Child Rights & Mining Security: 3 perspectives
Ryerson University Institute for the Study of CSR







Goal 1

Every child survives and thrives

Nutrition, maternal and newborn care. immunization and preventable illnesses, quality early childhood development, adolescent health, HIV/AIDS







Goal 2

Every child learns

Children deprived of school, gender equality in education, learning, skills development



Goal 3

Every child protected from violence and exploitation

Violence against children and other harmful practices. access to justice, grave child rights violations in armed conflict, child migrants and refugees





Goal 4

Every child in a safe and clean environment

Safe drinking water, sanitation, hygiene, open defecation, disaster response, children in urban settings, environmental sustainability







Goal 5

Every child has an equitable chance in life

Gender equality, adolescent empowerment, child poverty, child social protection systems, disability rights for children









Why mining?

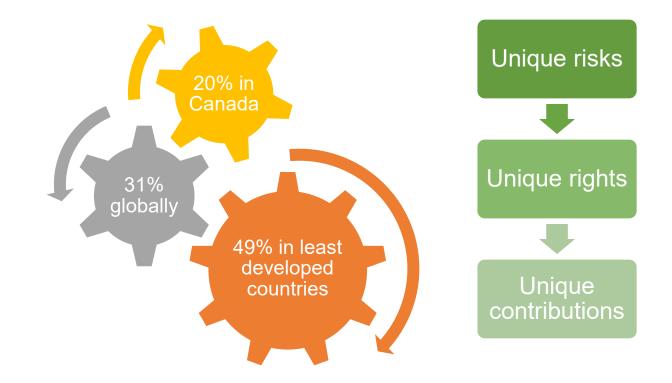
Canada is home to 50% of the world's public mining companies and handles 38% of global mining equity transactions

699 Canadian mining companies operate in more than 100 countries with \$169 billion in assets

Mining companies are often the largest business in the most volatile locations, encountering the most vulnerable children



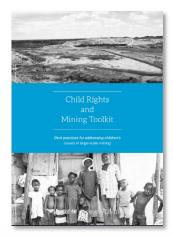
Why children: the invisible stakeholders



Sector-wide approach



Impacts of mining on children















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5 Environment

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h	SOCIETION
O	Security

7	Healt	h &	Safety

8 Working Conditions

9	Protecting Children from			
	Sexual Violence			

10 Social Investment

Child Rights and Security

Children are particularly vulnerable to the impacts of physical security arrangements around mining sites, provided by either public security, such as the army and police, or private security contractors, through:



Goals and Objectives









 The overall goal of the Child Rights and Security initiative is to integrate child rights and wellbeing into the public and private security arrangements of Canadian mining companies.

Specific objectives include:

- Develop, launch and pilot a Child Rights and Security Handbook, an implementation companion to the Child Rights and Security Checklist.
- Share the lessons learnt with government, corporate, and civil society stakeholders.
- Align with the Voluntary Principles on Security and Human Rights.

Global Contribution

The Child Rights and Security initiative contributes to multiple global frameworks:









3
Every child
is protected
from violence
and exploitation





Respect and support children's rights in security arrangements

Child Rights and Security Checklist



- In 2016, the Government of Canada was chairing the Voluntary Principles Initiative.
- Together with UNICEF Canada and the mining company Barrick Gold, a multi-sector working group was formed to develop the Checklist.
- The Checklist equips governments and companies to address child rights in security arrangements using 14 criteria.
- The Checklist was launched at the PDAC convention in 2017.

Child Rights and Security Handbook

Checklist Criteria 8: Training Security Personnel

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on companion to the Child Rights

Security Checklist

- Numerous requests for implementation guidance led to the development of the Handbook.
- This provides sample language and existing examples.
- The Handbook was launched by former UN Commander General Dallaire at PDAC in 2018.
- The Government of Canada translated it into French and Spanish.
- A sustainability consultancy integrated it into their core work.



2018 Pilot Projects



- UNICEF Canada worked with two Canadian mining companies to implement the Checklist and provide examples for the Handbook.
- A further three companies then piloted the Handbook at specific sites.
- These companies are all members of the Mining Association of Canada, which has a commitment to implement the Voluntary Principles on Security and Human Rights.



