policy to the General Counsel and Secretary to the Board of Governors. (note: the Approval Authority Schedule remains with the Vice President Administration and Finance).
- Minor wording and formatting changes.

Changes to Approval Authority Schedule Policy:

- Clarifies that authority to commit the University to an expenditure is dependent on the total value of the purchase.
- Clarifies that expenditures with a value of over \$5m require Board approval, not signature.
- Includes a new table (#3) on expense reimbursement.

- Minor wording and formatting changes.

BACKGROUND:

COMMUNICATIONS STRATEGY: NA

PREPARED BY:

Name Janice Winton, Chief Financial Officer

Date November 1, 2013

APPROVED BY:

Name Julia Hanigsberg, Vice President Administration and Finance

Date November 1, 2013

EXECUTION OF CONTRACTS POLICY

- **Related Documents:** Approval Authority Schedule Policy, Purchasing Policy, Delegation of Authority Policy;
- **Approval Dates:** November 2013
- **Approved by:** Board of Governors
- **Jurisdiction:** General Counsel and Board Secretariat
- **Next Review Date:** 2016

I. Purpose

The purpose of this policy is to specify the signing authorities required for Contracts entered into on behalf of the University

II. Objective

The objective of this policy is to ensure that only those individuals with appropriate approval and accountability sign contracts on behalf of Ryerson University.

III. Scope or Application and Scope

This policy applies to all Contracts to which the University is a party or that create an obligation on the University. It applies to all faculty and staff. Contracts must be entered into only by employees of the University.

IV. Definitions

"Contract" means any written agreement, contract (including any renewal, extension or amendment of an existing contract), subcontract, letter of intent, memorandum of understanding, memorandum of agreement, legal actions, memorandum of settlement, minutes of settlement, academic agreement, employment contract, gift agreement, lease, license, purchase requisition/order, deed, transfer, instrument, assignment, obligation, certificate or other document, the provisions of which may be binding upon the University.

"Research Contract" means a Contract for services or products to be provided by Ryerson faculty, staff or students in regard to research contracted or sponsored through external funding sources.

"Student Placement Agreement" means a Contract with an organization outside the University to provide students with discipline-related work experience as a partial component of an academic program.

V. Policy

1. You may only sign a Contract on behalf of Ryerson University if you have explicit authority to do so in this policy, or if that authority has been properly delegated to you by the appropriate member of the Executive Group.
2. Authority to sign a Contract is dependent on its total value. See Schedule A for signing officers by value and type of Contract.

3. Prior to presenting a Contract for signature by the appropriate signing officer(s), the following requirements must be met:
 - a. The Financial Services Department must review the insurance terms of the Contract.
 - b. An assessment of the risks to which the University may be exposed to by entering into the Contract must be prepared.
 - c. The business terms of the Contract must be reviewed and approved in advance by the appropriate member of the Executive Group.
 - d. The Contract must be reviewed by the Office of the General Counsel and Board Secretariat
4. The term of the Contract, including renewals and extensions, should be less than five (5) years in total, unless discussed with the Office of the General Counsel and Board Secretariat.
5. Signature stamps or pre-signed blank forms are not accepted as original signatures on Contracts.

VII. Jurisdiction

This policy is under the jurisdiction of the General Counsel and Board Secretariat. Interpretation and administration is the responsibility of the General Counsel.

VIII. Next Review Date

This policy is subject to review every three (3) years.

Schedule A: Authority for Signing Contracts

I. For all Contracts other than Research Contracts and Student Placement Agreements,

1. If the Contract has a value of less than \$100,000 in the aggregate then it must be signed by **one** of the following:
 - Assistant Vice President

 - Dean

 - Senior Director or equivalent

 - or higher.

2. If the Contract has a value of \$100,000 in the aggregate but less than \$1,000,000 in the aggregate then it must be signed by **one** of the following:
 - President and Vice Chancellor

 - Provost and Vice President Academic

 - Vice President Administration and Finance

 - General Counsel and Secretary of the Board of Governors

 - Vice President University Advancement

 - Vice President Research and Innovation.

