



**FINANCE COMMITTEE  
BOARD OF GOVERNORS  
March 23, 2026  
10:30 a.m. to 12:00 p.m.**

Livestream Link: [https://youtube.com/live/WJgUL\\_NaP9w?feature=share](https://youtube.com/live/WJgUL_NaP9w?feature=share)

**Committee Members:** A. Bernabe, N. Campbell, J. Cockwell (Honorary), R. Dagher, S. Dworkin, A. Elshahed, N. Gupta, M. Lachemi, C. Paisley, D. Porter (Chair), M. Turco, A. Virmani (Vice-Chair)

**Board Secretariat:** W. Lawrence, General Counsel, Secretary of the Board of Governors, and Chief Privacy Officer; V. Luckiram, Program Manager, Governance

**Presenters:** S. Aves, Co-Head of Canadian Institutional Clients, Fiera Capital; R. Haldavnekar, Controller and Senior Director, Financial Accounting and Reporting; R. Iannacito-Provenzano, Provost and Vice-President, Academic; M. Lachemi, President and Vice-Chancellor; G. Mallon, Assistant Vice President, Facilities Management & Development; K. McCausland, Vice-Provost, University Planning; J. McKee, Chief Financial Officer; S. Zolfaghari, Vice-President, Administration and Operations

Time	Item	Presenter(s)	Action
10:30	<b>1. INTRODUCTION</b>		
	1.1 Welcome	David Porter	Information
	1.1.1 Land Acknowledgement		
	1.2 Approval of the Agenda March 23, 2026	David Porter	<b>Approval</b>
	1.3 Approval of the Minutes of February 17, 2026	David Porter	<b>Approval</b>
	<b>2. DISCUSSION ITEMS</b>		
	2.1 2026-27 Budget Planning Update	Mohamed Lachemi Roberta Iannacito-Provenzano Kimberley McCausland Joanne McKee	Information

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|-----|---|--|-----------------|
| 2.2 | Financial Statements (unaudited) for the period ending January 31, 2026 | Joanne McKee<br>Ravi Haldavnekar             | <b>Approval</b> |
| 2.3 | Fiera Capital Report – December 31, 2025                                | Joanne McKee<br>Fiera Capital:<br>Sarah Aves | Information     |

**3. IN-CAMERA DISCUSSION ITEMS**

**12:00 4. ADJOURNMENT**

**NEXT MEETING: April 23, 2026**