JENNIFER PROSPERO
MANAGER, SUSTAINABILITY

FEBRUARY 2020



Why Does Sherritt Implement the VPs?

OUR CUSTOMERS CARE

- Our customers are increasingly asking for proof through new responsible sourcing standards that nickel and cobalt produced is done so ethically without:
 - Harming the environment
 - Causing social harm
 - Impeding on the human rights of employees or community members
- The VPs have been identified as one standard in which companies can demonstrate their commitment across numerous standards including TSM and OECD

OUR SUPPLIERS SHOULD CARE

 Sometimes suppliers do not have the capacity to deliver human rights training or have their own set of policies so the VPs creates a framework in which everyone on site can work together to ensure human rights are protected

WE WANT TO KEEP EMPLOYEES SAFE

Security is in place to protect the operations and the safety of employees

WE WANT TO DE-RISK OPERATIONS AS MUCH AS POSSIBLE

 Even unfounded allegations of human rights issues can be bad for business and have large social license impacts and high legal costs to address

Implementing the Voluntary Principles



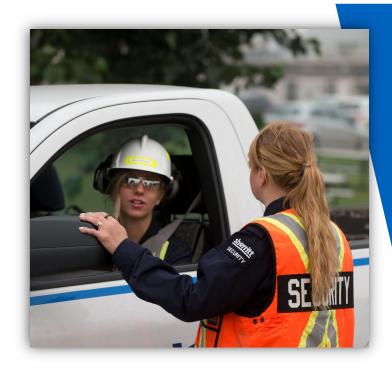
Note: Since our VPs journey began, Sherritt's ownership in Ambatovy has decreased to 10% and moving forward into 2020, Sherritt's financial and non-financial disclosures will reflect this

Our Commitment to the Voluntary Principles



Commitment to Convention of the Rights of the Child and a zero-tolerance policy for child exploitation

Existing Sherritt Policies and Procedures



- Sustainability Policy
- Human Rights Policy
- Security Policy
- Human Rights and Security Standard
- Stakeholder Relations Standard
- Grievance Management Standard
- Global Security Procedures
- Site Specific Security Procedures

Sherritt's 5-Year Goals

Goal 1: Achieve "Level A" requirements in Towards Sustainable Mining Protocols across all operations



Goal 2: Strengthen safety culture, behaviour and performance



Goal 3: Improve environmental management across operations



Goal 4: Create
community benefit
footprints that support
local priorities and the
Sustainable Development
Goals



Goal 5: Improve diversity at all levels throughout the company



Goal 6: Be recognized as a 'preferred supplier' for responsibly produced products



Implementation in Cuba, Madagascar and Canada

	CANADA	MADAGASCAR	CUBA
TYPES OF SECURITY	Security employees; Private security contractor; Public police (RCMP)	Security employees; Private security; Public army (Gendarmes); Community police	Public state provided security company; national army
SECURITY RISKS	VERY LOW – disgruntled employee; small environmental protests, evacuation due to fire or operational emergency, strong rule of law in country	RELATIVELY HIGH – organized theft and fraud, community/security clashes, weak rule of law in country	MEDIUM – employee and community risk low but organizational visibility a challenge; sensitivities to HR disclosure
VPS IMPLEMENTATION EXAMPLES	Required training for private security providers, sent employees for additional training	MoU with the Gendarmes, developed policies with private security, Sherritt offered training to Gendarmes, community police and contractors	Education of public security leadership on VPs; full transparency of requirements
OTHER EXAMPLES OF WORKING TOGETHER DUE TO VPs	Invited to work on a regional management plan for security with police force	Working with UNICEF to address child rights within VPs framework	Responsible sourcing initiatives to demonstrate low-risk jurisdiction
RESULTS	Zero human rights abuse complaints in history; scored 89% on latest audit (very high implementation score)	Global recognition by NGOs and governments for good efforts; big decrease in theft rates since implementation	Ongoing!