3. If the Contract has a value of \$1,000,000 in the aggregate but less than \$5,000,000 or it has a value of any amount but is deemed to be significant to the reputation of the University, then it must be signed by any **two** of the following:
 - President and Vice Chancellor

 - Provost and Vice President Academic

 - Vice President Administration and Finance

 - General Counsel and Secretary of the Board of Governors

 - Vice President University Advancement

 - Vice President Research and Innovation.

4. If the Contract is a collective agreement or has a value of \$5,000,000 or more in the aggregate, then it must be approved in advance by the Board of Governors **and** must be signed by any two of the following:
 - President and Vice Chancellor

Provost and Vice President Academic
Vice President, Administration and Finance
General Counsel and Secretary of the Board of Governors
Vice President University Advancement
Vice President Research and Innovation.

5. If the Contract relates to legal actions (for example: minutes of settlement or memorandum of settlement) then it must be signed by the General Counsel and Secretary of the Board of Governors in addition to the signing authorities set out above.

II. For all Research Contracts

1. If the Research Contract has a value of less than \$1,000,000 in the aggregate then it must be signed by any **one** of the following:

President and Vice Chancellor
Provost and Vice President Academic
Vice President Research and Innovation
General Counsel and Secretary of the Board.

2. If the Research Contract has a value of \$1,000,000 or more in the aggregate then it must be signed by any **two** of the following:

President and Vice Chancellor
Provost and Vice President Academic
Vice President Research and Innovation
General Counsel and Secretary of the Board.

III. For all Student Placement Agreements:

1. Student Placement Agreements for placements in Canada must be signed by the Provost and Vice President Academic and General Counsel and Secretary of the Board of Governors.
2. Student Placement Agreements for placements outside of Canada must be signed by the Provost and Vice President Academic and Vice President Research and Innovation.

Approval Authority Schedule Policy

- **Related Documents:** Purchasing Policy, Execution of Contracts Policy, Delegation of Authority Policy; Business Meal and Entertainment Policy, Faculty and Staff Reimbursement, Petty Cash Funds, Reimbursement of Alcoholic Beverage Expenses, Purchasing Card and Travel Card
- **Approval Dates:** November 2013
- **Approved by:** Board of Governors
- **Jurisdiction:** Vice President, Administration and Finance

I. Purpose

The purpose of this policy is to specify the signing authorities required for various types of purchases and expense reimbursements. This policy formally complies with the Broader Public Sector Procurement and Expense Directives (Bill 122) which require that the University establish an Approval Authority Schedule for procurement of goods and services, approved by the Board of Governors.

II. Scope

An Approval Authority Schedule defines who within the organization has responsibility for the procurement of goods and services at different dollar thresholds.

This policy applies to the procurement for goods and services for business related for the University. It applies to all faculty and staff.

This policy addresses the Expense Reimbursement authority approvals required by law.

III. Definitions

- **“Approver”** – means an individual is authorized to approve a purchase/ expense reimbursement for the total spend amount (normally one level up unless otherwise delegated).
- **“Delegate”** means to give someone the power to act, make decisions, or allocate resources on your behalf.
- **“Delegated Individual”** means a University employee with delegated authority in accordance with this policy.
- **“Expense”** – means a valid university related business expense supported by original receipts dated and detailing the item and the total amount.
- **“Purchase”** – means the purchase of all goods and services for University related business and University Departments are to follow Ryerson’s Purchasing Policy and Procedures.
- **“University”** means Ryerson University.
- **“Up any number of levels”** means a position to whom the delegator, or the delegator’s manager, reports.

IV. Policy

The Approval Authority Schedule establishes the authority that is required for each functional procurement role, to approve procurements of goods and services, both consulting and non-consulting, at different dollar thresholds. It also establishes the authority approval that is required for approving expense reimbursements (including Travel and Business Meals).

