

**FINANCE COMMITTEE
BOARD OF GOVERNORS
November 17, 2025
3:30 p.m. to 5:00 p.m.**

Livestream Link: <https://youtube.com/live/tKiQyBllz0k?feature=share>

Committee Members: A. Bernabe, N. Campbell, J. Cockwell (Honorary), S. Dworkin, A. Elshahed, N. Gupta, M. Lachemi, C. Paisley, D. Porter (Chair), M. Turco, A. Virmani (Vice-Chair)

By Invitation: All Board Members

Board Secretariat: W. Lawrence, General Counsel, Secretary of the Board of Governors, and Chief Privacy Officer; V. Luckiram, Program Manager, Governance

Presenters: S. Aves, Head of Canadian Institutional Clients; R. Haldavnekar, Controller and Senior Director, Financial Accounting and Reporting; G. Lee, Interim Senior Director, Treasury & Investing Services; J. McKee, Chief Financial Officer, K. McCausland, Vice-Provost, University Planning

Time		Item	Presenter(s)	Action
3:30	1.	INTRODUCTION		
	1.1	Welcome	David Porter	Information
	1.1.1	Land Acknowledgement		
	1.2	Approval of the November 17, 2025 Agenda	David Porter	Approval
	1.3	Approval of the Minutes of September 26, 2025	David Porter	Approval
		<i>Minute Approvers: A. Bernabe, N. Campbell, R. Dagher, S. Dworkin, A. Elshahed, N. Gupta, C. Paisley, M. Turco, A. Virmani</i>		
	2.	DISCUSSION ITEMS		
	2.1	Fiera Capital Quarterly Report - September 30, 2025	Joanne McKee Gordon Lee	Information

Fiera Capital:
Sarah Aves

2.2 2025-2026 Enrolment Update

Kimberley McCausland Information

2.3 Financial Statements (unaudited) - Period
 ending October 31, 2025

Joanne McKee
Ravi Haldavnekar

Approval

5:00 3.

ADJOURNMENT

NEXT MEETING: January 22, 2026