Incorporating Children into Security Management

 Incorporated the audit checklist in Canada (2018) and Madagascar (2019) human rights and VPSHR implementation audits

Examples of what we're doing well

- During local school outreach, educating kids about our commitment to rights and how to register a complaint
- Vulnerable groups training, including minors,
 as part of annual training exercise
- Supplier and contractor education and training
- Working with external groups (RCMP, UNICEF, local industrial associations, municipalities and villages, etc.)

Examples of areas to improve

- Update security risk evaluation with risks related to children and youth
- Infrastructure improvements
- Evaluation of targeted community investment
- Training focused on suppliers vs employees

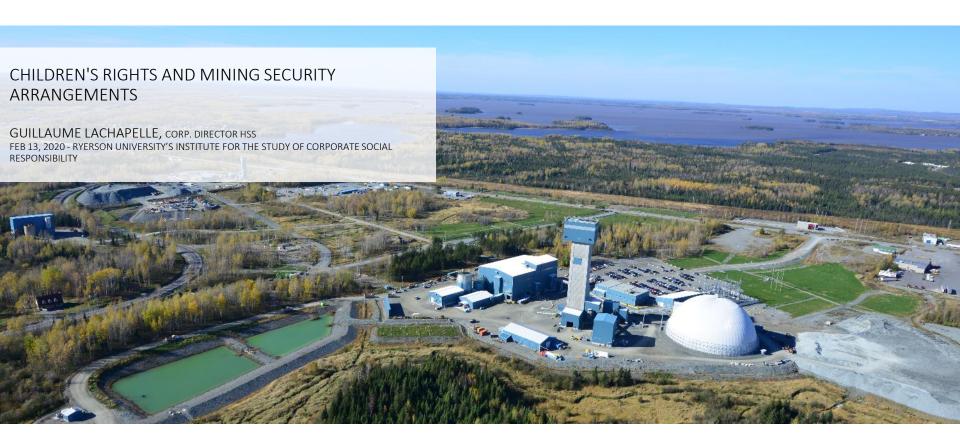
UNICEF Partnership in Cuba

In 2018, Sherritt launched a multiyear partnership with UNICEF Canada to support road safety education for young people in Cuba.

8,000 of children and adults reached through this program since our support commenced.



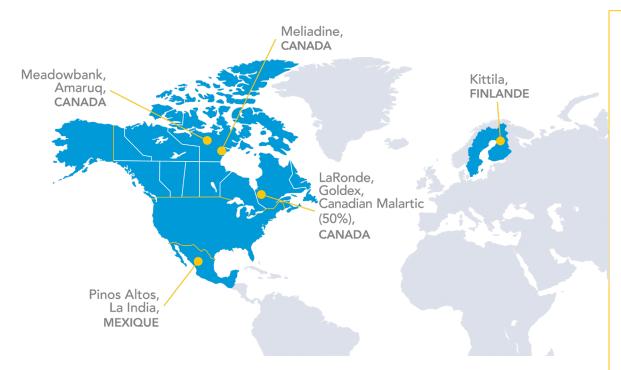
Light vehicle accidents are a safety risk for Sherritt operating in Cuba and the number one cause of death of young people in Cuba.





AN INCREDIBLE HISTORY OF GROWTH





More then 60 years of experience

Mines in operations:

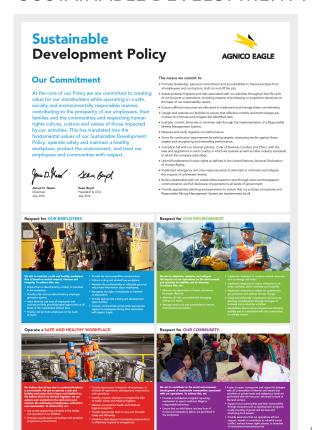
Number of employees: + 9900

2018 production: **1,63 million oz of gold**

Biggest gold producer in Canada



SUSTAINABLE DEVELOPMENT POLICY

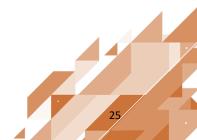


- Uphold fundamental human rights as defined in the United Nations Universal Declaration of Human Rights;
- Ensure that no child labour and any form of forced and compulsory labour are permitted in the workplace;