Table #1 – Authority Approval Schedule – Purchase of Goods and Professional Services – Non-consulting Services

Table #2 – Authority Approval Schedule – Purchase of Consulting Services

Table #3 – Authority Approval Schedule – Expense Reimbursement

1. The purchase of goods and professional services must adhere to the Ryerson Purchasing Policy and Procedure. The Approval Authority Schedule for iProcurement purchases initiated by the Department requisitioner is a pre-established hierarchy of approvals in the University's financial system and is dependent on the total dollar spend unless otherwise delegated.
2. The purchasing policy language for procuring consulting service quotations must be closely observed as approval is required regardless of dollar spend.
3. Research Funding Agency (NSERC, SSHRC, etc) purchase requisitions must be approved by the Vice President, Research and Innovation or Designated Individual. The Funding Agency policy takes precedence over this policy.

VII. Jurisdiction

This policy falls under the jurisdiction of the Vice President, Administration and Finance. The interpretation and application of this policy is the responsibility of the Chief Financial Officer. The Budget Authority is as approved by the Board of Governors or granting agency and/or as delegated by the President.

VIII. Next Review Date

3 years from last approved date (Nov. 2016)

Approval Authority Schedule (AAS)- Tables #1, #2 and #3

Table 1: GOODS & PROFESSIONAL SERVICES (non-consulting)		
Procurement Value \$	Procurement Method	Approval Authority
\$1 - \$100	Petty Cash or Purchase Card	Manager, Chair or equivalent or higher
\$101 - \$5,000	Purchase Card or Purchase Order	Manager, Chair or equivalent or higher
\$5,001 - \$25,000	Invitational Competitive: 3 quotes recommended	Manager, Chair or equivalent or higher
\$25,001 - \$100,000	Invitational Competitive: 3 quotes <u>required</u>	Assistant Vice President, Dean, Senior Director or equivalent, or higher
\$100,001 - \$1,000,000	Open Competitive (MERX)	ONE OF: President, Vice President, Board Secretary
\$1,000,001 - \$5,000,000	Open Competitive (MERX)	TWO OF: President, Vice President, Board Secretary
>\$5,000,000	Open Competitive (MERX)	BOARD RESOLUTION AND ONE OF: President, Vice President, Board Secretary

Table 2: CONSULTING SERVICES

Procurement Value \$	Procurement Method	Approval Authority
Up to \$5000 (any amount)	Invitational Competitive: 3 quotes <u>required</u>	Manager, Chair or equivalent or higher
\$5,001 - \$100,000	Invitational Competitive: 3 quotes <u>required</u>	Assistant Vice President, Dean, Senior Director or equivalent, or higher
\$100,001 - \$1,000,000	Open Competitive (MERX)	ONE OF: President, Vice President, Board Secretary
\$1,000,001 - \$5,000,000	Open Competitive (MERX)	TWO OF: President, Vice President, Board Secretary
>\$5,000,000	Open Competitive (MERX)	BOARD RESOLUTION AND ONE OF: President, Vice President, Board Secretary

Table 3: EXPENSE REIMBURSEMENT APPROVALS (including Travel, Business Meals)

Expense Amount \$	Method	Approval Authority (unless otherwise delegated)
Up to \$100 per transaction	Petty Cash	Manager
\$101 and over	iExpense – electronic submitted by full time staff and faculty Paper Expense report for part time staff/faculty, students	One up administrative level. (you cannot approve your own, your one up supervisor or your approver's expense submission.)

DRAFT RESOLUTION

RE: EXECUTION OF CONTRACTS POLICY

BE IT AND IT IS HEREBY RESOLVED:

THAT Execution of Contracts Policy be approved as amended.

November 25, 2013

DRAFT RESOLUTION

RE: APPROVAL AUTHORITY SCHEDULE POLICY

BE IT AND IT IS HEREBY RESOLVED:

THAT the Approval Authority Schedule Policy be approved as presented.

November 25, 2013

RYERSON ACHIEVEMENT REPORT

A sampling of appearances in the media by members of the Ryerson community for the November 2013 meeting of the Ryerson Board of Governors.

The Globe and Mail reported on a new Ryerson-St. Michael's Hospital 20-year collaboration to create new health technologies, quoting **President Sheldon Levy**, and mentioning **Michael Kolios** and the Digital Media Zone <http://bit.ly/1bejGEm>. The item, pitched by Public Affairs, was also picked up by Global News <http://bit.ly/1eIDxGB> and Academica.ca.

President Levy spoke to CBC Radio's Metro Morning about the DMZ's new partnership in India. Listen: <http://bit.ly/18a9Uze>. He also spoke to the Toronto Star about the DMZ <http://bit.ly/18wfAE1>

Yahoo! Finance reported on the launch of Women's History Month, with Minister of Labour and Minister of Status of Women Kellie Leitch joined by Ryerson students and **Julia Hanigsberg**, vice president, administration and finance. The article quoted **President Levy** <http://yhoo.it/1aKEExix>. Similar items appeared in the Digital Journal, Nebraska TV, AZ TV, and the Sacramento Bee.

ABC News reported on an exhibit of **Robert Burley's** photographic work at the National Gallery of Canada, produced by the Ryerson Image Centre and curated by **Gaelle Morel** <http://bit.ly/H32rwP>. Similar items appeared on Fox 19 <http://bit.ly/GSfhNH>, CBS <http://bit.ly/1aQOZoe>, Photo Life and Digital Journal. Prof. Burley spoke to CBC Radio about his book on Kodak, "The Disappearance of Darkness".

680 News reported that Ryerson moved from 12 to 10 in Maclean's annual university rankings' comprehensive category <http://bit.ly/1genxa4>. Related stories appeared on CBC News <http://bit.ly/1aLdsxo> and the Weekly Voice <http://bit.ly/1bIQANT>.

Bloomberg Businessweek reported that Ryerson was recognized with the 2013 Presidents' Award by the Tourism Toronto and the Greater Toronto Hotel Association in recognition of the revitalization of the University's downtown precinct, the pedestrianization of Gould Street and the creation of multiple award winning buildings contributing to the vibrancy of Toronto's downtown core <http://buswk.co/16LuK97>.

Yonge St. Media reported on a multi-million dollar Ryerson Faculty of Community Services study on reducing mental illness stigma among men in Asian communities, quoting **Sepali Guruge**, one of the principal investigators, an item pitched by Public Affairs <http://bit.ly/1dpQgVU>.

The National Post published a major feature story on Ryerson's Fashion Research Centre, quoting collection co-ordinator **Ingrid Mida**, an item pitched by Public Affairs <http://bit.ly/16XWKd6>.

Chancellor Lawrence Bloomberg appeared on BNN's Headline program following his induction into the Investment Industry Hall of Fame.

BioPhotonics featured cancer and blood cell research by **Michael Kolios** <http://bit.ly/17RFV3x>. Reuters profiled WaveCheck chemotherapy monitoring for women with breast cancer, co-developed by Kolios <http://reut.rs/1qsTEkU>. Similar items appeared in 9&10 News and Yahoo Finance, while Healthcare Technology reported on crowdfunding for WaveCheck <http://bit.ly/1fHUPy3>. Virtual Strategy Magazine reported on WaveCheck being named to the Globe and Mail's top 10 crowdfunding list.

Canadian Business ranked Ryerson fourth out of 10 Canadian MBAs <http://bit.ly/1aluzaT>.

The New Yorker profiled film alumni **Walter Woodman** and **Patrick Cederberg's** short film *Noah* <http://nyr.kr/163ADge>. They were also featured in The Hollywood Reporter <http://bit.ly/1cXK8DS>, CTV News and the Huffington Post.

Marie Bountrogianni, interim dean, The Chang School, spoke to the National Post about an enterprising remedy for youth underemployment <http://bit.ly/15hiqQj>.

The Council of Ontario Universities featured **Wendy Cukier**, vice president research and innovation, and Founder and Director, Diversity Institute, among Top 25 Women of Influence. <http://bit.ly/18bCQHg>. The item, pitched by Public Affairs, also appeared in Advisor.ca <http://bit.ly/19OiXtd>, Yahoo! and OSIX News. **Dr. Cukier** spoke to the National Post about an incubator program for women entrepreneurs <http://bit.ly/1fu4GpG>. The item, pitched by Public Affairs, was also picked up by The Saskatoon Star Phoenix, Montreal Gazette, Regina Leader-Post, Calgary Herald, Edmonton Journal, Vancouver Sun and Ottawa Citizen.