IMPLEMENTATION OF THE VP AT AGNICO EAGLE

- 2016 : Event in La India : Group of armed intruders forcibly gained access to the mine facilities and left the site with some gold
- 2016 : Application Process
- 2017 : Admitted as Signatory
- 2018: First VP Assessment in La India
- 2018 : Incorporation of Child Rights & Security Checklist
- 2019-2020 : Assessments of all sites planned





HUMAN RIGHTS AND INFORMED CONSENT

- Agnico Eagle has incorporated respect for human rights into our management and governance practices and programs.
- Our Board of Directors has made it clear that we will only do business in regions where human rights laws are respected and promoted. As a Canadian company, we maintain our commitment to the Canadian Charter of Rights and Freedoms while operating internationally, ensuring that all of our employees and communities are treated with respect and dignity.
- Agnico Eagle does not in any way support or facilitate child labour or forced labour practices.
 This applies to mining operations, exploration and other development activities in which we are directly or indirectly engaged. It also applies to all outsourced or subcontracted activities across the entire supply chain. We do our best to ensure that none of our activities result in direct or indirect support of such practices. We will take action to terminate any such arrangement should we become aware that such practices are being supported by one of our outsourced suppliers.



STANDARDS AND DISCLOSURES

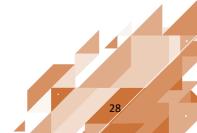
- We are committed to maintaining high standards in sustainability and achieving global best practices in transparency and disclosures.
- We have designed our Responsible Mining Management System (RMMS) our in-house health, safety, environment and social acceptability management System – to continuously improve performance and to ensure that the following compliance requirements and industry standards are met:
 - Carbon Disclosure Project (CDP)
 - Global Reporting Initiative (GRI)
 - International Cyanide Management Code
 - Towards Sustainable Mining (TSM) Initiative
 - Disclosure of payments to governments
 - Conflict-Free Gold Standard
 - United Nations Sustainable Development Goals (UN SDGs)
 - Voluntary Principles on Human Rights and Security





INFORMED CONSENT

 Agnico Eagle subscribes to the principle of informed consent when working on private land, including aboriginal land. We seek the consent of the land owner; this consent usually takes the form of a formal agreement acknowledging that Agnico Eagle will conduct work in a certain area and under certain conditions.



STAKEHOLDER ADVISORY COMMITTEE: GETTING FEEDBACK



- We have established a Stakeholder Advisory Committee (SAC) to provide us with feedback on our corporate social responsibility efforts and to complement, and help us make strategic links to our existing local stakeholder engagement activities. This approach also supports our global efforts to engage with our stakeholders on a regular basis and in a meaningful way. The Committee was established was established in 2011 and meets in Toronto annually each fall.
- The SAC provides us with constructive feedback from a diverse group of priority stakeholders. It provides advice on building a focused sustainability strategy and a business case for our investments in sustainability. The SAC also reviews our sustainability initiatives including our environmental and social policies, programs, operational performance, communications and engagement. Committee members are independent stakeholders with expertise in sustainability, community development, mining, disclosure and governance matters. They provide their input and expertise as individuals rather than as representatives of their organizations.



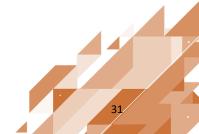
GOVERNANCE AND ACCOUNTABILITY

- Our governance practices guide our behaviour and performance, helping to ensure we act in an ethically responsible manner and uphold our core values.
- Agnico Eagle's Code of Business Conduct and Ethics outlines the standards of ethical behaviour
 we expect from people working on our behalf around the world. The Code applies to all
 directors, officers, employees, agents and contractors and commits them to conducting their
 business in accordance with all applicable laws, rules and regulations and to the highest ethical
 standards.
- We have also adopted a Supplier Code of Conduct which explicitly demands that suppliers
 must not discriminate on the basis of race, colour, religion, nationality, gender, ethnicity, age,
 marital status, creed, sexual orientation other basis prohibited by law.
- Our toll-free "whistleblower" ethics hotline provides anonymous reporting of any suspected violations of the Code of Business Conduct and Ethics. We have also adopted an Anti-Corruption and Anti-Bribery Policy. Additionally, our activities are audited against the Conflict-Free Gold Standard of the WGC.