Canadian Architect reported that the Ryerson Image Centre/School of Image Arts building was recognized by the 2013 Toronto Urban Design Awards <http://bit.ly/14LYvea>. A similar item appeared in Daily Commercial News.

Ivor Shapiro, Journalism, spoke to the Canadian Press in reaction to the Toronto Star purchasing a video of Mayor Rob Ford. The item was also picked up by the Montreal Gazette <http://bit.ly/1ac0IED>, Maclean's <http://bit.ly/1d0betE>, City News Toronto <http://bit.ly/1cldRnV>, CP24, Metro News, Mississauga News, and News Talk 650.

A number of Ryerson faculty members were quoted in the media regarding the Mayor Ford issue:

Oren Amitay, Psychology, spoke to Global News about pressure being put on the Mayor to consider rehab <http://bit.ly/1aaLxWT>. He also spoke to 680 News <http://bit.ly/17EAnfe>.

Myer Siemiatycki, Politics, was quoted in a Huffington Post Politics article about Mayor Ford's regrets and denials <http://huff.to/17im53g>. He also spoke to eCanada Now about the Mayor's admission to smoking crack-cocaine <http://bit.ly/1arI0RN> and to the Toronto Star about the mayor's allies calling on him to take leave and get help. He was also quoted in a Canadian Press piece on Mayor Ford sparking interest in Toronto politics. The item was picked up by CityNews <http://bit.ly/18kvPEg>, Yahoo! News Winnipeg Free Press, 660 News, Maclean's <http://bit.ly/1d7ByTk>, CBC.ca, Huffington Post, Toronto Star <http://bit.ly/1g5a3gG> World Journal and Yahoo! News.

Gabor Forgacs, Hospitality and Tourism Management, spoke to CBC News <http://bit.ly/HzvJD0> and Radio Canada <http://bit.ly/1bdFEax> about the impact of Mayor Ford's troubles on the city.

Chris Macdonald, TRSM, published an op-ed in the Ottawa Citizen on the topic of the Mayor's downfall <http://bit.ly/17Mcq3l>.

Patrice Dutil, Politics, spoke to Radio Canada about Mayor Ford <http://bit.ly/1aGWZfD>. He also spoke to MSN News <http://on-msn.com/1bdiRdr>.

The Guardian reported on a study on sizes and the fashion industry by **Ben Barry**, Fashion <http://bit.ly/1cR61UY>.

Robert Ott, Chair, School of Fashion, spoke to the Toronto Star about challenges ahead for the Canadian garment industry <http://bit.ly/1qMEOsB>.

The Canadian Press reported that **Alex Braletic** was named CIS men's soccer player of the year. The item was picked up by Metro News <http://bit.ly/1b9fkQl>, the Winnipeg Free Press, Nanaimo Daily News and Times Colonist.

Fairchild TV interviewed exchange student **Haiyang Li (Jane)** on her experience at Ryerson's DMZ. Video: <http://bit.ly/1fmcAAh>. The item was pitched by Public Affairs.

CTV News interviewed **Andrew Cherwenka**, founder of Authentic, a DMZ-based startup, on the topic of Twitter's IPO, an item pitched by Public Affairs.

A CBC News segment on Take Our Kids to Work Day featured a tweet by **Julia Hanigsberg**, vice president, administration and finance, on Ryerson's event <http://bit.ly/1as9p4X>.

Canadian Art featured an exhibition of emerging indigenous artists at the Ryerson Image Centre <http://bit.ly/1eY4uK>. A similar item appeared on APTN National News.

Yonge Street Media featured DMZ-based entrepreneur **Zacharie Weingarten** and his company FoodStory, which has turned a TTC bus into a mobile food market <http://bit.ly/1bbgxFs>. The item, pitched by Public Affairs, also appeared in Star Business Club.

The Toronto Star profiled Green Screenz, a new movie industry product conceived by Ryerson MBA student and entrepreneur **Kevin Moroney** <http://bit.ly/18WbZ2B>

Economia Mexico reported on the DMZ, quoting **Dean Gerd Hauck** <http://bit.ly/17aMQa7>.

OMNI News: Mandarin Edition interviewed **Michelle Beaton**, international student recruitment manager, on higher education in Canada.

Global News interviewed **Colleen Carney**, Psychology, on the impact of Daylight Savings Time <http://bit.ly/16sThmq>. Similar items appeared on CityNews Toronto <http://bit.ly/1bJ3DhG>, 680 News <http://bit.ly/1ayIRG9>, 660 News and Radio Canada.

Trinidad and Tobago Newsday reported on a video produced by eight RTA students <http://bit.ly/HBNB0N>. A similar item appeared in Trinidad Express <http://bit.ly/1aXuNDk>.

FLARE profiled Fashion alumna **Joyce Gunhouse** of the Comrags label <http://bit.ly/16sz5Ry>.

The Globe and Mail featured alumnus **J. E. Skeets** and his show on NBA TV <http://bit.ly/1fdCMNC>.

Engineering.com profiled research by **Fengfeng Xi**, Aerospace Engineering, on wing design and aerodynamics, an item pitched by Public Affairs <http://bit.ly/1dXdR2Q>. A similar item appeared on Phys.org.

TechVibes profiled DMZ-incubated startup Greengage. <http://bit.ly/1bCWEXy>. A similar item appeared in Betakit <http://bit.ly/16MZd6D>

April Lindgren, Journalism, appeared on TVO's The Agenda discussing ethnic media.

A Canadian Press article on transit expansion mentioned that the 13-member panel convened by the Ontario Premier would be chaired by Ryerson's **Anne Golden**. Pick-ups included the Toronto Star <http://bit.ly/1qzqxR1>, CTV News <http://bit.ly/1dpk8RK>, Metro News, Global News, Winnipeg Free Press, Inside Halton, Hamilton Spectator and Ottawa Citizen.

CBC Radio's Here and Now interviewed **Steve Tissenbaum**, TRSM, on Christmas retail displays before Halloween. Listen: <http://jasonosler.com/>

CBC National spoke with **Elizabeth Evans**, TRSM, regarding retailer Sears closing stores including its flagship at the Toronto Eaton Centre. Video: <http://bit.ly/1dISC8e>.

Canadian Business profiled Ryerson's specialized MBA in commercial real estate management and mining specialization, quoting MBA director **Kimberly Bates** <http://bit.ly/1dFHWUv>

Jessa Chupik, manager of recruitment, retention and employment equity, spoke to the Globe and Mail about being happy at work <http://bit.ly/Hmeq8a>

Chris MacDonald, TRSM, spoke to CTV News about Loblaw's decision to compensate victims in Bangladesh, as a faculty expert pitched by Public Affairs. Video: <http://bit.ly/1eWziig>.

Kernaghan Webb, TRSM, addressed the topic on CBC Radio's Metro Morning. The segment was picked up in Windsor, Thunder Bay and Ottawa.

South Asian Focus quoted Provost **Mohamed Lachemi** and **Usha George**, dean, Faculty of Community Services in an article about a Ryerson conference on economic integration <http://bit.ly/18eRY78>.

Julia Shin Doi, general counsel and secretary of the Board of Governors, was quoted by the Canadian Bar Association about community among Korean-Canadian lawyers <http://bit.ly/1hc8xbH>

The Globe and Mail reported on Ryerson initiatives in sustainable architecture

The Canadian Press reported on Parkinson's research by Ryerson graduate student **Rachel Bar**. The item was picked up by Canada.com <http://bit.ly/1a9jJAP>, AOL, Sing Tao Daily, Calgary Herald, Metro, Huffington Post, CBC News and CTV News <http://bit.ly/H48ctM>

The Globe and Mail profiled DMZ-based student finance app Spenz. <http://bit.ly/HdfcoH>

Global's The Morning Show reported on student **Kyle Forgeard's** surprise lecture serenades, which have gone viral on YouTube. Similar items appeared in the Daily Mail Online <http://dailym.ai/1eEXnKu>, Toronto Star <http://bit.ly/19G5vuD>, Global News <http://bit.ly/170tTXY>, Waterloo Region Record and Guelph Mercury.

The Globe and Mail quoted **Chad Nuttall**, student housing services, on posh dorm rooms.