CONFLICT FREE GOLD STANDARD

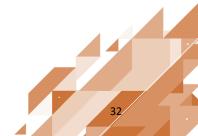
 Agnico Eagle understands that operating responsibly and maintaining the trust of our stakeholders requires us to demonstrate that the gold we produce has been extracted in a manner that does not fuel unlawful armed conflict or contribute to serious human rights abuses or breaches of international law. As such, we have adopted and implemented the World Gold Council's (WGC) Conflict-Free Gold Standard (CFGS)





TOWARDS SUSTAINABLE MINING

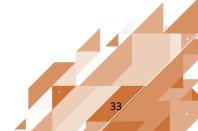
- Agnico Eagle endorses the MAC's TSM Initiative. TSM helps the mining industry sustain its
 position as a leading economic contributor, while protecting the environment and remaining
 responsive to Canadians. It helps the industry maintain its social license to operate by
 providing a framework for companies to become proactive and socially responsible operators.
- TSM was developed to help mining companies evaluate the quality, comprehensiveness and robustness of their management systems under six performance elements: crisis management, energy and GHG emissions management, tailings management, biodiversity conservation management, health and safety, and aboriginal relations and community outreach. These TSM indicators have been incorporated into the framework of our RMMS.





DISCLOSURE OF PAYMENTS TO GOVERNMENTS

Agnico Eagle is committed to the principles of transparency and to increasing our level of
disclosure on the payment of all taxes and royalties to governments. For 2017, we have
reported all payments in accordance with the "Publish What You Pay" initiative, and the
Canadian Extractive Sector Transparency Measures Act.





PUBLIC POLICY PARTICIPATION

- Agnico Eagle encourages the development of sound public policy through open dialogue and debate.
- We are a member of The Mining Association of Canada (MAC), the Mexican Chamber of Mines (CAMIMEX), the Canadian Chamber of Commerce in Mexico, A.C. (Cámara de Comercio del Canadá en México, A.C. CANCHAM), the Association of the Finnish Extractive Resources Industry (Kaivosteollisuus ry FinnMin) and the European Association of Mining Industries, Metal Ores & Industrial Minerals (Euromines) through our Finnish subsidiary Agnico Eagle Finland Oy, as well as the Quebec Mining Association (l'Association minière du Québec AMQ), the Quebec Mineral Exploration Association (Association De L'Exploration Minière Du Québec AEMQ), the Ontario Mining Association (OMA), the Prospectors and Developers Association of Canada (PDAC) and the NWT & Nunavut Chamber of Mines. We typically participate in discussions on public policy issues as a member of these industry organizations

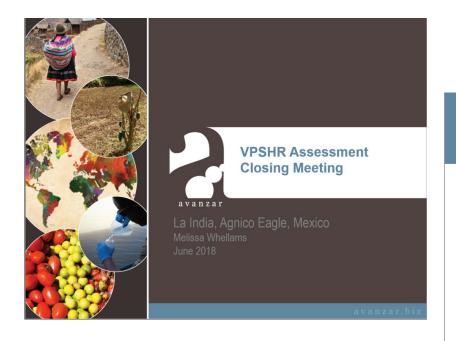


MEMBERSHIP OF THE MSWG



- Canadian based group
- Exchange and best practices sharing with subject matter experts with the extractive industry





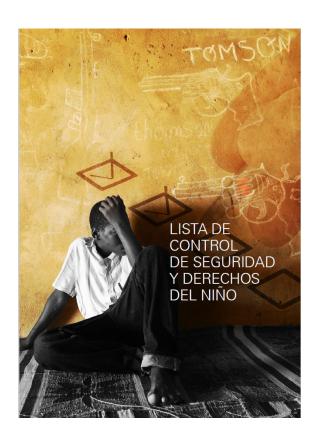
General Overview

- 1. In general La India has a strong foundation for the implementation of the VPSHR.
- 2. Interviews conducted with:
 - 1. Managers of Security, CR and HR
 - 2. Security Guards SISPS
 - 3. Police Commander Sahuaripa
 - 4. Community members Matarachi
 - 5. Community members Tarachi