Asian Pacific Post reported that alumnus **Gagandeep Ghuman** was recognized by the School of Journalism as a "Headliner" <http://bit.ly/1bSr6xF>

Martin Antony, Psychology, spoke to eFm: This Morning (South Korea) about phobias. Listen: <http://bit.ly/1601Ogu>

Daily Commercial News reported on a Ryerson-Schneider Electric partnership to build a smart grid, quoting **Bala Venkatesh**, Electrical Engineering <http://bit.ly/17E3h9z>. A Yonge Street Media article on the topic quoted **Sri Krishnan**, interim dean of engineering <http://bit.ly/18ODyNh>. Other pick-ups include WRLWND.com, quoting **Adam Kahan**, vice-president of university advancement and **Bala Venkatesh** <http://bit.ly/15u1yIq>, Clean Energy, Electrical Line Magazine and PEM Magazine.

Dana Lee, RTA, spoke to CBC Radio's Metro Morning about pick-and-pay television and the TV industry. Listen: <http://bit.ly/174ZKXr>. **Gregory Taylor**, address the topic on BNN's The Close. Video: <http://bit.ly/16hYwSl>.

CBC News quoted **Pamela Palmater**, Politics, on the topic of protests in New Brunswick.

Digital Community Facilitator **Hamza Khan** spoke to CBC's The National about Twitter's IPO.

China News profiled DMZ entrepreneur **Cathy Han** <http://bit.ly/18oHYMO>. A similar item appeared in Sina News <http://bit.ly/H34cu0>.

Law Times quoted vice-provost **Avner Levin** on diversity in law firms <http://bit.ly/1c9xtkk>. He also spoke to CTV News about Facebook removing its search privacy controls and to Global about privacy issues surrounding the iPhone.

Heather-Lane Vetere, vice-provost, students, spoke to the Toronto Star about a mid-term fall break for Ontario university students <http://bit.ly/1fwT9Yf>. The item was also picked up by Metro News.

CBC News reported on the Machinima art series at the Ryerson Image Centre, quoting curator **Steven Loft** <http://bit.ly/1gxAuuf>. The Toronto Star profiled the Ghost Dance exhibit at the RIC <http://bit.ly/GW2NV5>.

Canadian Architect reported that the Department of Architectural Science would launch a new co-op program, an item pitched by Public Affairs <http://bit.ly/1amNdKa>.

Mexical Xpress featured research by **Nick Bellissimo** <http://bit.ly/GUHu72>, on the topic of factors affecting children's appetite and food intake, an item pitched by Public Affairs.

The Toronto Star profiled the DMZ, and startups SensorSuite and Rayku, an item pitched by Public Affairs.

Randy Boyagoda, English, spoke to CityNews in reaction to Alice Munro's Nobel Prize for literature, as a faculty expert identified by Public Affairs.

The Canadian Press reported that **Kamal Al-Solaylee**, Journalism, won the \$10,000 Toronto Book Award. The item was picked up by Metro News, CBC News <http://bit.ly/16yhhVt>, City News Toronto <http://bit.ly/1bJ9nN6>, News Talk 980, News 1130, Brandon Sun, Rocky View Weekly and Global Toronto <http://bit.ly/1belpZp>.

Lucia Dell'Agnese, Fashion, spoke to the Toronto Star about the design of Team Canada's hockey jerseys for the Sochi Olympics. <http://bit.ly/1bV0MUr>. The item was also picked up by the Hamilton Spectator. The design was unveiled at the Mattamy Athletic Centre, and covered by the Toronto Star, CBC News Now and CityTV's Breakfast Television.

Entrepreneurs get head starts on campus (Maclean's) "...Ryerson's DMZ nurture startups"; quotes **Brennan McEachran** of HitSend <http://bit.ly/199kdX1>

A Canadian Press article on a possible Enbridge pipeline through Ontario and Quebec quoted **Phil Walsh**, Centre for Urban Energy, and was picked up by the National Post <http://bit.ly/1bUhNOu>, CBC.ca <http://bit.ly/1ad7sLu>, City News Toronto <http://bit.ly/1fUtNV9>, MSN News, CTV News <http://bit.ly/1bAP4Bx>, Canadian Manufacturing, Hamilton Spectator, Yahoo News and Huff Post Business.

New Canadian Media quoted **Harald Bauder**, academic director of the Centre for Immigration and Settlement, in an article on migrants as much more than agents of growth.

Murtaza Haider spoke to Global Toronto about deferred maintenance in the City of Toronto, as a faculty expert pitched by Public Affairs <http://bit.ly/1bFB99T>.

The Australian Society of Entrepreneurs featured **Ivan Joseph's** TEDxRyerson talk on self-confidence <http://bit.ly/15P0TvS>. A similar item appeared in Australian Anthill. Global News profiled DMZ-based entrepreneur **Christine Fitzgerald** of Innohub/Aha Moment.

In an article on universities, student unions and free speech, the Prince Arthur Herald reported that "of Ontario's 23 universities, the best was Ryerson University in Toronto, ranked as one of Canada's top universities..." The item was also picked up by Huffington Post.

Hossein Rahnama, director of research and innovation at the DMZ, spoke to CBC Radio's Spark about context-aware computing Listen: <http://bit.ly/1bN7iyZ>

The Globe and Mail profiled the DMZ <http://bit.ly/1at1AOS>.

The Toronto Star reported that Ryerson will launch a youth activism program honouring Jack Layton, quoting distinguished visiting practitioner **Cathy Crowe** and Jack Layton Chair **Myer Siemiatycki** <http://bit.ly/18XAHVZ>. The item was also picked up by Sing Tao Daily <http://bit.ly/19Q1Y7P>.

Star Business Club profiled Ryerson DMZ-based startup Kira Talent; expert advice features **Brynn Winegard** <http://bit.ly/14E0yPh>

Fangmin Wang of Library & Archives was quoted in a Post City article on tablet devices.

The Gleaner quoted **Julia Hanigsberg**, vice president, administration and finance, <http://bit.ly/18kEElw> on the topic of water-bottle-free campuses. A similar item appeared in the Water Environment Federation <http://bit.ly/19t0iCs>.

Daily Commercial News profiled the construction of the Student Learning Centre <http://bit.ly/18OL26v>

CTV Toronto and CP24 Interview with Dr. **Su-Ting Teo**, director of Ryerson's Health Centre, on mental health issues among students. Video: <http://bit.ly/1dxdlpo>

Journalism student **Christina Dun** contributed a piece to the Huffington Post on fashion and culture at Ryerson <http://huff.to/1bvgTtU>.

Metro News profiled Theatre School student **Venessa Koch** and her thesis <http://bit.ly/16fehbf>.

Sportswear International reported on "Canada's leading fashion school, Ryerson University" <http://bit.ly/1gCJuyp>

Sandra Kerr, director of the 50+ program at the Chang School, appeared on AM 740. Listen: <http://bit.ly/18BRj5l>

Sign Builder Illustrated quoted **Abhay Sharma**, GCM, in an article about a new partnership between Roland and Ryerson <http://bit.ly/1dmla0V>. The item was also picked up by My Print Resource, Label & Narrow Web and What They Think.

CBC Radio's Here and Now spoke with **Klaas Kray** about his research on whether God matters, an item pitched by Public Affairs.

Lisa Taylor, Journalism, was quoted in the Toronto Star on the topic of reviewing access to criminal court records <http://bit.ly/18stp6u>

Sean Sedlezky, Retail Management, spoke to the National Post and Regina Leader-Post about the retail landscape.

The Financial Post profiled DMZ startup set scouter <http://bit.ly/180iKUp>.

The Globe and Mail <http://bit.ly/1eYqiB3>, CP24 Breakfast, Global, CTV News and CFTR 680 News reported on Liberal Leader Justin Trudeau's visit to Ryerson.

HR Reporter profiled research on women facing identity conflicts in the workplace by **Fei Song**, TRSM, <http://bit.ly/15xexak>. Similar items also appeared in Physorg and Guelph Mercury. The item was pitched by Public Affairs.

CBC Radio's Here and Now interviewed EDGE Lab researcher **Sherene Ng** about the entrepreneurial support she's received from Ryerson. The item was pitched by Public Affairs.

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