CHILD RIGHTS AND SECURITY HANDBOOK/CHECKLIST



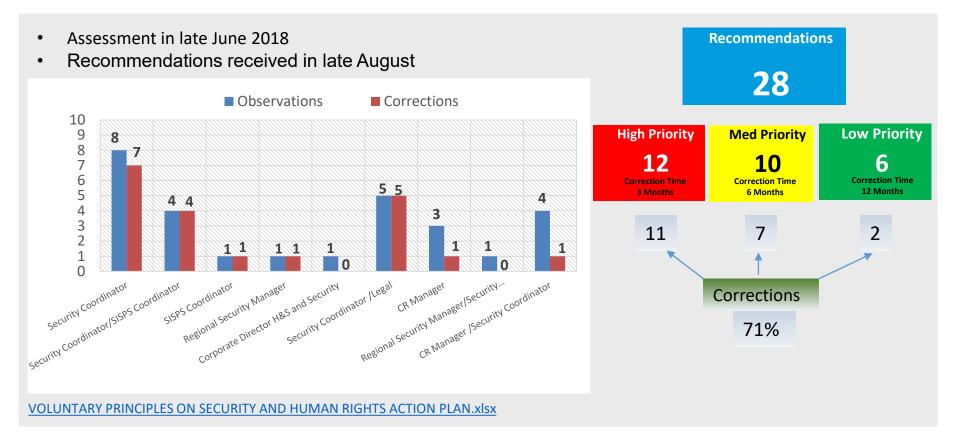


Lista de control de seguridad y derechos del niño

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VOLUNTARY PRINCIPLES ON SECURITY AND HUMAN RIGHTS ASSESSMENT











Thank You

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Lessons Learned 1

Most companies partially include child rights in their policies and codes of conduct through addressing child labour.

1: Policies

Does the company explicitly include recognition of children's rights in policies, contracts and agreements concerning their security arrangements?

2: Code of Conduct

Has the company adopted a code of conduct, or made a formal commitment, that applies to all employees and contractors and identifies expectations that they safeguard and respect the rights of children that they come into contact with as part of security operations?



Lessons Learned 2

Most companies address child rights in their personnel screening and prohibition in employing children. They have committed to including child rights in their future risk assessments.

3: Personnel Screening	4: Risk Assessments	7: Employment of Children
Does the company screen all personnel involved in physical security matters to prevent recruitment and employment of persons with previous records of child abuse, exploitation or violence?	Does the company conduct risk assessments that identify and address the positive and negative impacts on children?	Does the company prohibit employing any children (under 18 years old) in security services (including age verification mechanisms)?



Lessons Learned 3

Most companies are actively considering providing specific guidance on the treatment of children, addressing child rights in training, and communicating their activities in their annual reporting.

Children Does the company follow guidance regarding the treatment, apprehension, investigation, diversion, detention, transfer, and release of children?

5: Treatment of

8: Training Security Personnel

Does the company train security personnel in children's rights and child protection?

14: Monitoring and Communications

Does the company monitor progress of compliance with this checklist and communicate results through annual reporting?



Challenges to address

Most companies needed additional guidance on including children or their representatives in their stakeholder engagement activities, reporting potential child rights violations, and urging governments to act.

12. Stakeholder Engagement

- Managers did not know if/when/how to engage children or their representatives on security issues
- Further guidance needed and available at unicef.ca/csr

9: Reporting Violations

- Managers did not know where/who to report indirect child rights violations to
- Further guidance needed and available through contacting UNICEF country offices

Government leverage

- Companies not ready to influence governments
- Community
 misperception of
 undue corporate
 influence
- Greater collaboration with civil society could mitigate this



Good Practices

Several companies identified good practices that could be adapted and replicated by others.

Proactive managers Phased roll-out **Identify relevance** Start with baseline assessment and Review the site, community relations, Encourage proactive managers to and historic incidents to reveal the apply the Checklist to their context. training at high-risk sites, before rolling For example, one manager trained out to low-risk sites and tying relevance. For example, at one site performance to compensation. staff to identify child abuse in the children were always present at mine wider community. protests.